REPORT OF PROCEEDINGS



XX

WORLD CONGRESS

JUNIOR CHAMBER

INTERNATIONAL

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SYDNEY,
AUSTRALIA
1965

AR OV 1



BETTER LEADERSHIP FOR A BETTER TOMORROW

MEILLEURE DIRECTION POUR UN AVENIR MEILLEUR

MEJORES DIRIGENTES PARA UN MANANA MEJOR





HIS EXCELLENCY

THE RIGHT HONOURABLE

LORD CASEY, P.C.

G.C.M.G. C.H., D.S.O.

M.C. K.St.J.,

GOVERNOR GENERAL

OF AUSTRALIA

OPENS THE XXTH

WORLD CONGRESS







Dear Delegate,

1965 was a memorable year in the history of Sydney Junior Chamber and in the lives of members involved in organising XXth World Congress.

For us it was a rewarding and exciting event and no less an occasion, we hope, for all delegates who attended the Congress. Without each of you being present the effort and planning which went into Congress organisation would have been meaningless.

We are proud that decisions involving the future of JCI, its policies and programmes were made in our city for let us not forget that a JCI World Congress has a formidable task to accomplish.

We are all quite naturally pleased with the manner in which the Congress organisation flowed. As Chairman of the Organising Board it is, I assure you, a tribute to the team of men I was honoured to lead and the background of training and experience which they had, almost without exception, received as a consequence of their activities in Junior Chamber.

I hope that this Report of Proceedings will be a reminder, not only of the decisions made at Congress, but also of the personal friendships and associations formed during the congress week.

It is our wish that one day you will honour us with another visit to our city.

Allan C. Butt,

CHAIRMAN,

XXth World Congress Organising Committee.

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JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS

OPENING CEREMONY

SUNDAY
November 21, 1965
4.00 p.m.

Town Hall
Sydney
Australia

MUSIC
Eastern Command Band, Lieutenant A. Henderson, Bandmaster

PARADE OF FLAGS
Introduction of International Councillors, Board of Directors and Executive Committee

OFFICIAL PARTY
Arrival and Introduction of Official Party by XX JCI World Congress Organizing Committee Chairman, Allan C. Butt

FANFARE
Ceremonial Fanfare "Anniversary"
Royal Australian Navy Ceremonial Fanfare Trumpeters

ARRIVAL
Arrival of His Excellency The Governor-General

NATIONAL ANTHEM

INVOCATION

JCI CREED
read by JCI Executive Vice-President for Development Harold N. Groom

INTRODUCTION
by Sydney Junior Chamber of Commerce President William J. Orme

ADDRESS
Address of welcome by The Hon. E.A. Willis, B.A., M.L.A., Minister for Labour and Industry, Chief Secretary and Minister for Tourist Activities, State of New South Wales.

MESSAGES OF GREETING
read by Mr. Neville W Mackay, Secretary General (in the order received):

Past JCI President, A. de O. Sales
President-Elect, Asociacion Nacional de Camaras Junior de El Salvador, Jose Canjura
Chief Minister of Sabah, Peter Lo Su Yin
President of Ireland, Eamon de Valera
Select Committee Chairman, John S. Doyle
President, Finland Junior Chamber of Commerce, Yrjo M. Lehtonen
Past JCI President, Milton Zapata
Chief Scout Executive, Boy Scouts of America, Joseph A. Brunto, Jr.
Founder and Director of Project Concern Inc., Dr. Jim Turpin

Past JCI President, Eric H. Stevenson
The Jaycees of Pietermaritzburg and Durban, South Africa
President of the Republic of Korea, Park Chung Hee
Ambassador of the Republic of Korea in Australia, Dong Whan Lee
Past JCI Vice-President, Harold Berg
Past JCI Commission Director, Geoffrey Inglefield
Prime Minister of New Zealand, Keith Holyoake
Prime Minister of Thailand, Field Marshall Thanom Kittikachorn
Chief of State of Switzerland, Fritz Wahlen
The Governor of Hong Kong
President, Kyoto Junior Chamber of Commerce, Koichi Miyazaki
Executive Director, UNICEF, New York, Henry R. Labouisse
Viet-Nam Jaycees
Program Manager, Philippe Goube
Vice President of the United States of America, Hubert H. Humphrey
Managing Director, Baillieu Insurances, Alan Reed
Federation of Junior Chambers in the Netherlands
Secretary, Indian Junior Chamber, Rai Girish Chandra
President, Junior Chamber Suriname, Derrick W. Heinemann
Prime Minister of Japan, Eisaku Sato
President of the Philippines, Diosdado Macapagal
Vice President of the Philippines, Emmanuel Pelaez
President, Camara Junior de Chile, Hugo Zambrano
Prime Minister Shastri of India
Mayor of the City of Miami Beach, Elliott Roosevelt
Secretary of State, Florida, U.S.A., Tom Adams
Junior Chamber of the Netherlands Antilles
The Junior Chamber of Taipei, Republic of China
Author of the JCI Creed, Bill Brownfield

ADDRESS
JCI President John L. Rundle, introduced by David M. Burgess,
President of Junior Chamber Australia

ADDRESS AND OFFICIAL OPENING
His Excellency The Right Hon. Lord Casey, P.C., G.C.M.G., C.H.,
D.S.O., M.C., K.St.J., Governor-General of the Commonwealth of Australia

VOTE OF THANKS
JCI President John L. Rundle

THE CEREMONY ENDED AT 6.00 P.M.

OPENING ADDRESS - XX JCI WORLD CONGRESS
BY
JOHN L. RUNDLE - PRESIDENT - J. C. I.

Your Excellency, Distinguished Guests, Ladies and Gentlemen.

Once more, we have come from six continents, to gather here in Sydney at this XX JCI World Congress. We have come, to review our work during this year and to plan for 1966.

This most important event in the annual calendar of Junior Chamber International is rather unique, for, in this year 1965, we celebrate the 50th Anniversary of the founding of this movement.

It is also the first occasion on which a Congress has been held in the country of your President, a co-incidence, I hasten to add, that was not arranged.

And, it is too, the largest Congress we in Junior Chamber have ever conducted.

But, these historical "firsts" pale to insignificance, when we consider the basic purposes in the mind of our founder, Henry Giessenbier - 50 years ago, and which basic purposes are, to-day, foremost in the minds of our members.

Our business is serious business!

The business of Junior Chamber, is to encourage that sense of responsibility, which, all too often, lies dormant and uncultivated in the hearts of young men AND FURTHER AND MORE IMPORTANTLY

To equip those young men to realise, accept and undertake responsibility in the many fields of human endeavour.

I become disturbed, when I find that, so often, in the minds of the general public - in many countries of the world - we are regarded, either a young man's chamber of commerce or a service club.

We are neither of these!

We are an organisation devoted to leadership training. This does not mean, of course, that we are bent on producing 335,000 Prime Ministers, Presidents or Mayors! But, it does mean that we are attempting to produce, and that there is a place for 335,000 responsible young men, who are prepared, and who are equipped, to go out of this movement into the societies in which they live - the societies

From which they draw their livelihood - the societies
In which they choose to rear their families.

No young man, whether he be a member of Junior Chamber or not, has the right to draw continuously from his society, without re-investing in it - without giving something of himself.

It is for these reasons, that Junior Chamber International, the largest young men's organisation in the world, exists, to teach its members:

The art of administration,
The science of organisation,
The art of human relations.

It is for these reasons

That we broaden the vision and outlook of our members.
That we broaden the personalities and improve the capabilities of our members.

And, I believe this to be a vitally important role in every Society for young men, whether they like it or whether they don't, must inherit the mantle of authority.

Ours is a particularly important role when you consider that, in my own country, for example, over 68% of the population is under 40 years of age - Junior Chamber's maximum age limit.

And, half of these are between 18 and 40 years - our age range.

I doubt that the other countries in JCI vary so much from Australia, from this statistical point of view.

At least, I know that in the North America, where the largest percentage of our members are, the proportions are almost exactly similar - give or take one or two percent.

I am disturbed, too, when I have been forced to the conclusion, after travelling some quarter of a million miles around this world, since January, that there is such a large proportion of these young people, who literally wallow in sheer mediocrity, and recognise no responsibility, except the pursuit of their own enjoyment.

I do not like to think, that there are some young men, who, even after training in Junior Chamber, fade into this mediocrity, for they have, a greater responsibility to society, because

This organisation has elevated them from mediocrity.

You will be interested, I am sure, Your Excellency, Ladies and Gentlemen, to know that in the 81 countries, encompassed by Junior Chamber International, there are young men of every religion - there are young men of every colour in which our Creator has chosen to make us - yet there is no disharmony.

Instead, there is an extraordinary bond of fellowship.

> A fine sense of mutual understanding and indeed, a toleration and acceptance of each other, which I believe, is rarely found internationally, and is difficult to surpass.

This is found, at the personal level, and it exists in spite of the vastly varying backgrounds:

Traditional - Historical - Social and Economic

And I believe, one of the greatest challenges, within the sphere of this organisation, is for these members to TRANSMIT this understanding - this toleration of human personality and difference which exist between men, to the peoples of their respective countries, and perhaps, one day, to the Governments of those countries.

Indeed, we live in troubled times and I am convinced that many of these tensions are brought about by ignorance, by misunderstanding and by lack of toleration.

So we, representing the Jaycees of the World, are here to pursue, what are vital ideals. We are here to plan for the future, and I ask you, during your deliberations at this Congress, to give serious thought and earnest consideration to the theme to which we are dedicated

"BETTER LEADERSHIP FOR A BETTER TOMORROW"

For, I must say, that we will not achieve BETTER LEADERSHIP nor will we achieve a BETTER TOMORROW unless we demonstate a maturity of thought and a maturity of action in our work -

Unless we have in addition to our own healthy desire for self-improvement some ambition to contribute to our societies socially, economically and politically.

Although Junior Chambers do contribute directly, from time to time, in these fields, I do not believe that this is a Chamber's PRIMARY function.

The local chamber, which is the most important unit, of our organisation, is there to develop the young man, who, in turn must work to build a BETTER TOMORROW.

We must remember, that our constant goal, and our greatest contribution to the development of our societies, lies, not in physical projects, but lies in the graduation of a responsible young citizen, who has the ability to accept responsibility, and to show a lead.

Further, I would suggest to you, that if Junior Chambers, throughout the world, do not achieve this, then, they are failing in their duty, because the future despite to-day's fantastic and vast space achievements, is not in the stars.

It is in the hearts and the hands of the young.

Approximate Text of Address by
LORD CASEY
to the Junior Chamber International World Congress
in the Sydney Town Hall on the Afternoon of Sunday,
21ST NOVEMBER, 1965.

I am glad indeed to have the opportunity to speak to this great gathering of members of Junior Chamber International from many countries of the world. It is a compliment to Australia that you should have decided to hold this World Congress in Australia and I can assure you that we all welcome you very sincerely.

This is not a polite and empty form of words. My reason for saying it is based on my conviction that a good deal of the world's troubles arise from the fact that the peoples of the many countries of the world do not know anything like enough about each other. This Congress represents, amongst other things, an opportunity to enable many individuals from many countries to meet, and if you did nothing more than have active contact with each other, you would be accomplishing a very useful purpose.

Let me say a little more on this subject of the usefulness of each one of you meeting a number of people of about your own age groups from other countries. Because this is the main theme of what I'd like to say to you to-day.

In the first place, I think one can take it for granted that there is truth in the statement that people who live differently tend to think differently. The people from every country tend to live different lives from the people of other countries. Sometimes the differences are small, and sometimes they are great, depending on differences in race, standards of living, climate, religion, history, local customs and much else.

The reason I am able to say this is that I have lived and worked in a number of countries in addition to my own and I have come to realise at first hand the differences in the way of life and the attitude of mind of the peoples in many countries.

Also I believe it is true to say that many people tend to believe that the way of life and the attitude of mind in our own country is the normal, and in consequence tend to be critical of the way the peoples of other countries live and think. This may even be so when the standard of living in one country is higher or lower than that of other peoples in other countries. People tend to envy others or to blame them for differences in standards of living, and their attitude of mind towards others is affected to the detriment of their mutual relations.

If we have not visited countries other than our own or have not met other than a very few other peoples, there is a tendency to be suspicious and critical of them. Where there is ignorance of other peoples, there tends to be misunderstanding, misinterpretation of motives and suspicion, which is destructive of good international relations.

There is only one way that I know of overcoming all this - and that is by personal contact, by meeting the peoples of other countries face to face and finding out what sort of people they are. Although a good deal about other countries and peoples can be gained by reading - it is the flesh-and-blood personal contacts with other people that really count.

If large numbers of people could travel frequently from their own countries to other countries to find out how they live and think, a knowledge and understanding of peoples other than our own would come about quite quickly, but this is not possible for financial and other reasons.

But limited numbers can travel, and if these are well chosen and typical, one can call them "opinion formers" - those who can pass on their impressions of the countries and peoples they visit to appreciable numbers of their own countrymen on their return.

And that is one of the important things you are doing at this Congress and I would commend to you to take as much advantage as you can of opportunities to meet and discuss and argue if you like - because to my mind this is one of the important purposes and advantages of you all having come together here in Sydney.

What you discuss is of course important, as it will largely determine what you do by way of worth-while projects in each of your own countries for the year ahead But also take advantage of getting out of your many contacts here an impression of what Australians are like as a people and what all the other peoples are like from the many national delegations represented here. And I'd be very surprised if you don't go away with a kindly and friendly feeling towards each other, which overcomes differences in race and religion and all the other things that may happen to be different in your country as distinct from other countries represented here. We are all human beings with the same hopes and fears, aims and ambitions and human feelings.

This business of the need for a great deal more personal contact is, I believe, of particular importance in respect of members of governments and parliaments - that is those people who have the responsibility for framing the relationships of their country with other countries.

Most people in most countries tend to regard the governments and parliaments of other countries as disembodied entities, whereas in fact they are composed of human beings with the same human emotions and qualities as everyone else. This means that if they do not know members of the governments and parliaments of the countries with which they are dealing, they tend to be cautious and not forthcoming. If you know the man with whom you are dealing and something of his people and his country, you tend to be a good deal more forthcoming and co-operative than if you've never known him or his country.

You can all be properly described as young men - and you are likely to be or to become men of consequence in a number of fields in your own countries in the future - and so will be important in the framing of public opinion in your own countries. So that it is important that you should have an idea of what sort of people there are in other countries through personal knowledge and contact. In other words you are likely to be "opinion formers" by contact with your own people on your return home.

So that I would hope that you will have the advantage of attending many more Congresses of this sort - and so have the opportunity to build up a progressively greater understanding of the peoples of other countries.

Now let me say something to you as young men, as I am a good deal older than you. My knowledge of men of your age groups is gained principally by contact with young men in my own country, Australia - and maybe is not so applicable to you from other countries, although I tend to think that perhaps you are not a great deal different from your opposite numbers in Australia.

In fact I'm now going to repeat to you what I said recently to the young people in Australia in a nation-wide radio broadcast -

> "I am asked quite often if I have any advice to give young people in Australia. I believe young people of this generation have many more opportunities to make the most of their lives than was so a generation or two ago. There are many more tasks to be done than in the past in practically every direction.

But at the same time, life to-day is more demanding than it was and the younger people have to prepare themselves for it. For instance I seem to notice that many of the younger people do not give anything like enough attention to their ability to express themselves clearly and understandably in speech and in writing. If they want to make the most of themselves, this is a 'must' in practically every walk of life. As to your occupation or profession - do more than your job calls for. Don't take a well-paid dead-end job that leads nowhere unless you have to, in order to fill in a gap in your life. Don't become cynical, which is only too easy. To do so is a criticism of yourself more than it is of the life around you. Ask questions about aspects of life that concern you, and perhaps some that don't directly concern you. Seek out selected people who know more than you do about the subjects you're interested in and ask them considered questions. Almost everyone who knows some subject likes being asked questions about it. And again, organise small discussion groups of selected people on practical questions, including a few people older than yourselves and warn them in advance what you'd like to discuss. Something useful nearly always comes out of discussion. And finally, the most important of the lot - work. There is no substitute for it and I can't stress it enough."

That's what I said to young Australians. You will know whether it applies to those of you who are not Australians.

And perhaps I might add one more thing - try to do as much as you can for other people, without seeking to get credit for it.

As I understand it, Junior Chamber International exists largely with the objective of the development of its members and to train them to accept community responsibility and to develop their powers of leadership.

These are highly important aims. You have had endorsement of them from many world leaders, and I hope you will continue to pursue them, to the advantage of your own countries and of international relationships.

Junior Chamber International is a very worth-while organisation. This is reflected in the rate at which it has grown over the past 20 years. It would not have grown in the way it has, if there had not been strong demand in many countries for what you are aiming at. Associations don't grow naturally unless they fill a need.

If I might presume to leave with you to-day anything that might be called a message, it is in the things that I have tried to say to you.

I wish you well - and I am glad to declare this Junior Chamber International World Congress open.

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
JOHN L. RUNDLE, JCI PRESIDENT

(A FURTHER SUPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY)

VISITATIONS

Following the policy established at Oklahoma City, I have reduced the number of countries visited this year to 29. I have attended the JCI World Economic Conference in Belfast, two JCI Conferences in Panama City and Amsterdam and two National Conventions. However, I have visited many more local chapters than has been the practice in the past. I believe that this policy should be continued in the future. The two continents not visited were Africa and Australia. I have visited the JCI Secretariat on 5 occasions this year and believe that the President should visit there frequently during his year of office, to maintain the closest possible liaison with the Secretary General and headquarter operation.

DEVELOPMENT

I believe "development" is the most important aspect of JCI and that the creation of the office of Executive Vice-President to attend to this work, is one of the most progressive moves ever made by JCI. We have not always planned our expansion or development in the past, which I believe has retarded the progress of JCI. I believe too, that there will be great expansion within the next five years. In the past five years the number of members has increased by approximately 63,000, but I consider the next five years will see an increase of 150,000. It is my opinion that this expansion should be predominantly in the existing affiliated countries. I do not think that any international organization can progress unless there is understanding of the differences existing between the countries comprising it. I regret that in some ways, we have not always achieved this. However, the programme of co-operation and exchanges between well-established countries and the NOM to NOM Development Programme are both extremely important in this f ield. I strongly recommend that these be continued and intensified.

On the matter of extension to new countries, I do not think JCI should ever embark again on what I can only describe as the ill-considered extension spree of the early part of this decade. Countries must be well oriented in Junior Chamber before affiliation is granted.

DUES STRUCTURE

From 1st January, 1967, this will change and countries desiring membership in JCI will be required to pay US$1.00 per Individual Member. There are a number of NOMs not currently paying this subscription, which means that they are not bearing their full share of the cost of maintaining and operating the organization which they have chosen to join. On the other hand, it is most encouraging that other NOMs currently paying US$1.00 per Member are paying more than their share of the costs. I believe that the three year postponement in 1964, of the universal application of the US$1.00 per Member Dues, was ill-advised, and I recommend that there be no further postponement.

L.R.P.C.

The new methods of operating the Commission System have proved satisfactory, but earlier appointments of Programme Managers is necessary. Delays are caused by having to request a member's services, then his National President's approval.

I believe that it is necessary for those submitting programmes for adoption, to recommend a Programme Manager, who has had personal experience with the programme at national and local level. They should be experts and not merely appointments for the sake of having a Programme Manager. There were inevitable delays this year which I had expected, being the first year of operation, but we have learnt from these.

OBJECTIVES

It is my considered opinion that Junior Chambers throughout the world should conduct programmes and projects according to their local needs and requirements. Because of the origins and histories of Junior Chamber in different countries, these programmes will vary considerably and it is a grave error to attempt to impose the views of any one part of the world on another. Regrettably this has been done in the past, with resultant misunderstanding and intolerance. We are just beginning to evolve as a truly international organization, the common bases being to encourage a sense of responsibility in young men and to equip them, through activity in projects and programmes, to assume responsibility. The methods, however, vary widely.

EXECUTIVE

Each member of the Executive has played his full part this year and the member of JCI owe these men their gratitude. I have been privileged to serve with these officers and am indebted to them for sharing the responsibilities of administration.

BOARD OF DIRECTORS

On your full Board of 24 members, 18 countries are represented, which I consider excellent. I have no doubt that the members have discharged their duties to the best of their ability and I thank them for the considerable amount of time which has been spent voluntarily by each one of them. Their co-operation with me has been excellent and most gratifying.

SECRETARIAT

It is difficult for the ordinary member to appreciate the work that is done in Miami Beach by the Secretary General, Neville Mackay, and his staff. I am more than satisfied with the operation of the Secretariat which is far too small in area and understaffed. The esprit de corps which exists never ceases to amaze visitors and is an indication of the enthusiasm and efficiency of the Secretary General which is shared by all staff officers and others. They have contributed immeasurably to what I consider another successful year in Junior Chamber International.

APPRECIATION

To all NOMs I express my gratitude for a hard but wonderful year. The Presidency of JCI is an extremely busy office, but vastly rewarding. I am grateful to have made more friends this year, than any other person.

Without the co-operation and sympathetic understanding of my wife Libby, the year would have been a complete failure. With Libby I would include all the other wives of Officers and members at the international, national and local level for they make it possible for us to contribute to an organisation which is unique in its purposes and which is giving us so much.

JOHN L. RUNDLE, PRESIDENT
(September 4, 1965).

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
CONRAD E. O'BRIEN, JCI IMMEDIATE PAST PRESIDENT
AND SENATE CHAIRMAN

(A FURTHER SUPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY)

SENATE : The following are the activities under this portfolio for 1965 :

1. I corresponded with several individual Senators, Senate Group Chairmen, and National Senate Chairmen and National Presidents of many countries.

2. A "Senators' Forum" was published in the March issue of JCI WORLD. This forum took the form of an appeal to all Senators for a generous contribution to the Phil Pugsley Memorial Library Fund. It was entitled: "Let's Honour a Great Leader".

3. In May, a circular was sent to all National Presidents, JCI Board of Directors and several key Jaycees, promoting the Senate and explaining its aims and objects.

4. In February, special letters were written to the Presidents of the United States Jaycees and the Canada Junior Chamber of Commerce, inviting them to actively promote the Senate in their respective countries.

5. The current Senate Directory was published in April, 1964. It is proposed to issue a completely revised Directory as of the 31st of December 1965.

6. On the instructions of President John Rundle, I communicated with a number of Senators in Asia who were proposing to establish "Jaycee Senate Asia". Although JCI encourages the formation of Senate groups in different countries and areas, with a view of promoting fellowship and informal gatherings of Senators, I was of the opinion that the aims and objects of "Jaycee Senate Asia" was of a too formal nature which could have caused interference by Senators in the administration and operation of Junior Chamber chapters in this area. Therefore, it was necessary to clearly point this out and request the Senators to take no further action in the establishment of this group. I am pleased to report that all concerned accepted my point of view and no further development of "Jaycee Senate Asia" has taken place.

7. At the March Board Meeting of the U.S. Jaycees they agreed, as sponsors of the John Armbruster Award, to accept the recommendations of JCI with regard to this award. Hence, this award will now be given to the National Organization Members having done the most to help with the development of the Junior Chamber movement in another country.

8. The goal set for the award of JCI Senatorships for 1965 is 850 and I am pleased to report that up to the time of writing this report 552 Senatorships have been processed by the JCI Secretariat at Miami Beach. This represents an income of $27,600.00 and if the goal is achieved the Senate income for 1965 will be $42,500.00.

9. The "Senators' Forum" will again appear in the November/December issue of JCI WORLD.

10. At the request of President John Rundle, I attended the 13th Presidential Prayer Breakfast in Washington, D. C. in February. A written report was submitted to the President in which I recommended that JCI should continue to be officially represented at this meeting.

11. I had an interview with Mr. R. J. White, Vice-President of the Standard Oil Co. of New Jersey, in New York City in February, with a view to interesting his company in the sponsorship of JCI's "Machinery of Government" Program.

12. Phil Pugsley Memorial Library Fund.

(a) A Board of Trustees of several Senators has been appointed in connection with this fund. Amongst its members are : the JCI President, Secretary General and Chairman of the Senate.

(b) In May, a letter was written to all Senators, explaining the Phil Pugsley Memorial Library Fund, its aims and objects and appealing for contributions.

(c) In August a letter was sent to all National Senate Chairmen, appealing for their co-operation in the promotion of this Fund, and asking them to encourage Senators to get together on October 16th, which is the anniversary of Phil Pugsley's birthday. An appeal was also made for contributions.

(d) I wrote a special letter to the President of the Canada Junior Chamber of Commerce and Chairman of the Canadian Senate asking them to vigorously promote the Phil Pugsley Memorial in Canada. I was also able to make a personal appeal to President Bill Rowe at the JCI Mid-Year Executive Meeting in June at the Secretariat in Miami Beach. I have also written to the new President of the Canada Junior Chamber of Commerce, Dave Bachly, requesting his assistance.

(e) The amount required for the establishment of the Library is $25,000 and to date we have received a total contribution of $8,031.44.

13. In my capacity as Immediate Past President, I attended the Mid-Year Meeting of the Executive Committee, and in September will be attending the JCI Conference in Hato Rey, Puerto Rico.

RECOMMENDATIONS :

1. The Immediate Past President should represent the President at all meetin of the Finance Committee at a World Congress.

2. The Immediate Past President should work together with the Executive Vice Presidents in the programming and functioning of the new training sessions for the incoming officers after World Congress.

3. The Immediate Past President should assist the Secretary General in obtaining new sponsors.

CONCLUSION :

I would like to take this opportunity to sincerely thank President John Rundle, my colleagues on the JCI Executive Committee and Board of Directors, the Secretary General and his staff for their co-operation and support during 1965.

As this is my last official report as a member of the Board of Directors, I would like to extend my best wishes for the future development of JCI and pray that God may continue to guide its leaders and members in the challenging years that lie ahead.

CONRAD E. O'BRIEN
(August 14, 1965)

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
AUGUSTO H. A. LAPEYRE, EXECUTIVE VICE-PRESIDENT
FOR OPERATIONS

(A FURTHER SUPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY.)

The limitations of a report of this kind do not allow a detailed listing of the numerous, complex and generally urgent responsibilities which this office demands daily. I shall only mention, then, the most important aspects, and those of greater interest to General Assembly.

VICE-PRESIDENTS FOR OPERATIONS :

Personal contact with NOMs through travelling officers continues to be the most effective method to transmit the aims and purposes of Junior Chamber. It is only fair to point out that, in general, the Vice-Presidents for Operations have shown a high degree of activity and efficiency. The receipt of 45-day reports has been satisfactory and by comparison with previous years, this aspect has been improved. As at the date of this report only a few of the 45-day reports are missing, these being the reports due on August 15.

With the exception of two, who have legitimate reasons for this, the Vice-Presidents for Operations have visited all or most of their assigned NOMs. The visitations will be completed in September and October. Reports on all visitations have been received.

JCI CONFERENCES :

I believe we have not reached the best possible level for these Conferences; however it is my understanding that significant improvement has been achieved. Future Conference results will be considerably greater as officers and participants become more acquainted with JCI Conference aims and techniques.

The following sites have been proposed for 1966: Ecuador, Hong Kong, Honduras. Further sites will be selected at the Conferences still to be held this year. The necessity of organizing a Conference in Southern Brazil or Paraguay can be foreseen. Arrangements in this regard have already begun. If the necessary conditions are met, it is my opinion that it would be advisable to consider holding a Conference in Africa in 1966, in lieu of the one that could not take place this year.

PARTICIPATION IN EVENTS :

Besides attending the Mid-Year Executive Committee Meeting in Miami Beach, I participated in the Panama JCI Conference. I also had the honor of representing the President at the United States Jaycees National Convention.

RECOMMENDATIONS :

The experience obtained in the performance of this high office leads me to put forth the following recommendations :

1. Each Vice-President for Operations should not be responsible for organizing and chairing more than one JCI Conference.

2. Never a prophet was valued in his own country and, therefore, no Vice-President for Operations should be assigned to his own country. This does not mean that we ought to assign them to areas completely removed from their home countries. Our main objective must be getting the best man for the kind of service we desire to give to each area.

3. Vice-Presidents for Operations are the only officers - aside from the President - who are constitutionally required to visit National Organization Members.

The possibility of duplication of visits must be prevented. This duplication is possible in the future, and it is obvious that it would do more harm than good. If even then it is desired that other persons should visit NOMs on behalf of JCI, their itineraries must be approved by the Executive Vice-President for Operations.

4. It is of vital importance for the Organization that the high degree of co-operation achieved among the Executive Vice-Presidents be maintained. Copies of all letters written have been exchanged. This must be maintaine

ACKNOWLEDGEMENTS :

I must express my deepest appreciation to President Rundle for his wise and pro per leadership; to my colleagues of the Executive Committee for their continuou and intelligent co-operation, worthy of leaders of the highest calibre as they themselves are; to the Vice-Presidents for Operations for their permanent co-operation which helped to make a pleasant task out of this complex work; to the remaining members of the Board of Directors for keeping my continuously poste on their activities.

My special gratitude to Secretary General Neville Mackay and to his loyal and untiring small group of helpers for the outstanding service they render - one not yet sufficiently noticed and acknowledged - and whose benefits I was also able to enjoy.

Finally, I wish to thank General Assembly for the opportunity given to me in Oklahoma City to serve JCI during this year from such a high and responsible position.

FUTURE :

If to the constant progress and development of the Organization we are able to add a greater continuity and constancy in matters of policy and action, the possibilities offered by Junior Chamber to the youth of the world will be boundless.

AUGUSTO H. A. LAPEYRE
(August 20, 1965)

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
FREDERIK A. FIGGE, JCI EXECUTIVE VICE-PRESIDENT
FOR PROGRAMS

(A FURTHER SUPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY.)

INTRODUCTION :

It gives me a great deal of pleasure to present this report to the XX World Congress regarding the Commission activities in 1965. As this report is being prepared in the month of August, it is of necessity not a full report, but I do feel sufficient information is contained so as to give the reader visibility over the program aspect of our activities.

NEW SYSTEM :

It has been a challenge to attempt to implement the new system as adopted at the last Congress in Oklahoma City. The Long Range Planning Committee had recommended a somewhat different philosophy in implementing programs, essentially indicating the Executive Vice-President to be a direct supervisor of four Vice-Presidents for Programs who, in turn, were to be co-ordinators for a series of Program Managers. One immediate effect of this system was for the Executive Vice-President not to carry on extensive correspondence with all National Organization Members. This was left up to the Vice-Presidents for Programs. Correspondence with NOMs was only carried on with respect to specific inquiries from these NOMs. Additionally, supervision of the Program Managers was left completely with the Vice-Presidents for Programs.

Because of having no experience with this system, a very tight budget control was maintained throughout this year. This was necessary because it could not be anticipated whether the Vice-Presidents or the Program Managers would have the greater need for coverage of postal expenses.

The report form used in 1964 for the Vice-Presidents was modified to reflect the new system. A new report form was devised for the Program Managers. It is hoped that these report forms, with minor improvements, will be standard supply items in the future.

OFFICER PERFORMANCE :

It has been my pleasure this year to work with four Vice-Presidents for Programs who all have contributed greatly to our organization. Each one has had different qualities, but blended together they have formed a hard-working, dedicated team. Of the thirteen Program Managers three were very regretfully forced to resign, but replacements were found so as to carry on their respective programs. All in all it can be said of the Program Managers that they have been a hard-working, dedicated and loyal team.

COMMISSICN ACTIVITIES :

The Commission activities can best be represented in tabular and chart forms.

1. A table is presented which indicates all of the Commission activities within all of the NOMs (Attachment A1).

2. A chart is presented which shows the number of NOMs as a function of the number of active Commissions (Attachment B 1).

3. A chart is presented which shows the number of NOMs participating in each of the various Commissions (Attachment B2).

Each of the two charts just indicated have data from 1964 superimposed for comparison purposes.

CONCLUSIONS :

The logical question which must be raised at this stage is "Does the new system work?" An indication can be found in the comparison of the data between 1964 and 1965 as discussed immediately above. Since the information which is reported back to us from the NOMs indicates a higher overall activity level for 1965, it is thus fair to assume that the communication channels are really workin at least equally well for the new system after only eight months of operation compared to the old system after four years of operation. Granted, there may be other criteria for determining the success of this new system, but the one just mentioned appears to be the most important. At any rate, two or three years more with this system should be allowed to elapse before any further judgment can really be made.

RECOMMENDATIONS :

1. The Vice-Presidents for Programs should be on the distribution list for copies of the NOMs Statistics Forms submitted by the Vice-Presidents for Operations.
2. There should be fewer Category 2 projects.
3. All Category 1 and 2 projects should have Program Managers.
4. An incentive system should be devised to keep a Program Manager on for the second year,
5. The Program Managerships should be restricted to men only.
6. Full orientation of the incoming Vice-Presidents for Programs and Program Managers should be the responsibility of the Executive Vice-President for Programs. The Vice-Presidents for Programs should not give the initial orientation for Program Managers.
7. Any formal communication link between the NOM Executive Vice-President for Programs (Commission Co-ordinator) and the JCI Executive Vice-President for Programs should be deleted.
8. The qualifications for the candidacy of JCI President should be further restricted.
9. Incoming JCI officers should commence their official year of office immediately after the World Congress.

FINAL REMARKS :

In addition to the fine co-operation received from the Vice-Presidents for Programs and the Program Managers, I wish to record my thanks and appreciation to the other members of the Executive Committee, without whose assistance and inspiration many of the goals would not have been achieved. A special thanks must go to the Secretariat and the entire staff for their willing and able help.

FREDERIK A. FIGGE
(August 16, 1965)

Attachment A1.

NOM	COMMUNITY DEVELOP.	ECONOMIC AFFAIRS	EDUCATION	INTERNAT'L RELATIONS	LEADERSHIP DEVELOP.	PUBLIC RELATIONS	RECORDS & RECOGN.	YOUTH ACTIVITIES
Argentina	x	x	x	x	x	x	x	x
Australia	x	x	x	x	x	x	x	x
Bahamas					x			
Belgium	x	x		x	x	x	x	
Bermuda						x		x
Bolivia	x	x	x	x	x	x		x
Brazil	x	x		x	x	x	x	x
Brunei								
Canada	x	x	x	x	x	x	x	x
Ceylon	x	x	x		x	x	x	
Chile	x	x	x	x	x	x		x
China	x	x	x	x		x	x	x
Colombia	x		x		x	x	x	x
Congo-Brazzaville								
Costa Rica	x	x	x	x	x		x	x
Cyprus								
Dahomey								
Denmark	x	x				x		
Dominican Republic								
Ecuador	x	x	x	x	x	x		x
El Salvador	x	x	x	x	x	x	x	x
England, Wales & No. Ireland	x	x	x	x	x	x	x	x
Fiji Islands	x		x	x	x	x	x	x
Finland	x	x	x	x	x	x		x
France	x	x	x	x	x	x	x	x
Germany		x	x					
Greece		x						
Guatemala	x	x	x		x	x	x	x
Honduras	x	x	x	x	x	x		x
Hong Kong	x	x	x	x	x	x		x
Iceland	x	x	x	x	x	x	x	x
India	x	x	x	x	x	x	x	x
Ireland	x	x	x	x	x	x	x	x
Israel		x		x	x	x		
Italy	x	x	x	x	x	x		

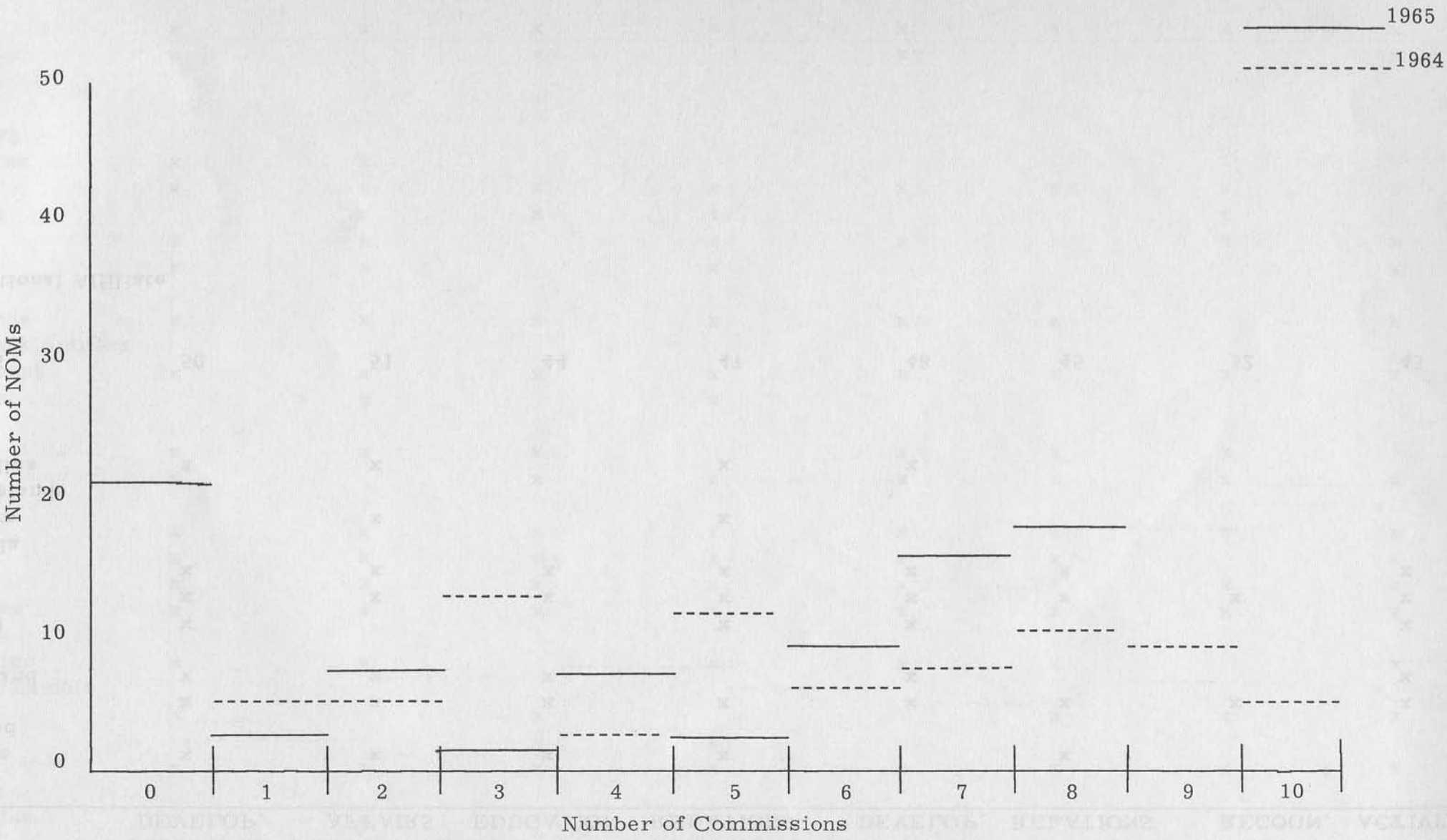
NOM	COMMUNITY DEVELOP.	ECONOMIC AFFAIRS	EDUCATION	INTERNAT'L RELATIONS	LEADERSHIP DEVELOP.	PUBLIC RELATIONS	RECORDS & RECOGN.	YOUTH ACTIVITIES
Japan	x	x	x	x	x	x	x	x
Korea	x		x		x			x
Laos								
Lebanon								
Luxemburg								
Madagascar	x	x						
Malaya	x	x	x	x	x	x	x	x
Mauritius		x	x	x			x	
Mexico	x	x		x	x	x	x	x
Monaco	x	x		x				x
Morocco								
Netherlands	x	x	x	x	x	x		x
Netherlands Antilles								
New Zealand	x	x	x	x	x	x	x	x
Nicaragua		x		x				
Nigeria								
Norway	x	x	x		x	x	x	
Okinawa	x		x	x	x	x	x	x
Pakistan								
Panama	x	x	x	x	x	x	x	x
Paraguay	x	x	x	x	x	x		x
Peru	x	x	x	x	x	x	x	x
Philippines	x	x	x	x	x	x	x	x
Portugal								
Puerto-Rico	x	x		x	x	x		x
Rhodesia/Zambia								
Sabah	x		x		x	x	x	x
Sarawak			x	x				
Scotland	x	x	x	x	x	x	x	x
Singapore								
South Africa	x	x	x	x	x	x	x	x
Spain *								

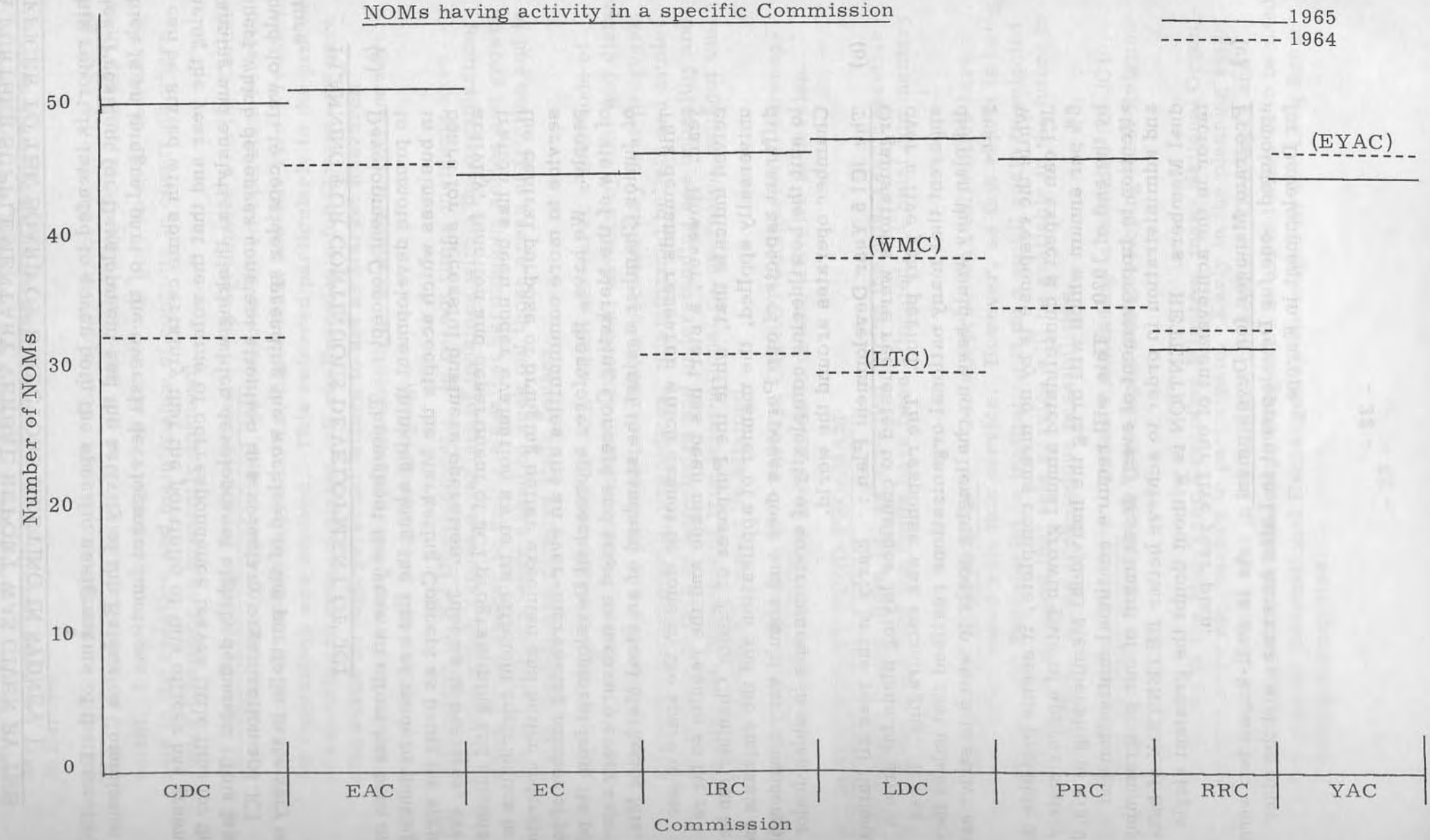
NOM	COMMUNITY DEVELOP.	ECONOMIC AFFAIRS	EDUCATION	INTERNAT'L RELATIONS	LEADERSHIP DEVELOP.	PUBLIC RELATIONS	RECORDS & RECOGN.	YOUTH ACTIVITIES
Suriname	x	x	x	x		x		
Swaziland								
Sweden	x	x	x	x	x	x	x	x
Switzerland	x	x	x		x			x
Tchad								
Thailand	x			x	x			x
U.S.A.	x	x	x	x	x	x	x	x
Uruguay	x	x	x	x	x	x		x
Venezuela								
Viet-Nam		x		x				
Virgin Islands								
West Indies	x	x		x	x			
TOTALS	50	51	44	47	48	45	32	43

Conditional Affiliate

Attachment B1.

NOMs having activity in a given number of Commissions




NOMs having activity in a specific Commission
1965
1964
(EYAC)
(WMC)
(LTC)
Number of NOMs
0
10
20
30
40
50
CDC
EAC
EC
IRC
LDC
PRC
RRC
YAC
Commission

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
HAROLD N. GROOM, EXECUTIVE VICE-PRESIDENT
FOR DEVELOPMENT

(A FURTHER SUPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY.)

This report is intended to cover both the specific assignments of the Executive Vice-President for Development and the activity of the Extension Commission which is an integral part of the overall development function.

It can be stated with some certainty that the portfolio of this officer has grown during the year and that the volume of correspondence leaves little time for the planning and analytical thinking which development rightly demands. This is an aspect which deserves constant attention in a voluntary organization and JCI would do well to consider spreading the workload of the portfolio in the very near future.

1. PLANNING FOR CONTINUOUS DEVELOPMENT OF JCI

(a) Development Concept : Throughout the year an effort has been made to promote development thinking along the lines of modern thinking in business which accepts the Marketing Concept as being the springboard for successful business operation. Just as in business, every activity, function and department of JCI programming and administration has been under evaluation as to its efficient contribution to the central purpose of bringing better executed and better understood service to more communities and an ever-increasing number of young people. We have, therefore, approached Development from the point of view of the Marketing Concept and tried to measure every aspect of Junior Chamber against the standard of an ideal Marketing Mix.

This demands research which cannot be done in the space of one year. However, a start has been made and the results so far received indicate that, while the Purposes of Junior Chamber can be universally applied, the manner of application and the emphasis on different aspects of our Purposes does and should vary considerably to suit the bewildering complexity of environments in which Junior Chamber operates around the world.

(b) The JCI 5 Year Development Plan : Early in the year all National Organisations were requested to consider laying plans for growth over a five year period. The response was encouraging. It was apparent that many national organizations realised that unless they did plan they would have no challenging goals to which to strive each year.

While the response is by no means complete, it seems probable that JCI can expect a consolidated annual growth rate of approximately 8% per annum which will bring the Individual Membership to 475,000 by the end of 1970. This will require continual motivation and attention to improvement of every department of our programming and administration in order to achieve better RETENTION of Individual Members. RETENTION is without doubt the greatest single factor in the achievement of our five year plan.

(c) Program Manager for Development : As is well-known two were appointed: one for Development in Latin America, and the other for Development in Europe.

Their assignments were to encourage national surveys and goals for a 5 year period and to promote relevant Extension Commission decisions. In addition they were asked to promote expansion in Metropolitan areas; and to assist Vice-Presidents for Operations with any JCI extension.

It would be invidious to judge the usefulness of Program Managers in the first year of operation. I do believe, however, that these posts have immense possibilities. We have been particularly well-served in Europe.

(d) Staff Officer for Development : This appointment has been a success and is an essential assistant to the Executive Vice-President for Development. I am convinced that this officer will play an ever-increasing role in the creation and maintenance of contacts in countries where Junior Chamber is presently unknown.

(e) JCI Vice-Presidents for Operations : By agreement with the Executive Vice-President for Operations, procedures for co-operation between personnel of the Development/Extension team and JCI Vice-Presidents for Operations was evolved. This referred particularly to the process of extending to new countries. Vice-Presidents for Operations were also asked through personal letters to act as Market Research Officers and were given specific questions to which to find answers. The response has been encouraging.

(f) Hindrances to JCI Development : In recent times incidents have occurred which expose a variety of tensions within the organization, which would appear to militate against harmonious action and growth. All JCI Officers were asked to seek out those areas of friction and to try to identify and remove their causes.

In a vast organization such as JCI, which embraces a multitude of nations, cultures, traditions and histories, divided by time and distance, healthy tensions are perhaps inevitable, because they spur progress. However, antagonisms, prejudices, misinformed beliefs and intolerance born of lack of knowledge and understanding are unhealthy and damage the prospect of true international co-operation, without which DEVELOPMENT cannot be attained.

(g) Motivation to Develop : Through IMPACT and personal correspondence an attempt has been made to create a desire to develop.

2. JCI DEVELOPMENT FUND PROGRAM

Reference to Budget Item 127 as amended during the Mid-Year Executive Meeting will show how the funds have been allocated. A brief commentary follows :

(a) International LOM Service : Certain practical difficulties have been experienced with this service. However, as this report is being written, the Secretariat is instituting it on a small scale to selected NOMs. It is hoped that this service will be available in the future to new NOMs. It has tremendous possibilities.

(b) JCI Travelling Teams : Under this heading is included the JCI WORLD-WIDE PROGRAM "Developed and Developing NOM Relationships"

As shown in the Mid-Year Executive Minutes, many National Organizations were approached to participate. Early in the planning stage it became obvious that in its original concept the "Developed and Developing NOM Relationships Program" would not allow it to be used for genuine International Exchanges as envisaged by the Long Range Planning Committee.

A portion of the JCI Development Fund was therefore set aside for thi latter purpose and administered in conjunction with the former.
The US$5,500 available for JCI Extension Teams has been applied as follows :

(i) Approved by the President

Australia to Malaysia	US$ 1,125
New Zealand to India and Ceylon	1,500
Puerto Rico to Dominican Republic	50

(ii) Recommended for Approval

Australia to New Guinea and Solomon Islands	230

(iii) Provisionally allocated pending successful final negotiations

Sweden to Greece	700
Scotland to Denmark	125
Puerto Rico to Panama	275
U.S.A. to Central America	450
Ireland to Italy	215
South Africa to Zambia/Rhodesia	215
France to Lebanon	370
Colombia to Ecuador	100
Total	US$ 5,355

Several other NOMs wish to participate and will be included in the plan for 1966. Invitations for 1966 participation will be issued shortl in order that itineraries may be finalised early in the new year.

(c) Selection, Instruction and Co-ordination of Development Teams : Thi has been partially covered in the preceding paragraphs. However, it may be reported that a syllabus for LOM Officer Training has been drawn up complete with bibliography. This has been submitted wher necessary.

JCI is not yet able to undertake the complete financing of teams and the selection of independent teams is therefore regarded as prematur However, this should not discourage the execution by the Secretariat of the Extension Commission Category 4 proposal "ADVISORY SERVI TO MEMBERS" which will provide a reservoir of personnel.

3. PLANNING AND DEVELOPMENT OF NEW SOURCES OF FINANCE

(a) Sponsorship of Programs : Soliciting of funds under this heading has been left entirely to the Secretary General and the World Preside as experience has shown this to be the best course.

(b) Sources of Capital : It is desirable that JCI should have a Capital Fu of its own. Various means of endowing such a fund have been explore and will be submitted to the Long Range Planning Review Session of th Board for consideration.

4. LONG RANGE PLANNING COMMITTEE RECOMMENDATIONS

The report of this Committee has received constant attention. IMPACT has been used to remind NOMs of several relevant resolutions.

In accordance with the LRPC report and as a result of experience this year, General Assembly is being asked to approve a further assignment for the Executive Vice-President for Development in connection with International Exchange Programs.

5. EXTENSION COMMISSION

NOMs and members of the Board will be aware of the fact that there was some redistribution of programs and resolutions accepted by the Extension Commission in Oklahoma City. This was done to accord with the new Commission Structure and with the Development Portfolio. The administration of the Commission has been dealt with elsewhere in the report. Suffice it to say that the Executive Vice-President for Development has had to act as an old-style Commission Director for those NOMs not covered by a Program Manager for Development.

(a) Program Progress : It is hoped to submit a verbal report on this aspect.

(b) Melbourne Guide to Extension in Developing Countries : Early in the year an offer from the Melbourne Junior Chamber of Commerce to compile such a guide was gladly accepted. A Progress Report is awaited.

(c) JCI Extension Progress : Concern has often rightly been expressed at the haphazard extensions which have occurred in recent years. Many have run the risk of extinction. It was therefore decided early this year that extension would be done on a thoroughly prepared and controlled basis in future, to ensure that new affiliates would receive adequate support and service through their formative period.

(i) Probable Provisional Affiliation Applicants in Sydney

Kenya
Nepal
Upper Volta

(ii) Probable Full Affiliation Applicants in Sydney

Spain

(iii) Extension Contacts

Egypt
Gambia
Tanzania
Turkey
* British Solomon Islands
* Guam
* New Guinea

* The eligibility of these countries for JCI membership is in question.

6. SELECT COMMITTEES AND CONTACT WITH 400 CLUB

The members of the Select Committee to Study the Expansion of Membership and Extension in Metropolitan Areas (EMMA) is hard at work. Through the Secretariat, contact has been made with the 400 Club; and a closer relationship has been forged by appointing two of its members to EMMA. The work of this Committee is extremely important and may extend into 1966.

7. KINDRED ORGANIZATIONS

After consideration of this report it has been recommended to the Executive that no special attempt should be made by JCI to forge closer relations with other voluntary organizations except where, particularly at NOM and LOM level, the exigencies of the moment may make it desirable.

8. RECOMMENDATIONS

It is too early in the year to submit carefully considered recommendations. This will be done at a later date. However, it is fair to foreshadow recommendations in the following areas :

(a) A Guide to JCI Team Itinerary Planning.

(b) Development and Extension policy tailored to special circumstances in various parts of the world.

(c) Functions of Program Managers for Development.

(d) The possibility and disposition of full-time Training Officers in developing countries.

(e) Sources of Finance.

(f) Training of JCI Officers.

9. CONCLUSION

I am most grateful to have had the opportunity to enjoy the most fascinating experience of my life and the finest training in my Jaycee career.

I owe sincere thanks to all my JCI colleagues for their co-operation and guidance; and in particular to all the National Organizations in our grand International Alliance for their co-operation and patience in a venture which, after all, is very new in JCI.

HAROLD N. GROOM
(August 24, 1965)

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
DAVID FINE, JCI TREASURER

(A FURTHER SUPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY.)

It is my pleasure to report to you on my term in office as Treasurer of Junior Chamber International.

You will have earlier received audited accounts of the year's activities to 31st December, 1964. Financial statements and balance sheets have been circulated for the quarter to 31st March, 1965, and half-year to 30th June, 1965. You will, in due course, receive a statement for the period to 30th September.

The budget approved by General Assembly at Oklahoma was revised at the Mid-Year Executive Meeting, but only in minor detail and approved by the Board of Directors. Ours is an organization where we give back to members in the form of services or supplies all that we receive from them, plus any sponsored income we receive. We budget at Congress to spend all our anticipated incomings (after making minimum allowances for replacement reserves, depreciation, etc.) and it is only if we have had some unforseen windfall that further expenditure can be authorized at Mid-Year. This year there was no windfall and budget alterations were marginal only.

Although our annual budget is now almost half a million dollars a year, we still cannot afford to provide our President an Honorarium to in some way compensate him for a year completely lost to business. Neither can we afford to meet all the administrative expenses of our officers.

Our greatest need is still more members and more Senators.

Slowly however we are making progress. Our unappropriated reserve funds at US$78,281 have never been higher, and the time has therefore arrived, I think, where we should establish a policy that any surplus funds available in excess of US$100,000 may be used for operational expenses in the following year. I will be so recommending this course.

Another sign of our financial progress is that for the first time our Comptroller of finance, Ian Sutton, is an experienced and qualified accountant.

The Secretary General will also tell you in his report of recommendations to change our auditors, upon the recent dissolution of the partnership which previously performed JCI's annual audit, to a firm of international standing, especially important now that our annual income and expenditure is reaching figures which warrant such action. My task as Treasurer has been made easy by the unstinting efforts of Secretary General Neville Mackay and Comptroller Ian Sutton and I wish to record my grateful thanks to both of them.

DAVID FINE
(August 13, 1965)

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
EDWARD A. MERDES, JCI GENERAL LEGAL COUNSEL

(A FURTHER SUPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY.)

1. LEGAL HIGHLIGHTS OF THE YEAR :

(a) Three representatives of the Florida State Legislature have filed a lawsuit endeavouring to enjoin the US$50, 000. 00 matching appropriation of the State of Florida to any Florida community who will put up a like fund or its equivalent in property for the establishment of a permanent JCI Headquarters in the State of Florida, U. S. The Florida Jaycees have intervened, and JCI has advised the State and the Florida Jaycees that it will intervene if specifically requested to do so and if it would assist in the success of the lawsuit, but advises it is reluctant to do so and would prefer to stay out of the litigation.

(b) Requests for interpretations under the new JCI Constitution: Because of the far reaching amendments and virtually complete revision of the JCI Constitution and Policy Manual, there have been innumerable requests for legal interpretation of new language, and to date all such requests have been answered.

(c) As part of my report to the Mid-Year Meeting of the Executive, a legal memorandum outlining the duties, responsibilities and rights of the Board and Executive was circulated to each member. The purpose was to telescope in a contextual, understandable manner the relative position of our governing units (copies may be obtained upon request to the Secretariat.)

2. INCORPORATION OF JCI SENATE REQUIREMENTS INTO PROPOSED U. S. LIFE MEMBERSHIP AWARD :

The President appointed the undersigned to represent JCI at the special Tulsa, Oklahoma, meeting of a select U. S. committee to discuss the effect of a proposed U. S. life membership award on the JCI Senate program. At this meeting, the committee ultimately discussed all facets of the problem and recommended to the U. S. Board that in any proposed U. S. life membership and/or U. S. Senate award, that the awardee must, as a condition precedent to receiving the U. S. award, have actually been awarded the JCI Senator Certificate. This, it was believed, would preserve in all respects the integrity of the JCI Senate program and at the same time increase the JCI Senate income from the U. S. three-fold due to the proposed vigorous promotions of the U. S. life membership. However, the U. S. Board in Buffalo deferred the matter for one year pending possible amendment of the JCI Senate requirement to authorize the granting of the Senate award to non-Jaycees for outstanding service to the Junior Chamber movement. At the present time, the JCI Constitution restricts the award to only "individual members or past members" The undersigned has proposed an amendment to By-Law 21-1 which would authorize the granting of the award to non-members who have in fact rendered outstanding service to the Junior Chamber organization.

3. REGISTRATION OF JCI'S NAME AND EMBLEM :

After considerable legal research and exchange of correspondence, and particularly effective work and follow-through by Ed Gong, JCI's Resident Legal Counsel, the JCI's name and emblem will be registered throughout the World so as to protect its improper use. The Executive Committee authorized a sufficient appropriation for registration fees and said registration should be accomplished before the Sydney Congress.

4. SPECIAL COMMITTEE ON MOTIONS :

The JCI President, at the suggestion of Philippe Abravanel, appointed a special committee chaired by the undersigned and including Philippe and Augusto Lapeyre, to assist at General Assembly in the proper translation of all motions into the three languages and to ensure that motions and actions of the General Assembly based thereon, are in proper legal form. This should materially assist the Chair and the General Assembly in efficiently expediting its position.

EDWARD A. MERDES
(August 13, 1965)

REPORT TO
XX WORLD CONGRESS, JUNIOR CHAMBER INTERNATIONAL
BY
SECRETARY GENERAL NEVILLE W. MACKAY

(A FURTHER S UPPLEMENTARY VERBAL REPORT WAS GIVEN BY THIS OFFICER TO THE BOARD OF DIRECTORS MEETING IN SYDNEY.)

1. SECRETARIAT PERSONNEL :

Total Staff: 22 -- 11 male, 11 female (embracing 10 nationalities) :-

Name	Position	Date Joined Staff
Neville W. Mackay	Secretary General	March 1, 1963, Assumed office April 29, 1963.
April C. Butterick	Secretary to Secretary General	February 17, 1964.
Dorit Samlowski	Administrative Secretary	July 15, 1963.
C. Robert Grafflin	Program Director	February 8, 1960. Appointed Editor JC WORLD June 13, 19 Appointed Program Director, Sept. 1,
Tom Simpson	Assistant to Program Director	October 16, 1964.
Nelson Duran	Translator (Spanish/English)	May 21, 1962.
Lorie Malec	Translator (French/English)	August 17, 1964.
Joy Kellerman	Secretary to Program Director	August 24, 1960.
Alice Babcock	General Stenographer	February 8, 1965.
Eddy Duran	Staff Assistant (Production)	July 1, 1963.
Ian E. F. Sutton	Comptroller	February 1, 1965.
Lydia Kleiman	Secretary to Comptroller	June 15, 1965.
Eleanor A. Schwartz	Accounts Assistant	July 28, 1965.
Carolyn H. Hess	Receptionist	July 26, 1962.
Tony Staniford	Editor, JCI WORLD	September 1, 1964.
Sally Bromberg	Secretary to Editor	September 18, 1963
Barry Myers	Operations Manager	September 1, 1963.
John LeMay	Development Staff Officer	May 3, 1965.
Stella Jimenez	General Stenographer	April 19, 1965.
Wolfgang R. Pischner	Community Development Program Manager	January 11, 1965.
Rafael S. Francia	Assistant Community Development Program Manager	Appointment effecti November 1, 1965.
Eve Langner	Secretary to Community Development Program Manager	January 22, 1964.

The composition of the Secretariat personnel continues to be truly interna tional, having amongst its 22 staff members 10 different nationalities, commanding a knowledge of five languages.

It is a pleasure to report that at the present time the Secretariat personne is highly experienced and staff turnover during the last year has been sma the major changes in staff have resulted from overseas staff, appointed fo prescribed periods, returning to their homes at the conclusion of their terms of office.

Assistant Community Development Program Manager Philip C. Margetts, at the conclusion of $2\frac{1}{2}$ years of service, and reaching the age of 40, returned to his home in Australia, on January 29, 1965.

During the ensuing months pending a replacement, the Community Development Department has been assisted alternatively by Staff Officers Barry Myers and John G. LeMay. The vacancy has now been filled by the appointment of Rafael S. Francia, a Junior Chamber member from the Philippines, who will initially take up his duties at Congress.

At the conclusion of two years of service, Comptroller John L. Coffin returned to his home in Rhodesia on April 15, 1965. Ian E. F. Sutton of Johannesburg, South Africa, has assumed the office of Comptroller. He is the first trained accountant that JCI has employed as Comptroller, which is in line with the growth and development of JCI's finances over the past ten years.

Following the resignation of Cesar A. Rodriguez, who accepted an appointment as U. N. Technical Advisor to the Government in Colombia, Wolfgang R. Pischner was appointed JCI Community Development Program Manager, effective May 17th, 1965. Wolfgang Pischner was previously Assistant Community Development Program Manager, and came to the Secretariat from Junior Chamber Australia, of which National Organization he was Honorary Secretary in 1962.

Following the XIX World Congress, John G. LeMay of Baltimore, U. S. A., was appointed Development Staff Officer. John LeMay is a member of the Baltimore, Maryland, Junior Chamber of Commerce, affiliated to the United States Jaycees, and was SPOKE of the year for his Chamber in 1964.

With two exceptions, it is believed that the existing staff complement will be adequate during 1966, to meet all the demands made upon it within the existing range of services. The two staff additions which are advisably needed at this time are : (i) a second Spanish/English translator. Although the present translator is highly experienced and achieving a very high output, the enormous volume of daily correspondence in the Spanish language prevents him from keeping pace with the considerable volume of new and revised program materials required; (ii) a permanent Secretary to assist the President. It is long overdue that the President had the assistance of a full-time Secretary attending to his correspondence, which would relieve the correspondence pressure upon him while travelling, as well as upon his office at home.

With reference to the proposal to have a Staff Officer for Fund Raising, an actual review of current duties has indicated to me that the Staff Officer for Development will be able to adequately cope with aspects of this activity in 1966.

It is a pleasure to report that each and every one of the staff has performed their duties with extreme dedication and efficiency during the past year. JCI can take satisfaction in the knowledge that it has an enthusiastic, dedicated and competent team serving at the International Secretariat.

2. SECRETARIAT : BUILDING :

The operation of the Secretariat continues at 450 Alton Road, Miami Beach, Florida, U. S. A., in premises on lease to Junior Chamber International by the City of Miami Beach, at a nominal rent of US$1. 00 per year. This 5-year lease terminates on June 17, 1966.

An application has been submitted to the city, to enlarge the existing building, but in the absence of any available funds the City has not given a definite answer to this application. Discussions with City officials have now proceeded on the basis of a possible outright donation of land or long-term lease to enable JCI, with whatever finances it can raise, to undertake the necessary extension or to erect an entirely new and suitable structure.

Through the active interest and support of the Florida Jaycees, on June 8th 1965, a Bill was passed by the State Legislature, appropriating the sum of $50,000 to JCI to help establish a permanent Secretariat in Florida. The appropriation was subsequently contested on the grounds that it was against State Law to grant money to "private" organizations, and on August 30 I attended a court hearing in Tallahassee to give evidence in this connection. The Judge took the case under advisement, and at the time of this Report the judgement is still awaited.

In fulfillment of a resolution of the Executive Committee, no offer being received by August 15th from the City of Miami Beach, which would provide adequate accommodation for the Secretariat in the future, and the State appropriation being uncertain at that time, all NOMs were notified that JCI invites bids for a future permanent home for the Secretariat to be considered by the Executive Committee and General Assembly at the XX World Congress in Sydney, Australia, November 1965.

At the date of this Report negotiations are continuing with the City of Miami Beach, partly delayed pending judgement re the State appropriation.

3. SECRETARIAT : GENERAL :

The Secretariat has continued to render the maximum possible co-operation and assistance to all JCI Officers, NOMs and LOMs throughout the world, and a considerable flow of correspondence has been maintained by each department in the Secretariat. The Staff are competently performing their assigned duties, and although invariably operating under much pressure of work, are maintaining a satisfactory degree of efficiency.

In order to give the maximum consideration to the needs and desires of our National Organizations, a Questionnaire was distributed in June to all National Presidents and their headquarters, requesting their views on :

(1) JCI Secretariat services
(2) Additional services desired
(3) Dues billing
(4) Program publications and distribution
(5) JCI WORLD
(6) Jewelry & Supplies

The majority of these questionnaires have been returned and a summary of replies will be circulated at Congress.

A well-received new service this year has been the institution of a system of forwarding to members of the Executive precis translations of copy correspondence received, on which they have already been copied. It is believed that the convenience of receiving these precis far exceeds the additional work in the Secretariat, cost of copying and added postage. In the course of time it may be worth considering extending this service to the entire Board, although it will definitely necessitate additional staff in one of the Secretariat's busiest departments.

Wherever possible, we have taken pains to answer enquiries from all correspondents to provide them with visible evidence of JCI's interest in their activities, problems and progress. All extension contacts reported to us were immediately written to and were placed on our regular mailing list, and the correspondence copied to our Development Officers.

I should like to observe that a number of problems which we encounter from day to day in our correspondence sometimes have strong political, religious and ideological or sectional connotations. It is to this Organization's interest that the Secretariat and staff be as well informed as possible in their attempts to cope with these problems in Jaycee terms. In all our correspondence and dealings with others we have tried to remain completely impartial, while at the same time not hesitating to bring knowledge and understanding of JCI's rules and philosophy.

For the first time we have supplied to every member of the Board of Directors a comprehensive OFFICER'S TRAINING MANUAL, covering subjects such as the history of Junior Chamber and Junior Chamber International, Officers' duties, JCI size, membership composition etc. The Secretariat has maintained the President's special "JCI Travel Guide", to provide him with historical, economic and Jaycee background information on each of the countries he visits.

At this time, a complete reappraisal of the Secretariat's administrative and financial procedures is in process. This is to adjust our operation to the constant growth of the Organization and to the increased Secretariat services expected.

4. FINANCIAL :

(a) Accounts : The audited accounts for the financial year 1964 were forwarded to all members of General Assembly on June 4th, 1965. In addition to the Quarterly Financial Statements and Balance Sheets at 31st March and 30th June, 1965, which were duly forwarded to General Assembly in terms of By-Law 23-4, accounts at 31st May, 1965 were prepared for the Mid-Year Executive Committee meeting.

Constituted as the Finance Committee, the Mid-Year Executive Committee approved a revised budget for 1965 which was circulated to General Assembly, and approved by mail ballot by the Board of Directors.

(b) Bank Accounts : All available surplus funds are being held in interest bearing accounts with savings and loan associations earning interest at 4% or $4\frac{1}{4}$% per annum.

The account with the Bank of New Zealand has been left open by special arrangement and will benefit New Zealand Jaycee Inc. when depositing monies for Senate Applications and purchasing jewelry, etc. Transfers from this bank to Miami Beach are being arranged every six months.

The small amount held in the Banque Française de L'Asie, in Saigon, has been transferred to Miami Beach and the account closed.

In addition to the above-mentioned overseas accounts, JCI operates an account with the Commonwealth Trading Bank, in London, and maintains an account with the Central Bank of India. The latter account was opened because of currency restrictions in India and permits the Indian Junior Chamber to award JCI senatorships.

(c) Financial Status of NOMs : The following NOMs were non-financial in respect of JCI dues at September 15, 1965 :

Congo (1965)
Dominican Republic (1965)
Laos (1965)
Lebanon (1965)
Nigeria (1964 and 1965)
Pakistan (1963, 1964 and 1965)
Portugal (1964 and 1965)
Swaziland (1964 and 1965)

The following NOMs, which are non-financial but not included in the above list, have given special notice of reasonable and actual difficulties in depositing funds to JCI's account, and in terms of By-Law 22-6, they continue, temporarily, to enjoy all services of the Secretariat :

Argentina
Brazil
Brunei
Chile
Costa Rica
England, Wales & No. Ireland
France
Uruguay

(d) 100% Individual Member Program : Following the phenomenal progress in JCI's 100% Individual Membership Program in 1964 (the total number of 100% NOMs increased from 38 in 1963 to 60 in 1964) it is a pleasure to report further voluntary adoption of full Individual Membership in JCI by the National Organizations of Belgium, Fiji, Malaya, Morocco and Peru. The Finland Junior Chamber of Commerce has also announced its intention of becomin a full 100% member in JCI.

(e) JCI Jewelry and Supplies : The gross sales of $5,033.00 for the first six months of this year reflect an increase of $1,199.00 over gross sales of $3,834.00 for the same period last year.

The jewelry and supplies department as a whole, is being reorgani to cope with the increase in sales and despatch of many small and individual orders. New suppliers are being approached and new ite are to be added, including a small range of Jaycee-ette jewelry.

Although all the larger NOMs in JCI produce their own jewelry, satisfying the needs of the vast majority of Individual Members in JCI, and notwithstanding the practical and currency difficulties in purchasing such items from the JCI Secretariat in the U.S.A., the is nevertheless a considerable potential demand for JCI Jewelry wh has yet to be effectively developed.

A completely new jewelry and supplies catalog showing the new add tions to the range is in the final stages of completion and will be di tributed in the next few weeks. Arrangements are also being made to encourage the purchasing of certain items of jewelry in quantity by NOMs or LOMs, for distribution to their Individual Members.

5. SECRETARIAT CAR :

After the termination of the Buick Car scheme, efforts were made by the United States Jaycees to provide the Secretary General of JCI with the use of an official car. After prolonged contact with various officers - during which period a car was hired by JCI on a short-term basis - it was finally learned on February 17, 1965, that no car would be available under the new car scheme arranged by the US Jaycees.

Upon receiving Executive approval, a Chevrolet car was purchased and delivered on April 14, 1965. The provision of a car for the use of the Secretary General aids considerably the successful performance of this officer's duties and this acquisition will continue the benefits of the car scheme previously enjoyed by JCI for $2\frac{1}{2}$ years through the generosity of the Buick Motor Corporation and the United States Jaycees.

6. PROGRAMMING :

(a) Program Production and Distribution : I am pleased to report that action has been taken on all referrals to the Program Department by the XIXth World Congress, with the exception of certain publications as indicated on Attachment 2.

Appended to this report are: a list of program materials currently available from the JCI Secretariat (refer Attachment 1); and a list of program items to be produced during 1965, with notes as to their current production status, languages, etc. (refer Attachment 2).

The Secretariat has continued to meet all requests for program materials via airmail for normal quantities. Most requests are met on a 1 to 7 day return basis. The postal budget has enabled us to maintain this service, as in the past, and it appears likely that this will continue at least until the end of the year.

Arrangements for supplying bulk quantities of program materials are being continued with the following NOMs:

Argentina, Australia, England, Canada, China, Costa Rica, Ecuador, Honduras, India, Mexico, New Zealand, Philippines, South Africa, Switzerland, United States.

In addition, during 1965 the Program Department has initiated arrangements for supplying bulk quantities of program materials to the following National Organization Members:

Puerto Rico Norway Panama

With the institution of the selected 'direct LOM service', the following NOMs were transferred to the Development Department 'LOM' mailing list:

Italy Chile Paraguay Nicaragua

A new mailing list instituted earlier this year (i. e. the distribution of program materials to all Secretariat Managers) appears to be satisfactory. This ensures that those national officers responsible for receiving, dispatching and ordering publications do, in fact, receive a copy of each new JCI publication.

Since January of this year the following program items have been distributed by the JCI Secretariat to all National and/or Local Organization Members :

- JCI CONSTITUTION AND POLICY MANUAL - (English, Spanish and French) - 3 copies (airmail) to each National Organization Member.

- GUIDE TO THE COMMISSION SYSTEM - (English, Spanish and French) - 1 copy (airmail) to each 100% JCI Local Junior Chamber. 15 copies (airmail) to each National Organization Member.

- INTERNATIONAL RELATIONS MANUAL - (English Language) - 1 copy (airmail) to each 100% JCI Local Junior Chamber. 3 copies (airmail) to each National Organization Member.

JUNIOR CHAMBER YOUTH CLUBS - (English and Spanish) - 3 copies (airmail) to each National Organization Member.

- JCI PARLIAMENTARY PROCEDURE - (English, Spanish and French) - 3 copies (airmail) to each National Organization Member.

UNICEF GREETING CARD BROCHURE - (English, Spanish and French) - 1 copy (airmail) to each National Organization Member.

- JCI DIRECTORY (revised edition) - (trilingual) 3 copies (airmail) to each National Organization Member.

COMMUNITY DEVELOPMENT MANUAL - (English, Spanish and French) - 1 copy (airmail) to each 100% Local Junior Chamb 3 copies (airmail) to each National Organization Member.

JCI's THOUGHT SHEET 2 - (English, Spanish and French) - 10 copies (surface mail) to each 100% JCI Local Junior Chamber 3 copies (airmail) to each National Organization Member.

- FLAG DISCRIMINATION IN INTERNATIONAL SHIPPING - (English language) - Produced by Junior Chamber Norway, 1 copy of this brochure was distributed by the Secretariat (airmail) to each National Organization Member.

JCI SENATE BROCHURE - (English, Spanish and French) - 10 copies (airmail) to each National Organization Member. 1 copy (surface mail) to each 100% JCI Local Junior Chamber.

- AIDS TO DEMOCRATIC LEADERSHIP IN VOLUNTARY ORGANIS ATIONS - (English) - Made possible through the JCI Development Fund and the co-operation of New Zealand Jaycee (Incorporated), one copy of this booklet was distributed (surface mail) to each 100% JCI Local Junior Chamber and 1 copy (airmail) to each National Organization Member.

JCI DIRECTORY - (trilingual) 5 copies (airmail) to each National Organization Member.

- WELCOME TO JUNIOR CHAMBER - (English, Spanish and French) - 3 copies (airmail) to each National Organization Member.

- RECORDS AND RECOGNITION MANUAL - (English, Spanish and French) - 3 copies (airmail) to each National Organization Member.

(b) "IMPACT": This new publication for disseminating Commission news and program information, appears to have been very well-received by Member Nations.

An investigation was undertaken as to the feasibility of printing this publication and distributing it in greater quantity to NOMs. Unfortunately, however, the extremely high cost of producing "IMPACT" in the three languages may prove this type of production prohibitive.

(c) YOU, AND WORLD TENSIONS : The Council on World Tensions Incorporated provided US$3,000 as co-sponsorship for the You, and World Tensions Program in 1964. This amount enabled the JCI Secretariat to produce two THOUGHT-SHEETS in the three official languages and to distribute them to every 100% Local Junior Chamber in the world. With the delayed distribution of THOUGHT SHEET 2, in February, 1965, the balance of US$3,000 was utilized, thereby concluding the Council On World Tensions' co-sponsorship for 1964. The Council is terminating its operation this year and it is not known at this time if any funds will be available for a continuation of JCI's program.

(d) Commission Library : Since the XIX Congress, no further action has been taken on the Commission Library, although the required filing cards, folders and file cabinets are presently in the Secretariat. It is anticipated that immediately upon the despatch of the Congress Kit the Program Department will be able to devote sufficient time to finally put the Commission Library into full operation this year.

(e) German Language Brochure : The Secretariat has completed the translation into the German language, of a special JCI brochure to be distributed to German-speaking members throughout the world and to assist with extension efforts in various German-speaking countries. The completion of this brochure, i.e. production and distribution, will be before the end of this year.

(f) Constitution and Policy Manual : A priority after the XIX World Congress was the completion of the new Constitution and Policy Manual. Complete sets in the three official languages of JCI were distributed in mimeographed form to all officers and NOMs by January 8, 1965. The printed edition of the Constitution was available for distribution in May, 1965. A comprehensive index was introduced to facilitate quick reference.

(g) Program Staff : The addition this year of a second Staff Officer has made it possible for this department to cope with a considerable increase in the number of requests for JCI program materials, and has enabled the Program Director to devote a good part of his time to the production of more new program materials and the revision of nearly all existing materials (due to the Long Range Planning Committee's recommendations) than in any previous year. The Program Director has also maintained efficient contact with Board members and Program Managers.

The XIX World Congress left to this department the production of an unusually large number of programming items. Except in the event that another large number of new program publications is approved again for 1966, it is anticipated that the staff of this department will cope well with JCI's program needs in the ensuing year.

7. COMMUNITY DEVELOPMENT PROGRAM :

(a) Sponsorship and Operation : The agreement between Junior Chamber International and the Pepsi-Cola Company - International Division, as approved at the XIX World Congress in Oklahoma City last October provides full sponsorship of JCI's Community Development Program on a continuing basis for 1965 and 1966. The agreement provides for the Pepsi-Cola Company to sponsor this Program to a total of US$107,386 (1965: $55,268; 1966: $52,118).

Having had no official visit from an officer of the Pepsi-Cola Company for three years, the Secretariat was especially honored by a visit on March 17 from Mr. Frederick Fleischman. He reviewed with the Secretary General and the Community Development Program Manager the full operation of the department and the work being performed through our member nations. He expressed complete satisfaction at the manner in which the Program was being conducted.

A comprehensive report covering the Community Development Program and activities during 1964 was prepared and submitted to the Pepsi-Cola Company - International Division.

The Program continues to be operated from the JCI Secretariat under the administration of the Secretary General, with the JCI President being kept fully informed of travel and other major expenditures. The Program is operated within the detailed budget approved between the sponsor and JCI, adopted at the XIX JCI World Congress.

(b) The Program in 1965 : As a result of a careful and objective evaluation of the program and results so far achieved, the need was felt to change some aspects of it.

In the Community Development Manual printed for 1965, a number of new ideas have been introduced to make community development easier, more successful and more rewarding for members. Following are the changes made in the program: the three basic steps which existed previously have been increased to six, keeping in mind, however, the principles of survey, analysis, and action; the survey step, which presented many questions, has been vastly improved by the insertion of techniques and procedures which facilitate its execution; the Award Entry forms have been revised and reduced from two to one simple form containing three basic questions; a more realistic methodology keeping more in line with the aspect of voluntary work of members; and, finally, a large number of stimulating photos has been inserted for the purpose of showing factual evidence of community development activities.

Advice has reached us that the new Manual is being translated by the Japan Junior Chamber into the Japanese language. The Norwegian Junior Chamber has also indicated its intention to translate the Manual.

(c) Promotion :

(i) The 1965 Community Development Manual: This Manual was printed in three colours - red, black and blue. It has a new format and contains several interesting Junior Chamber photographs.

The Pepsi-Cola Bottler and Representative Booklet was brought up-to-date and was fastened to the center of the publication. In addition, a return mailing card was inserted in the new Manual for the purpose of acknowledging its receipt and advising the Secretariat of the respective Chamber's community development projects. Up to August 15, 1965, we have received 87 such cards from 28 different countries.

As in previous years, the Manuals were mailed directly to all 100% JCI affiliated LOMs, as well as to non-affiliated LOMs upon request.

The following table sets forth the quantities of the Manual produced and distributed by airmail :

		DISTRIBUTED					
LANGUAGE	Quantity Produced	NOM	LOM	Conferences	Others	Total	Quantity in Stock
ENGLISH	2500	968	860	235	377	2440	60
SPANISH	650	344	210	-	93	647	3
FRENCH	600	192	122	140	66	520	80
TOTAL	3750	1504	1192	375	536	3607	143

(ii) News-Around-The-World : So far this year, three newsletters have been published. One was sent out together with the Community Development Manual, and the others in May and July. They contained case histories, reports, news on visual aids, conferences and seminars among other C. D. information of a general nature.

(iii) Articles in JCI WORLD : The February issue had its cover devoted to the Community Development Program and carried an inside story on the projects of the three 1964 award winners. In March the sponsorship for the fifth successive year by Pepsi-Cola Company - International Division was highlighted, while the May issue brought an article on the "New Approach" to Community Development. To encourage submission of C. D. Awards Entries an article on this subject was published in the August issue.

(iv) Visual Aids :

. Color Transparencies : The set of 35-mm. slides has been updated and revised. A new script has been written to cover the subjects shown in the pictures and to demonstrate the principle steps of a Community Development Project.

. Films : The films "Creed In Action" and "Earth's Great Treasure" in the English and Spanish languages have been on loan to Junior Chambers throughout this year. The demand for showing of these films has been so high that there was usually a waiting list and orders had to be filled in strict order of receipt.

(v) C. D. Poster : The distribution of a C. D. poster is planned for later this year. It illustrates the important steps of a Community Development Program and gives specific examples in pictorial form with brief titles.

(vi) Community Development Seminars : During 1965 the Communit Development Department has or will be conducting Seminars at the following JCI Conferences :

City	Date	Speaker
Viña del Mar	March 9-11	C. A. Rodriguez
Belfast	April 7-10	(No C. D. Seminar)
Taipei	April 27-30	R. B. Rogers
Panama City	June 29 - July 2	C. A. Rodriguez
Amsterdam	September 2-5	W. R. Pischner
Hato Rey	September 3-5	L. L. Benson
Calgary	September 17-19	W. R. Pischner
Bangkok	November 11-14	E. B. B. Myers

Also during the Community Development Seminar at Viña del Ma Mr. Raul Gonzalez spoke on the Jaycee school project, which is one of the main C. D. projects in Chile.

In addition to the above JCI Conferences, C. D. Seminars were given at the bi-annual meeting of the Bahamas Junior Chamber at Nassau and at the U. S. National C. D. Meeting at Norman, Oklahoma.

(vii) Information Center : This Center has continued to grow in volume. The purpose is to collect and disseminate information. Some of this is done through the JCI Community Development Newsletter, and some by writing directly to LOMs.

(viii) Travel : During thecourse of his trip to the Viña del Mar Conference, the C. D. Manager visited several local Chambers in Brazil, Chile and Mexico. Both the C. D. Manager and Assistant Manager attended the bi-annual National Meeting of the Bahamas Junior Chamber in Nassau. The C. D. Manager attended a workshop on Community Development at the University of Colombia, Missouri, and visited Tulsa and Norman, where he participated in the national judging of the United States C. D. Awards and spoke on JCI's Community Development Program.

8. JCI WORLD :

JCI WORLD continues to be a most vital publication of JCI, for it furnishes to the organization the only direct contact with individual members and is the chief medium of exchanging information between all local and national organizations.

(a) Growth : During the first seven months of this year, JCI WORLD's English-language edition averaged a monthly circulation of 293,935 (equivalent in 1964: 280,558); the Spanish edition averaged 5,415 (equivalent in 1964: 4,225); the French 2,220 (equivalent in 1964: 2,452); and the Japanese 15,000 (equivalent in 1964: 11,250). Total average monthly circulation has been 316,560 (equivalent in 1964: 298,485).

(b) Cost : The 1965 budget for JCI WORLD of US$121,731, as determined at the XIX World Congress, was revised and increased slightly (to US$122,576) at the Mid-Year Executive Meeting, to cover actual quantity increases during the year.

The cost of JCI WORLD represents approximately 35% of JCI's total budget (excluding sponsored income) which reflects an approximate decrease of nearly 1% from 1964, and approximately 4% since 1963. The magazine is currently printed and distributed at a cost of about 3 cents per copy.

It is noteworthy that as the number of magazines (i.e. members) increases, both per copy costs and percentage of budget expended on the magazine, decrease.

(c) Distribution : Since the incorporation of JCI WORLD into FUTURE (for the U.S. Jaycee members) in 1964, JCI WORLD's second-class mailing privilege (granting special low mailing rates) has been in jeopardy. After discussions with the United States Post Office, in July, minor format alterations were made in the magazine allowing this privilege to continue. This saves JCI the additional postage expenditure of US$2,915 per year.

Ensuring the magazine is sent to the correct addresses in the correct numbers is a constant problem, necessitating continual checks and reviews. We depend upon NOMs to forward up-to-date lists of LOM addresses and membership numbers as soon as possible each year.

(d) Advertising : Pepsi-Cola Company - International Division remains our sole regular advertiser. During the year advertisements were also placed by Trans-Australia Airlines and the New Zealand Government Tourist Bureau. This increases our advertising income for the year to US$6,417 - an increase of US$1,301, over 1964.

Late in 1964 Mr. David Geller, of New York, was appointed Publisher's Representative but, as at present, has not solicited any business for the magazine. Early in March, the Editor visited New York and in addition to calling on Mr. Geller, met and spoke to other Publisher's Representatives, but without interesting any of them in representing JCI WORLD.

Other approaches are being made, and will continue to be made, directly to possible advertisers.

A mimeographed pamphlet about the magazine to encourage advertising, has been prepared and will be sent to a wide selection of firms who may be interested in advertising their product in this international magazine.

In March, rate cards were sent to all Local Chambers, and advertisements and articles appeared in the magazine to encourage chapters to solicit advertising. Although many enquiries have been received, nothing positive has been achieved.

(e) Content : The article content remains basically the same, with a little more emphasis being placed on Junior Chamber activities around the world. Also, wherever possible, outstanding projects are covered in more depth, so that they may be inplemented directly from the magazine. Particular attention is being given to programs adopted by JCI at World Congress, to encourage participation at local levels and also increase the awareness of the role of the new JCI Program Managers.

To celebrate the 50th Anniversary of the organization, the October issue of JCI WORLD features a 4-color cover depicting the flags of member nations. The content of the magazine reviews the historical features of Junior Chamber and the growth of the organization.

Extra copies of this issue have been ordered and will be distributed as requested during the year, the remainder being held as a program item during 1966.

(f) General : From comments and correspondence received, it appears that JCI WORLD is received favorably by the majority of our members. The major and recurring complaint is one of late delivery. Unfortunately, until funds are available for delivery of the magazine by air mail, there is little that can be done about this problem.

9. FILM LIBRARY :

The JCI Film Library presently consists of 52 films. This figure reflects the recent acquisition of 7 copies in Spanish of "Creed in Action", and 3 copies of "Earth's Great Treasure", and 7 copies in English of "Earth's Great Treasure", purchased with the financial assistance of the Pepsi-Cola Company - International Division.

These films are in regular demand and the following loans have been arranged during the past seven months :

Creed in Action	48
Earth's Great Treasure	6
US Convention Films	4
Young Men of Action	1
Time to Live	1
	60

10. JCI CONFERENCES :

The service introduced last year of advising and assisting in certain specified ways the organization of JCI Conferences, has been more actively implemented this year. LOM and Senate mailing tapes have been supplied to Conference Directors and assistance has been offered where called upon in translating the official Conference agenda. The JCI Manual on "How You Run An International Conference" has been comprehensively revised.

11. SENATE :

The number of Senatorships awarded continues to increase at a steady pace. During the eight months ended 31st August, 1965, a total of 563 new Senatorships were awarded. This represents 66% of the anticipated number of 850 for the year 1965.

The Secretariat continues to handle all administrative matters pertaining to the JCI Senate. It is anticipated that by the end of this year the highest ever number of Senatorships will be awarded. Each one of these has been received and processed in all its stages by the Comptroller's department.

The total amount of work performed by the Secretariat in respect of the JCI Senate, including distribution of Senate forms, processing of Senatorships, answering enquiries, circulars from the Senate Chairman, Phil Pugsley Memorial Library, Senate mailing plates and Senate Directory, have reached a point where at least one member of the staff is fully engaged in Senate work. The time is approaching when it would be advisable to employ a Secretary specifically to handle all matters pertaining to the Senate, and paid from Senate Income.

The Secretariat has also acted as Secretaries to the Phil Pugsley Memorial Fund. The contributions to this fund have been received from Senators and individual members in small and large sums, which at the present total $8,233.56. During the year the Secretariat has sent out two circulars to the over 5,000 Senators, inviting contributions to the Memorial Library. An initial budget for the use of some of these funds to achieve the declared aims of the Memorial Library, will be submitted to the Trustees and the Finance Committee at the XX World Congress for consideration.

A Senate Directory was last published in 1964. There has been a considerable number of notifications of changes of address, and it is recommended that a completely new Senate Directory be produced.

A separate report will be submitted to the Executive Committee on the advisability and cost of JCI producing a regular Senate publication.

12. DIRECT LOM SERVICE :

Following the Mid-Year Executive Meeting, the Direct LOM Service has been instituted on a selected basis to 50 LOMs from 14 NOMs. Several circulars and quantities of JCI programming materials have been sent directly to these Locals. This Direct LOM Service has been instituted as a pilot program, to guide the Secretariat in the cost and practicability of extending direct service in the future. A full report on this will be submitted to the Congress.

13. SPONSORSHIP-SEEKING PROGRAM :

Several presentation kits have been prepared for showing to potential sponsors, and numerous letters have been sent out in this connection. Efforts are continuing to be made by the Secretariat to interest potential sponsors in programs of this organization. It is expected that it will be possible to devote more time to this program in the latter part of the year, when contacts already established can be followed up.

It is quite clear that the question of sponsors must be carefully studied by Junior Chamber International. Although vast sums of money are donated to institutions and organizations, projects submitted to the donors are very carefully scrutinized, and it seems evident that most JCI programs have lacked certain prerequisites in the past.

In approaches so far made, particular emphasis has been given to JCI's "Machinery of Government" program, and the "You And World Tensions" program, as well as the need to have a new JCI film.

14. SECRETARY GENERAL TRAVEL :

At the direction of the President, the Secretary General has made the following official visitations :

- Attended the US Jaycee Executive Meeting and TOYM Conference in Santa Monica, U.S.A., January 1965.
- Visited site of the World Congress in Sydney, February, 1965. Attended US Jaycee March Board Meeting, Tulsa, U.S.A., returning via New York to call upon potential sponsors, the Pepsi-Cola Company, the Council on World Tensions, UNICEF and ECOSOC. Attended weekend National Conference in Nassau, Bahamas, April 1965.
- Attended US Jaycee State Presidents' (Orientation) meeting, Tulsa, U.S.A., July 1965.
- Attended JCI Conference, Amsterdam, September 1965.
- Attended Mexican National Convention, September 1965.

15. CONCLUSION :

I wish to place on record my appreciation to each and every member of the staff for their wonderful work during the past year, and particularly to Program Director Bob Grafflin, who managed the Secretariat so well during my absences.

I would also like to express appreciation to the President and members of the Executive Committee for the invaluable support they have given this officer in the performance of his duties, for their kind understanding and sound advice at all times.

It is a pleasure for me personally and for the entire staff, to be working with the Officers of this organization in serving the Junior Chamber movement around the world.

NEVILLE W. MACKAY
Secretary General.

September 15, 1965

LIST OF JCI PROGRAM MATERIALS AVAILABLE
SEPTEMBER 1, 1965.

Key: * These items are out-of-stock, the demand having exhausted budgeted provisions.
+ These items supplied to JCI in limited quantities by various NOMs or LOMs.

	ENGLISH	SPANISH	FRENCH	COMMENTS
COMMUNITY DEVELOPMENT COMMISSION				
Community Development Manual	YES	NO *	YES	
Staggering of Working Hours	YES +	YES +	YES +	
Campaign Against Narcotics	YES	NO *	YES	
LEADERSHIP DEVELOPMENT COMMISSION				
Internal Chapter Development	YES	NO	YES	pub. being revised
Brainstorming	NO *	NO *	YES	
Machinery of Government	YES	YES	YES	
Leadership Training Guide	NO	NO	YES	pub. being revised
Visual Aids	NO *	NO *	YES	
Parliamentary Procedure	YES	YES	YES	
The President	YES	YES	NO *	
The Secretary	YES	YES	NO *	
The Treasurer	YES	YES	NO *	
Look Who's Talking Now!	YES	YES	YES	
Executive Training Centre	YES +	NO	NO	
Fundamentals of Fund Raising	YES	YES	NO	
Nature And Aims of the Working Program	YES +	NO	NO	
SPOKE	YES +	YES	YES	
Spark Plug	YES +	YES	YES	
INTERNATIONAL RELATIONS COMMISSION				
International Relations Manual	YES	YES	YES	
You, And World Tensions Manual	YES	NO *	YES	
YAWT Thought Sheet 1	YES	YES	YES	
YAWT Thought Sheet 2	YES	YES	YES	
Operation Friendship Scrolls	YES	YES	YES	
ECONOMIC AFFAIRS COMMISSION				
Flag Discrimination in Int'l Shipping	YES +	NO	NO	
RECORDS AND RECOGNITION COMMISSION				
Records and Recognition Manual	YES	YES	YES	
JCI Awards Entry Form Groups I, II, III	YES	YES	YES	
National Records & Recognition Guide	YES	NO	YES	

	ENGLISH	SPANISH	FRENCH	COMMENTS
PUBLIC RELATIONS COMMISSION				
Public Relations Manual	NO	NO	NO	pub. being revised
Tips For A Jaycee Editor	YES	NO *	YES	
EXTENSION COMMISSION				
Extension Leaflet	YES	NO	YES	pub. being revised
Welcome to Junior Chamber	YES	YES	YES	
YOUTH ACTIVITIES COMMISSION				
Junior Chamber Youth Clubs	YES	YES	NO	
MISCELLANEOUS				
JCI Constitution	YES	YES	YES	
JCI Policy Manual	YES	YES	YES	
Guide To the Commission System	YES	YES	YES	
JCI Directory Revised Edition	YES	(TRILINGUAL)		
JCI Senate Brochure & Application Form	YES	YES	YES	
JCI Secretariat Brochure	YES	NO	NO	
JCI Congress Booklet	YES	YES	YES	
JCI Glossary Of Terms	YES	(TRILINGUAL)		
JCI Conference Manual	YES	YES	YES	
Program Director's Special Circular	YES	YES	YES	
"IMPACT" - issues 1 - 4	YES	YES	YES	

JCI PUBLICATIONS SCHEDULED FOR ISSUANCE DURING 1965
(September 1965)

PUBLICATION	NEW	MAJOR REVISION	MINOR REVISION	LANGUAGE
A. COMPLETED				
JCI XX World Congress Kit .	X			ESF
Records and Recognition Manual		X		ESF
You, & World Tensions Thought Sheet 2	X			ESF
Welcome to Junior Chamber.			X	ESF
JCI Directory.....		X		TRILINGUAL
JCI Directory (Revised Edition)			X	TRILINGUAL
SPOKE			X	S
Spark Plug			X	S
JCI Officers Training Manual	X			ES
JCI Senate Brochure.....		X		ESF
Community Development Manual		X		ESF
International Relations Manual		X		ESF
JCI Constitution		X		ESF
JCI Policy Manual		X		ESF
Junior Chamber Youth Clubs	X			ES
Guide to Commission System		X		ESF
JCI Conference Manual .. .		X		E
Congress Booklet			X	ESF
JCI Glossary of Terms		X		TRILINGUAL
JCI Parliamentary Procedure			X	ESF
"IMPACT" (bimonthly publication)	X			ESF
Program Director's Special Circular		X		ESF
B. IN VARIOUS STAGES OF PRODUCTION				
NOM Officers Training Manual	X			ESF
Leadership Training Guide		X		ESF
Guide to Chapter & Ind'l Development	X			ESF
Simplified Bookkeeping		X		ESF
Extension Manual		X		ESF
Promotion of Paper Standardization	X			ESF
NOM Constitution Guide.....		X		ESF
LOM Constitution Guide.....		X		ESF
C. TO BE PRODUCED				
Public Relations Manual			X	ESF
This is JCI			X	TRILINGUAL
Ways and Means Kit	X			ESF
Economic Affairs Manual ...		X		ESF
Livre D'or	X			ESF

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
EXECUTIVE COMMITTEE MEETING - SESSION 1

WEDNESDAY
November 17, 1965
9:05 AM - 1:10 PM

Board Room
Menzies Hotel
Sydney, Australia

CALL TO ORDER : The meeting was called to order at 9:10 AM by President John L. Rundle. (1)

INVOCATION : Immediate Past President Conrad E. O'Brien gave the Invocation. (2)

JCI CREED : General Legal Counsel Edward A. Merdes recited the Creed of JCI. (3)

ROLL CALL AND ESTABLISHMENT OF A QUORUM : The following Officers were in attendance : (4)

John L. Rundle	President
Conrad E. O'Brien	Immediate Past President
Augusto H. A. Lapeyre	Executive Vice-President for Operations
Frederik A. Figge	Executive Vice-President for Programs
Harold N. Groom	Executive Vice-President for Development
Edward A. Merdes	General Legal Counsel
David Fine	Treasurer
Neville A. Mackay	Secretary General

As all members of the Executive Committee were in attendance, a Quorum was present.

WELCOME : The President welcomed the Executive Committee. (5)

SEATING OF OBSERVERS : The Chair recognized the presence of and welcomed the following observers : (6)

Juan B. Barrera, Jr.	Vice-President for Operations
Richard W. Thomas	Vice-President for Operations
Olof Forsgren	National President, Junior Chamber Sweden
William Torres	National President-Elect, Camara Junior de Puerto Rico
Graham A. Jennings	Past JCI Secretary General, Australia

ADOPTION OF AGENDA :

(i) Board of Directors (including Long Range Review Agenda) : (7)

The Committee unanimously agreed to the following three items being added to the Long Range Planning Review Agenda :

8. Dismissal of Program Managers (Frederik A. Figge)
9. Discussion on Provisional Affiliation of new NOMs (Frederik A. Figge)
10. Commission System Nomenclature (Frederik A. Figge)

(ii) General Assembly : (8)

It was unanimously agreed that the Special Order of the Day scheduled for Item 12, Report by Congress Director, XXth J.C.I. World Congress Pty. Ltd., should be rescheduled for 11:30 AM.

The Committee added the following Special Order of the Day : (9)

"Item 20 (a). Report by Congress Director, XXI JCI World Congress, Kyoto, Japan.

(11:00AM, Friday, November 26, 1965)"

Candidates : (10)

Fine moved, Lapeyre seconded, that all candidates for Executive office in 1966 be given an opportunity to address General Assembly on Monday, November 22nd, at 2:30 PM, for a period of approximately 3 minutes each, and on Friday, November 26th, at 11:00 AM, for a period of approximately 5 minutes each.

- MOTION CARRIED -

(iii) Admissions Committee : It was unanimously agreed that the meeting of the Admissions Committee, scheduled for 9:00 - 11:00 AM on Monday, November 22nd be altered to 8:00 - 9:00 AM on the same day. (11)

(iv) Ceremonial Opening : Fine moved, Lapeyre seconded, that the agenda for the Ceremonial Opening, as circulated at this meeting, be approved. (12)

- MOTION CARRIED -

(v) General Membership Seminar : Fine moved, Lapeyre seconded, that the agenda for the General Membership Seminar, as circulated at this meeting, be approved. (13)

- MOTION CARRIED -

The Secretary General advised that the Congress Committee had arranged two Educational Seminars entitled "Management for Tomorrow" and "Rehabilitation of Prisoners", to be held respectively on Thursday and Friday mornings, November 25th and 26th. (14)

(vi) Closing General Assembly Session : The President advised that Item 2, CREED was deleted as this was a continuation of the General Assembly Meetings. (15)

(vii) Joint Meeting of Incoming and Outgoing Executive Committees : The agenda was approved by the Committee. (16)

(viii) Joint Board of Directors Meeting : The agenda was approved by the Executive Committee.

(ix) JCI Officer Training School : The draft program was considered by the Committee.

O'Brien moved, Figge seconded, that the agenda as circulated at this meeting be adopted, with the deletion of the idea of two separate sessions between 10:45 AM and 12:00 NOON on Tuesday, November 30th.
- MOTION CARRIED -

Fine moved, Figge seconded, that the agenda as circulated, be adopted.
- MOTION CARRIED -

APPROVAL OF MINUTES OF PREVIOUS EXECUTIVE MEETINGS :

(a) Sessions (1) and (2) on Thursday, October 15th, and Tuesday, October 27th, 1964 Oklahoma City : O'Brien moved, Fine seconded, that the Minutes of the above meetings of the Executive Committee be approved, and adopted.
- MOTION CARRIED -

(b) Monday through Friday, June 7th - 11th, 1965, Miami Beach : O'Brien moved, Fine seconded, that the Minutes of the above meetings of the Executive Committee be approved and adopted.
- MOTION CARRIED -

MATTERS ARISING : The various comments of members of the Board of Directors as included in replies attached to the mail ballot on the previous Executive Meetings, were noted.

It was unanimously agreed that the Secretary General shall produce extra copies of the 1966 "Training Manual for Officers of JCI" to be made available at cost price to those members who wish to purchase copies.

WELCOME: The Chair recognised the presence of and welcomed JCI Vice-President for Operations Jose E. de la Rosa.

REPORT BY CONGRESS DIRECTOR, XX JCI WORLD CONGRESS : The Chair introduced Mr. Allan C. Butt, Chairman of the Organizing Committee of the XXth J.C.I. World Congress Pty. Ltd., to the Executive Committee.

On behalf of the Organizing Committee Mr. Butt welcomed the Executive Committee to the XX World Congress and to Sydney.

Mr. Butt reported that registrations stood at 1,482 delegates and observers. The present registrations represented 48 nations. The largest delegations were expected from Australia, New Zealand, U.S.A., Japan and the Philippines.

The President stated that the Organizers were doing a wonderful job and extended to the members of the Organizing Committee the Executive's appreciation and compliments. He commented that there were more registrations at this time than for any previous Congress. (29)

WELCOME : The Chair recognized the presence of and welcomed JCI Vice-Presidents for Operations Philippe Abravanel and Nagamitsu Nishio and his wife, Mrs. Toshiko Nishio. (30)

REPORT ON XX JCI WORLD CONGRESS CONTRACT : The Secretary General reported that it was clear that the Congress Organizing Committee was going to fulfill every requirement of the Congress Contract. (31)

WELCOME : The Chair recognized the presence of and welcomed the President of the Junior Chambers of Commerce of Ireland Patrick C. Hickey. (32)

REPORT ON SPECIAL CONGRESS COMMITTEES AND OFFICER ASSIGNMENTS :

(a) Finance Committee : The Executive concurred with the appointment by the President, subject to approval by General Assembly, of the following members to serve with Executive Officers on the Finance Committee, under the chairmanship of Treasurer David Fine : (33)

Naomichi Toyama (Japan)
Manuel Rivera Rio (Mexico)
Knut Inge Kvaal (Norway)
Jim Wesberry (U.S.A.)

(b) Nominations Committee : The Executive concurred with the appointment by the President, subject to approval by General Assembly, of the following members to serve on the Nominations Committee : (34)

Conrad E. O'Brien	(Chairman)
Hellmuth Dettinger	(JCI Vice-President for Operations)
Aurelio Periquet Jr.	(JCI Vice-President for Programs)

(c) Scrutineers : The President advised that the appointments of scrutineers would be announced immediately prior to the elections. (35)

(d) Admissions Committee : The Executive concurred with the appointment by the President, subject to approval by the Board of Directors, of the following members to serve on the Admissions Committee : (36)

Edward A. Merdes	(Chairman)
Frederik A. Figge	Exec. Vice-President for Programs
Philippe Abravanel	Vice-President for Operations
Nagamitsu Nishio	Vice-President for Operations
Eduardo Romero	Vice-President for Operations

(e) Resolutions Committee : Fine moved, Groom seconded, that the appointment of the President of the following members to serve on the Resolutions Committee be approved : (37)

Edward A. Merdes	General Legal Counsel
Augusto H. A. Lapeyre	Exec. V. P. for Operations
Philippe Abravanel	V. P. for Operations

- MOTION CARRIED -

(f) Assignment of Vice-Presidents for Operations to Chair Commission Planning Sessions : (38)
O'Brien moved, Lapeyre seconded, that the following assignments to chair Commission Planning Sessions be approved :

Commission Planning Session	Vice-President
Public Relations	Richard W. Thomas
Records & Recognition	K. Subbarao Ramaswamy
Economic Affairs	Goran Ahrsjo
Education	Juan B. Barrera, Jr.
Youth Activities	Nagamitsu Nishio
Community Development	Jose de la Rosa
Leadership Development	Robert B. Rogers
International Relations	Fred West

- MOTION CARRIED -

The Chairmanship of the Extension Committee would be considered at a later date. (3

CONSIDERATION OF PLANS FOR NOMINATIONS COMMITTEE : The Chairman of the Nominations Committee Conrad E. O'Brien confirmed that the meetings of his Committee would take place at the times specified in the Final Official Schedule of Events. (4

The time-table for each candidate to appear before the Nominations Committee and meeting room would be announced at the first General Assembly Session. (4

The Executive considered the late arrival of the prescribed nomination for candidate Bharat S. Shethia of India. The Committee agreed that this matter would have to be decided by General Assembly and that the Nominations Committee should bring the matter to their attention in their report. (4

CANDIDATES FOR JCI OFFICE : The Secretary General reported that the list of candidates for JCI office in 1966, as circulated in his Special Circular No. 23/65 on October 2nd, was unchanged. (4

The Committee was then advised that Augusto H. A. Lapeyre, of Argentina, would be nominated for the office of JCI President in 1966. (44)

EVIEW OF APPLI-ATIONS FOR FULL R PROVISIONAL FFILIATION TO JCI :

The Secretary General announced that there was an application for Full Affiliation from the Zambia Junior Chamber, which was presently affiliated through the Association of Junior Chambers of Central Africa. The Executive Vice-President for Development reported that the Salisbury Junior Chamber, which was the only existing Local Chamber in Rhodesia, had not been happy about the splitting of the present National Organization as it would no longer be a member of JCI. This question was referred to the General Legal Counsel for consideration and recommendation by the Admissions Committee. (45)

The Secretary General announced that there was a written request from the Joven Camara Economica Espanola for Provisional Affiliation to JCI to be accorded to them again in 1966. The matter was referred to the Admissions Committee. (46)

EVIEW OF LIST OF IDS FOR XXII ORLD CONGRESS :

The Secretary General reported that one bid for the site of the XXII World Congress, in 1967, had been received, namely from Toronto, Canada. The bid was in accord with JCI's current Congress Contract. (47)

Figge moved, Lapeyre seconded, that the Committee certify as correct the qualification of Toronto to bid for the XXII World Congress of Junior Chamber International at this Congress. (48)

- MOTION CARRIED -

APPROVAL OF JCI CONFERENCE SITES FOR 1966 :

(a) Approval of Sites Selected at 1965 Conferences : The Executive Vice-President for Operations announced the following sites which have been selected for 1966 : (49)

1966 Conference Site	Proposed Dates	1965 Site
Tegucigalpa, Honduras	August 4 - 7	Panama, Rep. of Panama
Hong Kong	End of May	Taipei, Taiwan
Paramaribo, Suriname	June 29 - July 2	Hato Rey, Puerto Rico
Helsinki, Finland	June 16 - 19	Amsterdam, Netherlands
Westchester California, USA.	October 28 - 30	Calgary, Canada
Quito, Ecuador	March	Vina del Mar, Chile
Vientiane, Laos	-	Bangkok, Thailand

Fine moved, Lapeyre seconded, that the Executive approves the following six sites for JCI Conferences in 1966 :

Tegucigalpa (Honduras); Hong Kong; Paramaribo (Suriname); Helsinki (Finland); Westchester (California, U.S.A.); Quito (Ecuador).

- MOTION CARRIED -

Lapeyre moved, Groom seconded, that this Committee approves Porto Alegre (Brazil) as a site for a 1966 JCI Conference and that the Secretary General be authorized to write to Porto Alegre informing them of the Committee's decision and assuring them of the Executive's belief that the fact that there will be a JCI Conference in Quito (Ecuador) will have no effect on their Conference.

- MOTION CARRIED -

The Committee discussed the suitability of holding a JCI Conference in Vientiane, Laos, in 1966.

Figge moved, Merdes seconded, that this matter be deferred until the Committee discussed the question with the assigned Vice-President for Operations, Jose E. de la Rosa.

- MOTION TO DEFER CARRIED -

WELCOME :

The Chair recognized the presence of and welcomed Vice-President for Operations Fred West.

APPROVAL OF JCI CONFERENCE SITES FOR 1966 :

(b) Proposed JCI Economic Conference in El Salvador : The Secretary General reported that the information requested had been supplied by the organizers, and seemed to be in order in regard to this Economic Conference. The US$200 deposit had not yet been received due to currency restrictions, but had been promised by the 1st December.

O'Brien moved, Lapeyre seconded, that this matter be deferred until after it had been discussed with the assigned Vice-President for Operations, Eduardo Romero.

- MOTION TO DEFER CARRIED -

WELCOME :

The Chair recognised the presence of and welcomed the National President of the Camara Junior de Puerto Rico, Luis T. Gandia, and JCI Vice-President for Programs, Clifford E. Myatt.

APPROVAL OF JCI CONFERENCE SITES FOR 1966 :

(c) Selection of Other Conference Sites : Lapeyre reported that no other Conference sites were selected for 1966.

JCI DEVELOPMENT FUND PROGRAM :

(a) Report of Progress and Recommended Plans for 1966 - Executive Vice-President for Development : The Executive Vice-President for Development referred to his report in the Congress Kit (page 3), which summarised the position as at August 1965, and brought this up-to-date : (59)

Australia was to visit Malaysia, but no report on this visit had yet been received. (60)

New Zealand was to have visited India early in September, but due to the conditions there the visit was delayed. The visit would now take place on the 26th November and the New Zealand team would pay a visit to the World Congress in Sydney on November 24 en route to India. JCI had agreed to expend US$1,500 from the Development Fund towards this visit. (61)

The President of the Camara Junior de Puerto Rico had visited the Dominican Republic and US$50 was authorised towards this visit. (62)

The Executive Vice-President for Development believed that the visit by an Australian team to New Guinea and the Solomon Islands had already been completed, and US$230 had been approved towards this visit. (63)

Sweden had paid a visit to Greece and a report was awaited on this trip. The visit had been of nearly two weeks duration. (64)

Scotland and Denmark had agreed to exchange a visit, probably early next year, so the expenditure will come under 1966. (65)

Puerto Rico's visit to Panama had been cancelled in view of The United States Jaycees' Ambassador Program, and the President had agreed that US$275 should be allocated for their assistance, providing the members speak Spanish. (66)

There had been no further progress regarding the visit of Ireland to Italy. (67)

The visit of South Africa to Zambia would probably take place in January, so the expenditure will not come under 1965. (68)

The Executive Vice-President for Development had given France final approval for their visit to Lebanon and the allocation of US$370 towards this visit. (69)

The Executive Vice-President for Development had sent suggestions to Colombia for subjects for discussion during their visit to Ecuador. It had been left to the two countries to get together as soon as possible. (70)

With regard to the expansion goals for 1965 and 1966, it was hoped that the latest membership figures, as at 31st August, 1965, would be available later in the meeting for comparison with the growth figures in 1964, as at 31st August. It appeared, from indications received, that JCI's growth would be greater than anticipated, largely due to growth in Europe and to a very successful year by The United States Jaycees. JCI was working on a projected growth figure of 8%, giving the following anticipated membership figures :

At end of 1970 - 475,000 Individual Member
At end of 1975 - just under 700,000 Individual Member
At end of 1980 - 1,000,000 Individual Member

The population growth in the world is anticipated at just over 2% per annum, so it would be an achievement for JCI to increase by 8%. Membership at the present time is about 3% of the total young men in the world between the ages of 20 and 40 years.

(b) Report on Progress - Secretary General : It had been decided that a publication based on "Aids to Democratic Leadership" would be produced in Spanish and French. Due to the workload in the Translation Department at the JCI Secretariat, this translation was not yet complete, but was expected to be available for distribution in the Spanish and French languages, in mimeographed form, before the end of 1965.

REPORT ON DIRECT LOM SERVICE :

The Secretary General reported that following the decision of the Mid-Year Executive Committee, a Direct LOM Service had been instituted from the Secretariat on a limited (experimental) basis. This was being extended to 14 NOM's (having 44 LOM's and 1,496 Individual Members) at the present time. Of the US$2,000 budget, US$610 had been spent on copies of JCI publications plus postage.

From studies made on this question at the Secretariat, it was obvious that this Direct LOM Service could not be instituted on a membership dues of US$1.00 per member budget. It was estimated that a US$5.00 dues per member would more likely be required, to provide the staff, equipment, program materials, etc., necessary to institute such a service on a fully effective basis - excluding the five largest NOM's.

O'Brien moved, Groom seconded, that the Executive direct the 1966 Executive Vice-President for Development, in consultation with the Secretary General to undertake a survey on the Direct LOM

Service in 1966 and report, with recommendations, to the 1966 Mid-Year Executive Committee.
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of and welcomed JCI Vice-President for Operations K. Subbarao Ramaswamy, and Past JCI Executive Vice-President for Commissions George Gombos. (77)

RECESS : The meeting recessed for lunch at 1:10 PM. (78)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
EXECUTIVE COMMITTEE MEETING - SESSION 2

WEDNESDAY
November 17, 1965
2:30 PM - 7:30 PM

Menzies Hotel,
Sydney, Australia

RECONVENE : The meeting reconvened at 2:30 PM. (79)

WELCOME : The Chair recognised the presence of and welcomed Mr. Wayne Matlock, a Past JCI Vice-President. (80)

REPORT ON COMMUNITY DEVELOPMENT PROGRAM AND SPONSORSHIP CONTRACT : The Secretary General reported that, in terms of the (two year) contract with Pepsi Co International, the JCI Community Development Program would be financed to the extent of US$52,118 in 1966. (81)

Merdes moved, Figge seconded, that the Executive Committee recommend to the General Assembly that negotiations be taken up by the JCI President during 1966 with Pepsi Co International for the continuation of sponsorship of the Community Development Program. (82)
- MOTION CARRIED -

REPORT ON YOU AND WORLD TENSIONS PROGRAM : The President advised that a letter had been received from the Council on World Tensions, Inc. offering to support the program to the extent of US$2,100, to be used for the production of a JCI Thought Sheet, authored by Walter H. Wheeler, Jr. (83)

Figge moved, O'Brien seconded, that the offer be accepted subject to approval of the content of the article. (84)
- MOTION CARRIED -

APPROVAL OF 1966 JCI CONFERENCE SITE - LAOS : Vice-President for Operations, Jose E. de la Rosa, was invited to comment on the proposal to hold a JCI Conference in Laos in 1966. Groom outlined the history of the bid by Laos to hold a conference there. (85)

O'Brien moved, Fine seconded, that this Executive Committee decline the request of Laos to host a JCI Conference in 1966, and recommend to the 1966 Executive Committee that the Vice-President assigned to Laos visits that country early in the new year and reports on the status of Junior Chamber in that country. (86)
- MOTION CARRIED -

REPORT ON STATUS OF NOMS :

(a) Malaysia : As the Junior Chamber organizations in Malaysia had indicated no intention to amalgamate, it was decided that no action be taken by JCI at this time. Further discussion on the subject was deferred so that assigned Vice-President for Operations Ramaswamy might comment. (87)

(b) Nigeria : It was agreed that discussion on the status of Nigeria, Pakistan, Portugal and Swaziland be deferred until the Board of Directors' Meeting. (88)

PHIL PUGSLEY MEMORIAL LIBRARY :

O'Brien advised that to the 31st October, 466 persons had contributed to the Fund, and that the account presently stood in credit to the amount of US$8,803.84. (89)

It was agreed to defer full consideration of the Memorial Fund until the Board of Directors Meeting. (90)

PRODUCTION OF REGULAR SENATE PUBLICATION :

O'Brien reported that he had been instructed by the Mid-Year Executive Committee to communicate with certain Senators on this matter. One written reply had been received and he now awaited the opportunity to discuss this matter with John Armbruster personally before making any definite recommendation. (91)

RECEIPT OF FINAL REPORT AND AUDITED ACCOUNTS FROM XIX JCI WORLD CONGRESS, INC :

The Secretary General tabled the Final Report and Accounts of the XIX JCI World Congress, Inc. (92)

O'Brien moved, Fine seconded, that the Report and Accounts be accepted and subject to confirmation of the required distribution of the Final Report of Proceedings, the Bid Bond be refunded to XIX JCI World Congress, Inc. (93)
- MOTION CARRIED -

Merdes moved, Fine seconded, that the publication of the XIX Congress Final Report of Proceedings be forwarded to Chief Delegates, JCI Officers, and to other registered delegates only upon request. (94)
- MOTION CARRIED -

JCI SECRETARIAT BUILDING AND LOCATION :

O'Brien moved, Groom seconded, that the Executive Committee go into a Committee of the Whole to review the bids received for the location of the JCI Secretariat. (95)
- MOTION CARRIED -

Fine moved, Groom seconded, that the Executive Committee come out of Committee of the Whole. (96)
- MOTION CARRIED -

The Chairman reported that the following motion had been approved by the Executive Committee : (97)

Groom moved, Merdes seconded, that the Board of Directors give consideration to the following procedure for the review and determination of Bidding Sites for the permanent location of the JCI Secretariat :

(1) at its first session on Monday, November 22nd General Assembly be recommended to approve that all bidding cities be allowed to present bids to General Assembly at 9:00 AM Thursday November 25th;

(2) subsequent to these presentations before General Assembly the Executive Officers be constituted as a "Special Secretariat Site Committee" to interview the bidders and to study the written bids in detail;

(3) that the Secretariat Site Committee make their recommendation to General Assembly on Friday November 26th for final consideration.

- MOTION CARRIED -

JCI WORLD/FUTURE AGREEMENT WITH UNITED STATES JAYCEES :

(98) The Secretary General reported that the "Letter of Agreement" between JCI and The United States Jaycees covering the incorporation of JCI World into Future (USA members only) was still operative, but was being revised.

(99) The Executive agreed that the matter be left in the hands of the Secretary General in consultation with the President and General Legal Counsel for revision of the Agreement.

STAFF INCENTIVE SCHEMES :

(100) Fine reported that following discussions at the Mid-Year Executive Meeting, a Committee had been set up to study the question of a Staff Incentive Scheme. The committee concluded that no special incentive scheme was considered to be desirable at this time.

(101) Fine moved, Figge seconded, that no further action be taken.

- MOTION CARRIED -

WELCOME :

(102) The President recognized the presence of and welcomed Master Mark Merdes, son of the General Legal Counsel.

APPOINTMENT OF STAFF OFFICER FOR FUND RAISING :

(103) The Secretary General reported that he had considered the appointment of a Staff Officer for fund-raising, and it was his opinion that an additional staff officer for this purpose would not be justifiable at the present time.

(104) The Executive Committee agreed that no further action be taken.

JCI'S OFFICER INSURANCE POLICY :

(105) After discussion it was agreed that a review of the insurance policy be left to the Secretary General.

(106) Groom moved, O'Brien seconded, that the Secretary General be directed to investigate the matter of compensation for temporary total disablement and medical benefits and that the President be authorised to approve all necessary action to improve insurance for JCI Travelling Officers.

CONSIDERATION OF OFFICER PINS :

(107) (a) Executive Vice-President for Development : It was agreed that the officer pin for the Executive Vice-President for Development be the same as that for other Executive Vice-Presidents i.e., Amethyst.

(b) Vice-President for Programs : It was agreed that the officer pin for the Vice-President for Programs be the same as that for the Vice-President for Operations, i.e., Pearl. (108)

(c) Program Managers : Figge moved that JCI provide pins for Program Managers which would be the same as previously for Commission Directors, i.e., Emerald. (109)
- MOTION DEFEATED -

JCI FILM PLANS : The Secretary General reported that letters had been sent to about twenty-five commercial organizations requesting sponsorship, but as yet no sponsor for the film had been found. (110)

SPECIAL CERTIFICATES OF MERIT : The Executive Committee concurred with the President's request for two special Certificates of Merit for presentation to two selected individuals who had greatly assisted him during his term of office. (111)

EXECUTIVE'S PARTICIPATION IN XXTH WORLD CONGRESS SESSIONS : Participation by the Executive Committee in the following meetings of the XXth World Congress was discussed : (112)

(a) Board of Directors' and Program Managers' Briefing on Commission Planning Sessions;

(b) International Councillors' and Board Briefing Session;

(c) General Membership Seminar.

Groom moved, Figge seconded, that the two Executive Committee officers who are candidates for JCI office be excluded from the Executive Panel at the General Membership Seminar. (113)
- MOTION CARRIED -

OFFICE OF SECRETARY GENERAL : The President informed the meeting that he had requested Secretary General Mackay to continue in office until the end of 1966 and was pleased to advise that the Secretary General had agreed to do so. The Executive indicated approval of this request. (114)

Secretary General Mackay commented that he would be privileged to continue to serve JCI until the end of 1966. He would not personally be able to continue in office later than the end of 1966, and will at an appropriate time give formal advice of resignation, so that the position can be advertised about the middle of next year, to allow the new Secretary General to join the Secretariat in September or October, 1966. (115)

NEW BUSINESS : Briefing and Training Sessions for Incoming Board of Directors : Figge moved, Groom seconded, that the concept of the new officer training school, as discussed and minuted at the 1965 Mid-Year Executive Committee Meeting, be referred to the 1966 Executive Committee for implementation. (116)
- MOTION CARRIED -

Attendance of Staff Officer for Development at World Congress: The Executive Vice-President for Development recommended and the meeting concurred that, finances providing, the JCI Staff Officer for Development should be present at all World Congresses. (117

It was agreed to recommend to the Finance Committee at this Congress that the attendance of the Staff Officer for Development at the next World Congress (Kyoto, Japan, November 1966) be considered and that an appropriate budget be made. (118

PROPOSED JCI ECONOMIC CONFERENCE IN EL SALVADOR :

Figge moved, Fine seconded, that the recommendation for an Economic Conference in El Salvador be referred to the Board of Directors' Meeting. - MOTION TO REFER CARRIED - (119

RECEIPT OF CERTIFIED STATEMENTS OF EXPENDITURE FROM BIDDING CITIES :

The President adjourned the meeting of the Executive Committee until 6:00 PM Friday, November 19, to receive certified statements of expenditure from bidding cities. (120

RECESS :

The meeting recessed at 6:00 PM. (121

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 1

THURSDAY
November 18, 1965
9:05 AM - 12:45 PM.

Menzies Hotel,
Sydney
Australia.

CALL TO ORDER : The meeting was called to order at 9:05 AM by President John L. Rundle. (122)

CREED : Executive Vice-President for Programs Frederik A. Figge recited the JCI Creed. (123)

INVOCATION : Executive Vice-President for Operations Augusto H. A. Lapeyre gave the Invocation. (124)

ROLL CALL AND ESTABLISHMENT OF A QUORUM : The following Officers were in attendance : (125)

John L. Rundle	President
Conrad E. O'Brien	Immediate Past President
Augusto H. A. Lapeyre	Exec. Vice-Pres. for Operations.
Frederik A. Figge	Exec. Vice-Pres. for Programs
Harold N. Groom	Exec. Vice-Pres. for Development
David Fine	Treasurer
Edward A. Merdes	General Legal Counsel
Neville W. Mackay	Secretary General
Philippe Abravanel	Vice-President for Operations
Goran Ahrsjo	Vice-President for Operations
Juan B. Barrera, Jr.	Vice-President for Operations
Nagamitsu Nishio	Vice-President for Operations
K. Sabbarao Ramaswamy	Vice-President for Operations
Robert B. Rogers	Vice-President for Operations
Jose E. de la Rosa	Vice-President for Operations
Richard W. Thomas	Vice-President for Operations
Fred West	Vice-President for Operations
Peter H. Baker	Vice-President for Programs
Clifford E. Myatt	Vice-President for Programs

The Quorum for a meeting of the Board of Directors being twelve members, a Quorum was present. (126)

WELCOME : The President welcomed the members of the Board of Directors. (127)

SEATING OF OBSERVERS : The Chair recognized the presence of and welcomed the following observers : (128)

Mrs. Nagamitsu Nishio, Japan
Wayne Matlock, Past JCI Vice-President
Birendra Kumar, National President, Indian Junior Chamber
Patrick C. Hickey, National President, Junior Chambers of Commerce of Ireland
Luis T. Gandia, National President, Camara Junior de Puerto Rico
Olof Forsgren, National President, Junior Chamber Sweden

OFFICIAL SCHEDULE OF EVENTS :

The President advised the Board of sundry changes to the Official Schedule of Events. (12

PRESS RELEASES :

The President advised that Press releases may not be made by anyone in connection with the business of Congress without the approval of the JCI President. He requested the Vice-Presidents for Operations to bring this to the attention of delegates from their assigned countries. (13

ADOPTION OF AGENDA :

The following additions to the agenda of this meeting were noted : (13

Item 22.
8. Dismissal of Program Managers
9. Discussion on Provisional Affiliation of new NOMs
10. Commission System Nomenclature
11. Discussion on JCI Conference Bidding Procedure

Groom moved, Abravanel seconded, that a Special Order of the Day be set at 2:00 PM, Friday, November 18th, for the JCI Board of Directors to pay a courtesy call on the National Convention of Junior Chamber Australia. (13
- MOTION CARRIED -

West moved, Rogers seconded, that the Board of Directors Agenda, as circulated and amended, be adopted. (13
- MOTION CARRIED -

APPROVAL OF MINUTES OF PREVIOUS BOARD OF DIRECTORS MEETING :

Abravanel moved, Figge seconded, that the Minutes of the Board Meeting held on Monday, October 26, 1964, be approved and adopted. (13
- MOTION CARRIED -

MATTERS ARISING :

No matters were arising from the previous meeting. (13

EXECUTIVE RECOMMENDATIONS :

This matter was deferred pending distribution of Minutes of the Executive Meeting held yesterday. (13

REPORT OF PRESIDENT :

The President reported on his impressions gained during his year of office. He felt there has been a tremendous improvement in Junior Chamber, not only during 1965 but over the past few years. It was gratifying during his travels to notice that there was a far greater degree of understanding and acceptance by one part of the world of another, which was a vast improvement on five years ago. JCI has a common goal of training young men and this was now universally accepted. JCI's member nations are no longer sharply divided in outlook as they were five years ago. He had, of course, noticed weaknesses during his travels, which were inevitable. These were due to two things, either weak leadership or bad programming, both at the national and local levels. (13

He hoped that the day would come when JCI could offer a national organization range of service to LOMs in those NOMs which could not afford national headquarters. (138)

He was pleased to report that the international Secretariat was working well. The Board owed a debt of gratitude to the Secretary General and to his Staff at the Secretariat for the outstanding work being done. The President asked the Secretary General to convey to the Staff members the appreciation of the Board. (139)

O'Brien moved, Groom seconded, that the President's report be received and adopted. (140)

- MOTION CARRIED -

REPORT OF IMMEDIATE PAST PRESIDENT :

The Immediate Past President spoke on the Phil Pugsley Memorial Library Fund. Contributions amounting to US$8,803 had been received as at October 31st. He did not feel that this Fund was progressing satisfactorily as the minimum JCI had to obtain in order to establish the Library properly was US$25,000. He stressed the importance of this Library to assist in the development of the organisation, and did not feel the Fund could be adequately promoted by means of two circulars a year from the Senate Chairman to the 5,000 Senators. (141)

The Senate Chairman intended to defer some recommendations he wanted to make, until the Senators present at the Congress had discussed the Library. He would report back to the (Joint) Board of Directors Meeting after Congress. There were no objections, so the Chair so ruled. (142)

WELCOME :

The Chair recognized the presence of and welcomed Neil G. Hattaway, National President of New Zealand Jaycee, Inc. (143)

REPORT OF IMMEDIATE PAS T PRESIDENT (Contd) :

O'Brien moved, Thomas seconded, that the Immediate Past President should undertake to represent the President at all meetings of the Finance Committee at a World Congress. (144)

- MOTION CARRIED -

O'Brien moved, Ramaswamy seconded, that it be recommended to the 1966 Board of Directors that the Immediate Past President should co-operate with the Executive Vice-Presidents in the programming and functioning of the new Training Sessions for the incoming officers after World Congress. (145)

- MOTION CARRIED -

The President thanked the Immediate Past President for the very valuable assistance and advice he had rendered during the year. (146)

Rundle moved, Fine seconded that the report of the Immediate Past President be received and adopted.
- MOTION CARRIED -

WELCOME :

The Chair recognized the presence of and welcomed Ken Appadurai, past JCI Vice-President for Operations, and William Torres, National President-Elect of the Camara Junior de Puerto Rico.

REPORT OF EXECUTIVE VICE-PRESIDENT FOR OPERATIONS :

The Executive Vice-President for Operations reported that the Vice-Presidents for Operations had shown a high degree of efficiency and activity during the year. He was pleased to advise that all 45-day reports required during the year had been received and he was presently receiving those due on November 15th.

All NOMs had received a visit from a Vice-President for Operations, with the exception of three countries which could not be visited because of legitimate reasons.

He informed the Board that Vice-President for Operations S. John Wooldridge would not be in attendance at the Congress due to business reasons.

The JCI Conferences in 1965 had taken place on the dates and at the sites previously planned.

Lapeyre moved, Ramaswamy seconded, that it be recommended to the 1966 Board of Directors that Vice-President for Operations should not be responsible for organizing and chairing more than one JCI Conference.
- MOTION CARRIED -

The President expressed his appreciation to the Executive Vice-President for Operations and to each of the Vice-Presidents for Operations.

Figge moved, Groom seconded that the report of the Executive Vice-President for Operations be received and adopted.
- MOTION CARRIED -

REPORT BY CONGRESS DIRECTOR, XX JCI WORLD CONGRESS :

The Chair introduced Mr. Allan C. Butt, Chairman of the XX JCI World Congress. On behalf of the Congress Organizing Committee, Mr. Butt extended a very hearty welcome to the Board of Directors to the XX World Congress in Sydney.

The Congress Chairman reported that current registrations stood at 1,016 delegates, 398 delegates' wives and other observers, giving a total registered attendance of 1,414. A further 102 delegates were expected from Japan and the Philippines, giving a total registration exceeding 1,500. The number of JCI Senators so far registered is 294.

EPORT OF EXECU-
IVE VICE-
RESIDENT FOR
ROGRAMS :

The Executive Vice-President for Programs reported on the programming aspect of JCI's activities during 1965. Additional up-to-date data for inclusion in his report was circulated to the Board. (158)

It was his opinion that the new programming structure had proved, unquestionably, to be more effective and successful than the previous system. (159)

He had been very fortunate in having four very capable Vice-Presidents for Programs working for him in 1965, who in turn were assisted by thirteen Program Managers. Unfortunately three of these had resigned during the year, but replacements had been found. (160)

The Executive Vice-President for Programs expressed his appreciation to these members of the programming team. He also expressed his appreciation to the members of the Executive Committee, and particularly for the tremendous help offered to them from the Secretariat, from the Secretary General and the Program Director who so ably assisted during the year. (161)

Figge moved, Nishio seconded, that the Secretary General be directed to place the names of the Vice-Presidents for Programs on the distribution list to receive copies of NOM Statistic Forms submitted by the Vice-Presidents for Operations. (162)
- MOTION CARRIED -

Figge moved, Ramaswamy seconded, that it be recommended to the 1966 Executive Committee that Program Managers be assigned to all Category 1 and Category 2 programs. (163)
- MOTION CARRIED -

Figge moved, Myatt seconded, that it be recommended to the 1966 Executive Committee that Program Managerships be restricted to men only. (164)
- MOTION DEFEATED -

Figge moved, Myatt seconded, that it be recommended to the 1966 Executive Committee that full orientation of the incoming Vice-Presidents for Programs and Program Managers be the responsibility of the Executive Vice-President for Programs and that the Vice-Presidents for Programs should not give the initial orientation for Program Managers. (165)
- MOTION CARRIED -

The President thanked the Executive Vice-President for Programs for his report. He also thanked him very much indeed for his efforts during the year. (166)

de la Rosa moved, Lapeyre seconded, that the report of the Executive Vice-President for Programs be received and adopted. (167)
- MOTION CARRIED _

REPORT OF EXECUTIVE VICE-PRESIDENT FOR DEVELOPMENT :

The Executive Vice-President for Development enlarged upon his written report. Early in 1965 NOMs had been encouraged to plan for themselves on a five-year development basis. A fair measure of success had been achieved in the reactions received from NOMs, largely from Europe. Looking at the projections received and taking all possibilities into account and the problem of retention of membership, it seemed to him that JCI could expect an 8% per annum growth over the next few years. This would give a total membership of 475,000 at the end of 1970, just under 700,000 in 1975 and just under 1,000,000 in 1980.

Two Program Managers for Development had been appointed for Europe and Latin America. Greater success had been achieved in Europe. The Executive Vice-President for Development recommended a similar organization in 1966.

He thanked the Vice-Presidents for Operations for their assistance during the year.

Further to the report minuted at the Executive Committee Meeting yesterday, Groom added that the visit from Ireland to Italy had not yet been finalized and the visit from Puerto Rico to Panama had been cancelled as the United States Jaycees Ambassador Program was now including Central America.

It appeared at this time that the full allocation of US$5,355 would not be used in 1965, however, there were plans for 1966 which would absorb the excess from 1965 and details would be submitted to the Finance Committee.

The President thanked the Executive Vice-President for Development very much. The job had been very challenging and the man who had done the job was the man to meet that challenge.

Lapeyre moved, Merdes seconded, that the report of the Executive Vice-President for Development be received and adopted.
- MOTION CARRIED -

WELCOME :

The Chair presented JCI Vice-President for Programs Moshe D. Shechter and welcomed him to the meeting.

The Chair recognized the presence of and welcomed Mrs. Patty Matlock of the U.S.A., and Philip A. Habib, National President of the West Indies Junior Chamber of Commerce.

REPORT OF TREASURER :

The Treasurer reported that the audited accounts for the year ended December 31st, 1964, had been circulated to members of the General Assembly, and that the quarterly reports had been distributed as prescribed by the Constitution, the latest being for the period ended September 30th, 1965.

JCI had insufficient income to achieve everything it should do. The Treasurer felt the time had come to seriously consider a dues increase, and a report from the Select Committee to Review JCI's Dues Structure would be considered later at the meeting. (178)

Reporting on the 100% Individual Membership Program, the Treasurer said he was pleased to announce that at 30th September, 1965, out of a membership of 80 National Organizations with 7,484 Local Organizations and 334,203 members, 72 countries were 100% and only 8 National Organizations, with 144 Local Organizations and 5,300 members were not 100% Individual Members of JCI. 1965 had been a good year for the 100% program, showing an increase from 60 100% NOMs in 1964 to 72 NOMs at the end of September. (179)

Fine moved, Baker seconded, that items 17(b), 1, 2, 3 and 4 be referred to the Finance Committee for consideration. (180)
- MOTION CARRIED -

The President thanked the Treasurer for the work he had put into his office during 1965. (181)

Fine moved, Groom seconded, that the report of the Treasurer be received and adopted. (182)
- MOTION CARRIED -

REPORT OF GENERAL LEGAL COUNSEL :

The General Legal Counsel spoke to the Board on the changed status of the Board, Executive Committee and General Assembly. (183)

Requests for legal opinions during the year had been rather extensive and he was pleased to report that none were outstanding at the present time. (184)

The General Legal Counsel thanked the Secretary General for his excellent help during the year. (185)

The General Legal Counsel commented on the newly instituted Resolutions Committee, of which he was Chairman at this Congress, and offered its services to any member of the Board requiring advice on the wording of motions. (186)

The President expressed the appreciation of the Board for the efforts of Resident Legal Counsel Edmond J. Gong on his work and efforts in the registration of JCI's name and emblem this year. (187)

The General Legal Counsel said he had enjoyed the opportunity to serve as General Legal Counsel. He would recommend that there be an Associate Legal Counsel appointed in 1966 to assist the General Legal Counsel. (188)

On the subject to JCI Fund, Inc., the General Legal Counsel reported that the Annual General Meeting and a Meeting of the Board of Directors of JCI Fund, Inc. had taken place the previous day. The affairs of the corporation had been handled in accordance with the articles and by-laws and it appeared that everything was in proper form. The Minutes of the previous day's meeting would be available upon request to the JCI Secretary General.

The question of NOMs not having paid their full dues was raised by Barrera as regards voting rights. The General Legal Counsel was asked to study the matter and report back to the Board of Directors.

The President thanked the General Legal Counsel for his work during the year. Figge moved, O'Brien seconded, that the report of the General Legal Counsel be received and adopted.
- MOTION CARRIED -

REPORT OF VICE-PRESIDENT FOR OPERATIONS ROGERS :

No JCI Conferences were held in Vice-President Rogers' area during 1965, although The United States Jaycees did attend the JCI Conference in Calgary. Subject to the approval of the Executive Committee, there would be a JCI Conference in Westchester (Los Angeles), U.S.A., during October 1966.

He believed that the achievements of The United States Jaycees in the year 1964/1965 in the field of development were nothing short of magnificent.

Rogers moved, West seconded, that WHEREAS there is an urgent need for all members of The United States Jaycees to realize that they are an integral part of JCI, AND WHEREAS more frequent visits by JCI Officers than have occurred in the past would be of considerable benefit in promoting the "JCI" image AND WHEREAS the size geographically and numerically of the U.S.A. and The United States Jaycees respectively prevents thousands of U.S. members from hearing and meeting JCI Officers.

RESOLVED that from 1966, two JCI Vice-Presidents for Operations be assigned to the United States and that they be assigned as near as practical an even number of States.
- MOTION CARRIED -

WELCOME :

The Chair welcomed JCI Vice-President for Operations Eduardo Romero to the Board Meeting.

The Chair recognized the presence of and welcomed Jerry Shears, JCI Senator 3889, and Dick Huggins, President of the Trinidad Junior Chamber of Commerce.

REPORT OF VICE-PRESIDENT FOR OPERATIONS

The Chair thanked Vice-President Rogers for the efforts he had put in during the year. (197)

ROGERS (Contd) :

Rogers moved, Thomas seconded, that the report of Vice-President Rogers be received and adopted. (198)
- MOTION CARRIED -

RECESS :

The meeting recessed for lunch at 12:40 PM. (199)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 2

THURSDAY
November 18, 1965
2:30 PM - 6:30 PM

Menzies Hotel,
Sydney
Australia.

RECONVENE : The meeting reconvened at 2:30 PM. (200)

WELCOME : The Chair welcomed JCI Vice-President for Operations Hellmuth Dettinger and JCI Vice-President for Programs Aurelio Periquet, Jr., to the Board Meeting. (201)

REPORT OF VICE-PRESIDENT ABRAVANEL : Vice-President Abravanel commented further on his written report. He elaborated further on events in the Netherlands, Canada, Luxemburg, Belgium and France. (202)

The Netherlands conducted a JCI Conference in Amsterdam most successfully, having received the support of the Chambers of Commerce, and they were able to report a profit of 1,000 guilders. A final report should be available by the end of November. This conference was attended by 480 members 18 NOMs and three Executive Officers from JCI. At this conference Helsinki Finland, was recommended as the site for the next JCI Conference in this Area. (203)

Vice-President Abravanel commented on his observations of the high standard of the Canada Jaycees and was very pleased to note the agreement passed with the French-speaking units, and the marvellous spirit of mutual understanding. (204)

In Monaco the movement looks promising with some young active members. (205)

Abravanel moved, Groom seconded, that the report be received and adopted. (206)
- MOTION CARRIED -

REPORT OF VICE-PRESIDENT AHRSJO : Vice-President Ahrsjo commented further on his written report, commenting specially on his visits to Britain and Germany. (207)

In Britain he attended the recent national conference, where he found the larger LOMs to be fully internationally minded, whereas the smaller LOMs were not internationally minded. (208)

In Germany he found that the Commission System was not operative in Local Chambers, although national officers were appointed to correspond with JCI. Many Local Chambers did not know about JCI, but he considered this was a problem to be met by the national organization. (209)

Vice-President Ahrsjo commented on the attitudes toward Junior Chamber in Europe, where emphasis is in the commercial sphere whereas in other countries the emphasis is on other projects. (210)

He attended the conference in Amsterdam where he invited several delegates to visit him in Sweden and during discussions at the Conference it was found Chambers had nothing much in common except in the leadership development field. (211)

Ahrsjo moved, Figge seconded, that the report of Vice-President Ahrsjo be received and adopted. (212)
- MOTION CARRIED -

WELCOME :

The Chair recognized the presence of and welcomed K. Sam Wimalasekera, Past National President of the Junior Chamber of Ceylon. (213)

REPORT OF VICE-PRESIDENT BARRERA :

Further to his written report, Vice-President Barrera commented on the need for greater promotion of Junior Chamber in South America, where the organization is hindered because of the distances involved between LOMs. Porto Alegre (Brazil) has offered to host a JCI Conference in 1966 and is ready to go ahead with preparations for this. The proposed Conference Director will be F. Ebling. (214)

Barrera moved, Nishio seconded, that the report of Vice-President Barrera be received and adopted. (215)
- MOTION CARRIED -

REPORT OF VICE-PRESIDENT NISHIO :

Further to his written report to Congress, Vice-President Nishio advised that the visit of the New Zealand Jaycee team to India had to be postponed because of the India-Pakistan hostilities, but this will now take place as from 22nd November, 1965. (216)

Nishio moved, Ramaswamy seconded, that the report of Vice-President Nishio be received and adopted. (217)
- MOTION CARRIED -

NEPAL :

The President invited Mr. Kumar, President of the Indian Junior Chamber to address the meeting on the position of Nepal's affiliation. (218)

Mr. Kumar reported that there had been no response to correspondence sent to Nepal. Vice-President Nishio advised that he visited Nepal last April and had since written to them but had received no reply to his correspondence. (219)

Nishio moved, that the 1966 JCI Vice-President for Operations assigned to India be requested to stay at least three weeks in that country. (220)
- MOTION CARRIED -

Vice-President Nishio requested that the second recommendation in his written report be deferred to Item 22 of the Board of Directors Agenda, and that recommendation 3 be discussed under Item 24 of this Agenda. The meeting agreed. (221)

REPORT OF VICE-PRESIDENT RAMASWAMY :

Vice-President Ramaswamy reported that there was a fair amount of Junior Chamber activity within the countries he had visited, and that the JCI Conference conducted in Thailand was attended by delegates from Thailand, Israel, United States and New Zealand, Hong Kong, Laos, Britain, Malaya, Ceylon and Sarawak. (222)

The Conference was also attended by 4 JCI Officers and 1 member of the JCI Staff. (223)

Vice-President Ramaswamy advised that he understood the following NOMs are considering to combine into a loose 'federation' of NOMs: Sabah, Sarawak, and Malaya. (224)

Ramaswamy moved, Barrera seconded, that the Vice-President for Operations assigned to this area in 1966, make two visits - one within four months of taking office and a second visit before attending the World Congress, if at all possible. - MOTION CARRIED - (225)

The fourth recommendation of Vice-President Ramaswamy was considered and the President advised that provision for conditional affiliation, with a time limit, was already covered in the JCI Constitution. (226)

Ramaswamy moved, Nishio seconded, that the report of Vice-President Ramaswamy be received and adopted. - MOTION CARRIED - (227)

WELCOME :

The Chair recognized the presence of and welcomed Mrs. J. L. Rundle to the meeting. (228)

REPORT OF VICE-PRESIDENT ROMERO :

Vice-President Romero reported to the Board of his visits to Chambers within his area. He found that Junior Chambers in Colombia had obtained excellent results from their efforts, but that no response from the Venezuelan Chambers had been noted. He was unable to visit the Dominican Republic because of the political crisis. (229)

Romero moved, Barrera seconded, that the report of Vice-President Romero be received and adopted. - MOTION CARRIED - (230)

WORLD ECONOMIC CONFERENCE IN EL SALVADOR :

In response to questions, Vice-President Barrera reported that the Junior Chamber in El Salvador is organizing the proposed World Economic Conference there on behalf of the Government, but that it is not a JCI Conference. (231)

Figge moved, Groom seconded, that the matter of the Economic Conference in El Salvador be referred to the Executive Committee. (232)
- MOTION CARRIED -

NOTICE OF MOTION :

O'Brien gave notice of motion that this Board recommends to the 1966 Executive Committee that the Executive Vice-President for Operations in 1966 request the Vice-President for Operations assigned to Venezuela to visit this NOM as early as possible and submit a report to the Mid-Year JCI Executive Meeting on the status of this NOM, so that the Executive will be in a position to make a recommendation to the General Assembly in Kyoto as to the affiliation if this is now necessary. (233)

Vice-President Shechter requested the legal interpretation as to the disaffiliation of Venezuela. (234)

Abravanel moved, West seconded, that the Motion be deferred to the Joint Board Meeting. (235)
- MOTION CARRIED -

WELCOME :

The Chair recognized the presence of and welcomed Mr. Trevor Morrow, Deputy President of the Junior Chambers of Commerce of Ireland. (236)

Romero moved, Barrera seconded, that more emphasis be placed on the functioning of the Commission System at National and Local levels and preference given to extension campaigns. (237)
JCI Treasurer Fine stated that this recommendation emphasized the need for Vice-Presidents for Operations to hand on to their successors more detailed information concerning the requirements or lack of knowledge in their own particular areas.

Figge moved, Ramaswamy seconded, an amendment to delete the words "and local". (238)
- MOTION TO AMEND CARRIED -
- MAIN MOTION AS AMENDED CARRIED -

Romero moved, Ahrsjo seconded, that the Dominican Republic, for geographical reasons, should be assigned to the same Vice-President as Puerto Rico. (239)
- MOTION CARRIED -

Romero moved, Abravanel seconded, that the next Vice-President in charge of this area should speak Spanish and preferably be a Latin-American. (240)
- MOTION CARRIED -

Romero moved, Ramaswamy seconded, that Congress Organizing Committee should vigorously promote Congress attendance in distant countries, and that promotional material be in the three official languages of Junior Chamber International. (241)
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of and welcomed Mr. Peter Frankel, a Past President of Junior Chamber International. (242)

REPORT OF VICE-PRESIDENT DE LA ROSA : Vice-President de la Rosa reported that all NOMs assigned to him were financial. He had had the opportunity of organizing a conference in Taipei, at which were represented 12 NOMs plus 2 NOM observers and approximately 550 delegates. (243)

De la Rosa moved, Thomas seconded, that the report of Vice-President de la Rosa be received and adopted. (244)
- MOTION CARRIED -

LAOS : The bid by the Laos Chamber to hold a JCI Conference during 1966 was discussed and the President advised that the Executive Committee had considered the application but could not approve this bid because of the inexperience of the Chamber and the small number of its members. (245)

It was agreed that the Executive Vice-President for Operations and the Secretary General should discuss the matter with the Laos delegate attending this Congress. (246)

LOM TRAINING : Groom moved, de la Rosa seconded, that this Board urges all NOMs to assist the Vice-President for Operations in the execution of his duties by giving him the possibilities for training sessions with as many LOMs as possible. (247)
- MOTION CARRIED -

De la Rosa moved, Nishio seconded, that the Vice-President for Operations, at the start of the year request the programme of activity of the NOMs assigned to him, so as to provide the necessary guidance to prepare himself in trying to pursue effectively the duties of a JCI Vice-President. (248)
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of Brian J. Small, President of Victoria Chamber, B.C., and Manuel Rivera Rio, President of Junior Chamber Mexico, and welcomed them to the meeting. (249)

REPORT OF VICE-PRESIDENT THOMAS : Vice-President Thomas reported that six of the countries assigned to him - Denmark, Finland, Israel, Norway, Sweden and Switzerland, were operating satisfactorily. Cyprus, although it does not operate the commission system, is a very active part of the youth organization of Cyprus and has plans for extension to two more Chapters. (250)

Vice-President Thomas expressed the opinion that the Junior Chamber organization does not embrace enough of the young men of Greece and it was his intention to visit that country again on his way home from Congress, which will also enable him to note the effect of the recent Swedish visitation. (251)

Vice-President Thomas said he feared the NOM of Lebanon will probably be lost. He told of a proposed pre-Congress visit to Lebanon by France and indicated he would reserve any final recommendation regarding Lebanon until he had an opportunity to discuss the matter with the visiting team. (252)

Vice-President Thomas considered that the Junior Chamber movement could be extended throughout Europe and though the viewpoints of American Chambers should not be pushed European Chambers were interested to know how the United States Chambers operated. (253)

Thomas moved, de la Rosa seconded, that the report of Vice-President Thomas be received and adopted. (254)
- MOTION CARRIED -

REPORT OF VICE-PRESIDENT WEST :

Vice-President West reported that the Chambers assigned to him were in the main very active. (255)

West reported that Fiji showed a 10% increase in membership due to their extension program. Their programming, publicity for Jaycee Week and overall operation were outstanding. (256)

In the United States he believed that JCI Conferences were not successful because of the many other local conferences, and quoted the case of Calgary where approximately 250 delegates attended a JCI conference in an area of approximately 200,000 persons. (257)

West moved, Ramaswamy seconded, that the report of Vice-President West be received and adopted. (258)
- MOTION CARRIED -

The JCI Treasurer and the assigned Vice-President for Operations were requested to ascertain the correct current membership figures for Junior Chamber Australia from the President of that organization. (259)

West moved, O'Brien seconded, that the JCI Executive Committee consult with the United States Jaycees Executive Committee to try and establish an entry into the Institute meetings for JCI officers. (260)
- MOTION CARRIED -

REPORT OF VICE-PRESIDENT WOOLDRIDGE :

The Secretary General read a written report on each of his assigned countries from Vice-President Wooldridge, who also regretted his inability to attend the Congress. (261)

Lapeyre moved, Barrera seconded, that the report of Vice-President Wooldridge be received and adopted. (262)
- MOTION CARRIED -

RECESS :

At 6:30 PM the President recessed the meeting until 8:30 PM. (263)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 3

THURSDAY
November 18, 1965
8:30 PM - 10:30 PM

Menzies Hotel,
Sydney
Australia.

RECONVENE : The meeting reconvened at 8:30 PM. (264)

REPORTS BY VICE-PRESIDENT FOR PROGRAMS PERIQUET : Vice-President Periquet reported that the number of letters received in relation to the number of letters sent was disappointing, mainly due to language difficulties and the lack of a true understanding of the Commission System. It also appeared that some NOMs had not endeavoured to stress the relationship between the Vice-President for Programs and Commission Representatives. (265)

The President suggested that the recommendations contained in the written report of Vice-President Periquet, be referred to the respective Commission Planning Sessions of this Congress. (266)

The President thanked Vice-President Periquet for the good work done on his Commissions during the year. (267)

Periquet moved, Shechter seconded, that the Report of Vice-President Periquet be received and adopted. (268)
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of and welcomed Mrs. J. Rundle, mother of the President. (269)

REPORT BY VICE-PRESIDENT FOR PROGRAMS BAKER : Vice-President Baker referred to his written Report which had been circulated, and said he wished to up-date a few of the statistics given : (270)

Known NOM Leadership Development Appointments	60
Contact made with	32
Total letters written	518

Baker stated that there was a lack of knowledge at NOM level of Vice-Presidents for Programs and Program Managers. (271)

The basic theme throughout the year had been one of motivating Leadership Development Representatives at NOM level to instill in their members a sense of responsibility in handing over their files to their successors. (272)

Baker expressed his appreciation to several members of the Board for the help given to him throughout the year. (273)

The President thanked Vice-President Baker for the work carried out this year. (274)

Baker moved, Figge seconded, that the Report of Vice-President Baker be received and adopted. (275)
- MOTION CARRIED -

REPORT BY VICE-PRESIDENT FOR PROGRAMS SHECHTER :

Shechter emphasized Recommendations Nos. 9 & 11 in his International Relations Commission Report and Recommendations Nos. 1 & 8 in his Economic Affairs Commission Report. (276)

Vice-President Shechter stated that requests for printed material on the "You and World Tensions" Program - in the Spanish - were not supplied and therefore Spanish-speaking countries did not take part in this project. (277)

The Secretary General reported that no publications on "You and World Tensions" were produced in 1965, due to non-fulfilment of an undertaking by the Council for World Tensions, Inc., to provide sponsorship. (278)

Shechter suggested that soon after a Congress, a NOM which proposed a newly adopted program should send sufficient materials to the Secretariat so that they could be made available to other NOMs upon request. (279)

The President thanked Vice-President Shechter for his efforts during the year, and praised him especially for attending the World Economic Conference in Belfast, at his own expense. (280)

Shechter moved, Abravanel seconded, that the Report of Vice-President Shechter be received and adopted. (281)
- MOTION CARRIED -

REPORT OF VICE-PRESIDENT FOR PROGRAMS MYATT :

(a) Public Relations Commission : Vice-President Myatt reported that the main problem was with correspondence as out of 80 NOMs, only 28 had communicated with him directly. (282)

One of the most active programs during the year, Jaycee Week, had run into several problems, mainly a delay in kits distribution and a change in program Managers. Myatt thanked Canada for supplying these kits, and thanked Australia and India for doing an outstanding job during Jaycee Week. (283)

It had been very disappointing to find that no NOM in JCI had a JCI postage stamp published in this the 50th Anniversary year of Junior Chamber. (284)

Some outstanding publications were being sent out by NOMs. (285)

Myatt stated that he had tried to bring home the fact that Public Relations was not something that required only professional people to be successful. (286)

He had stressed international public relations between NOMs and LOMs. He had tried to tell the local and national members that they would never sell JCI if they did not understand it themselves.

Myatt mentioned that Jose Canjura of El Salvador, JCI Program Manager for Jaycee Week, had done an outstanding job. (287)

He expressed his appreciation to various members of the Board. (288)

(b) Records and Recognition Commission : (289)
Myatt reported that out of 80 NOMs only 19 had communicated with him directly, and that the only time they came to life was at a National Convention when the awards were to be presented. He said that there was a need for records and not just awards and recognition. Myatt felt that there was a great deal of work to be done in this Commission.

Myatt thanked various members of the Board for their support. The President thanked Vice-President Myatt for the good job done. (290)

Myatt moved, Barrera seconded, that the Report of Vice-President Myatt be received and adopted. (291)
- MOTION CARRIED -

REPORT ON EXTENSION COMMISSION : Executive Vice-President for Development Harold N. Groom deferred any further comment on his written report until after the Commission Planning Session. (292)

REPORT OF THE SECRETARY GENERAL : Secretary General Mackay made the following comments, supplementary to his written report. He reported that the present staff was highly experienced, staff turnover had been normal. The Secretariat retained a truly international character, with ten different nationalities represented. (293)

The Secretary General felt that the President should have a full-time Secretary. (294)

The Secretary General said that one of his major concerns this year was with regard to the Secretariat location. The present lease with the City of Miami Beach ends on 17th June, 1966. The city had promised JCI US$50,000 in cash to assist the organization to establish its permanent headquarters in Miami Beach. (295)

Incoming and outgoing correspondence at the Secretariat was increasing at the rate of approximately 10% per annum. (296)

The Secretariat had produced a fully comprehensive Training Manual for Officers of JCI for the first time this year. (297)

Direct LOM Service : This currently affected 44 locals and 14 NOMs. This was the first stage of this grand idea that JCI is not merely a federation of NOMs but that JCI should reach right down to the LOMs. For this, more funds are needed. However, JCI had instituted in 1965 on a direct LOM basis. The next stage would be to take it from servicing these 44 locals with a total of about 1,500 members to the next total figure of 68 NOMs. That total then would bring the total number of individuals to about 16,000 members. Before the next step in a Direct LOM Service could be taken, however, a major re-arrangement in the Secretariat was needed. (298)

The Secretary General concluded his Report, and it was received by acclamation from the Board. (299)

The President thanked the Secretary General for the work which the Secretariat does, and said it was the most unselfish group of workers anywhere in the world. (300)

Mackay moved, O'Brien seconded, that the Report of the Secretary General Neville Mackay be received and adopted. (301)
- MOTION CARRIED -

The President announced that he had requested the Secretary General to remain in office until the end of next year. The Board affirmed this by acclamation. (302)

The Secretary General added that he would be privileged to serve JCI in this capacity until the end of next year. This would nevertheless mean that the position would have to be advertised early in 1966 for the new Secretary General to be selected and to undergo the usual three months training period. (303)

RECESS : The meeting recessed at 10:30 PM. (304)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 4

FRIDAY
November 19, 1965
9:02 AM - 12:45 PM

Menzies Hotel,
Sydney
Australia.

CALL TO ORDER : The meeting was called to order at 9:02 AM by President John L. Rundle. (305)

VOTING RIGHTS AT CONGRESS : The General Legal Counsel was asked to give an opinion on the question raised the previous day by Vice-President Barrera regarding voting entitlement of NOMs which have not paid all their current LOM dues. The Chair requested that, after full study, this question should be brought before the Board later in the meeting for consideration. (306)

WELCOME : The Chair recognized the presence of and welcomed Bruce Carran, Past Vice-President of the New Zealand Jaycee Inc.; Ali Asgar, Immediate Past President of the Fiji Jaycees; Keith Moody, President of the Upper Hutt Jaycees, New Zealand; and Ian W. Forrest, Public Relations Director-Elect of the Nunawading Chamber, Australia. (307)

GENERAL LONG RANGE PLANNING REVIEW :

1. Consideration of title "Chairman of the Board" in place of "Immediate Past President" : (308)
O'Brien moved, Ahrsjo seconded, that the title "Immediate Past President" be changed to "Chairman of the Board".

Abravanel moved, Periquet seconded, that this motion be referred to the Resolutions Committee, to report back to the Board of Directors with recommendation. (309)
- MOTION TO REFER CARRIED -

2. Program Proposals by JCI Board Members: (310)
The Board considered a suggestion from the 1965 Mid-Year Executive Committee (reference paragraphs 197 and 198 of the Minutes of the 1965 Mid-Year Executive Committee) to the effect that members of JCI's Board of Directors should suggest suitable programs for adoption by General Assembly.

Myatt moved, Nishio seconded, that JCI Officers consider it a duty to bring program proposals for adoption at General Assembly. (311)
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of and welcomed Stuart Franks, Secretary of the Burnie Junior Chamber, Australia, and Charles Sargent, JCI Senator from Burnie, Australia. (312)

GENERAL LONG RANGE PLANNING REVIEW (Contd.) :

3. Incentives for Program Managers : (313)
Myatt moved, Shechter seconded, that Program Managers be given JCI pins and that special incentives be considered with the purpose of attracting a high quality of candidates for Program Managers.

Figge moved, Periquet seconded, that this motion be divided into two, separating the issuing of pins from general incentives for Program Managers. (314)
- MOTION TO DIVIDE CARRIED -

Myatt moved, Shechter seconded, that Program Managers be given JCI pins. (315)
- MOTION CARRIED -

It was unanimously agreed that the Secretary General should have a suitable pin designed for approval by the President, to be available for the 1966 Program Managers. (316)

Myatt moved, Shechter seconded, that special incentives for Program Managers be considered with the purpose of attracting a high quality of candidates for Program Managers. (317)
- MOTION DEFEATED -

WELCOME :

The Chair recognized the presence of and welcomed Gibson T. Macdonald, National President of the Federation of Scottish Junior Chambers of Commerce; Harry Romanes, Regional Governor of New Zealand Jaycee Inc.; David Earngey, XX World Congress Finance Director; Russell Fitzsimmons, XX World Congress Deputy Director of Finance; and Mrs. Ingeborg Dettinger, Germany. (318)

REPORT BY CONGRESS DIRECTOR, XX JCI WORLD CONGRESS :

The Congress Director advised that no more up-to-date figures of registrations were available than those given yesterday, i.e., a total of 1,414 registrations from 48 NOMs. (319)

AUSTRALIAN NATIONAL CONVENTION :

Rogers moved, Ramaswamy seconded, that the Board's previous resolution regarding attendance at the Australian National Convention be reconsidered. (320)
- MOTION TO RECONSIDER CARRIED -

West moved that the Board accept the invitation of Junior Chamber Australia to attend the President's Banquet and cancelled its proposed visit at 2:00 PM., November 19. (321)
- MOTION CARRIED -

The Chair ruled that this meeting of the Board of Directors would recess at 7:00 PM. (322)

GENERAL LONG RANGE PLANNING REVIEW (Contd.) :

4. Enhance the image of JCI in certain areas of the world through the means of a vigorous public relations program : (323)

Groom moved, Barrera seconded, that 1967 be declared "JCI International Year" and that seminars at all JCI Conferences be held on topical international subjects, culminating in a general membership seminar at World Congress to be addressed by a world authority on international problems.

(A substitute motion and amendments proposed were defeated.) (324)

- MOTION CARRIED -

PUBLIC RELATIONS STAFF MEMBER :

O'Brien moved, Barrera seconded, that the Secretary General investigate the practicability of Junior Chamber International employing a Public Relations expert to advise on the best manner to promote, at all levels of Junior Chamber, the aims and purposes of this organization and to submit a report to the 1966 Mid-Year Executive Committee meeting. (325)

- MOTION CARRIED -

WELCOME :

The Chair recognized the presence of and welcomed Terry Forrest, Past National Vice-President of Junior Chamber Australia and John Ash, Past National President of New Zealand Jaycee Inc. (326)

GENERAL LONG RANGE PLANNING REVIEW (Contd.) :

5. The specific methods of encouraging local and national organizations to adopt active programs for the promotion of the JCI Senate Award : (327)

The Board discussed this subject and it was generally felt that the present methods of promoting the JCI Senate should be continued.

6. How to motivate more qualified NOM Officers to run for JCI Office : (328)

Figge moved, Ahrsjo seconded, that the General Legal Counsel be instructed to introduce legislation to provide for 'the motivation of NOM Officers to stand for JCI Office' becoming a duty of Vice-Presidents.

- MOTION DEFEATED -

West moved that the intention of the previous motion be included in the Training Manual for Officers of Junior Chamber International. (329)

- MOTION CARRIED -

RECESS :

The meeting recessed for lunch at 12:45 PM. (330)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 5

FRIDAY
November 19, 1965
2:15 PM - 5:15 PM

Menzies Hotel,
Sydney
Australia.

RECONVENE : The meeting was reconvened at 2:15 PM. (331)

LETTERS OF APPRECIATION : West moved, Myatt seconded, that the Secretary General be directed to send a letter of appreciation to the employer of each JCI Officer briefly outlining what Junior Chamber is, what it is trying to accomplish and the contribution that this employee made during the year. (332)
- MOTION CARRIED -

FUNDS FOR JCI OFFICERS : Shechter moved, Romero seconded, that a special committee be appointed by the Executive Committee to find funds to assist JCI Executive Officers in their term of office. (333)

West moved, Myatt seconded, that the words 'Executive Officers' be deleted and replaced by 'President'. (334)
- MOTION CARRIED, AMENDMENT DEFEATED -

CHAIRMEN OF SELECT COMMITTEES : Fine moved that it be recommended to the Incoming Executive that the Chairmen of Select Committees state the program and its background clearly, and his opinion on the subject of the Committee's affairs, for the benefit of his members. (335)
- MOTION CARRIED -

DISMISSAL OF PROGRAM MANAGERS : Executive Vice-President Figge stated that during the year the organization was faced by the resignation of two of its Program Managers and he considered that some provision for dismissal of Program Managers should be provided for in the Constitution. After discussion, the meeting moved to the next order of business. (336)

COMMISSION SYSTEM NOMENCLATURE : Figge moved, Periquet seconded, that Staff assistants be appointed to assist the Executive Vice-President for Programs to supervise the activities of Leadership Development as applied to all Commissions and at the same time have another staff officer to look after the offices of Community Development as it applies to all Commissions. (337)
- MOTION DEFEATED -

WELCOME : The Chair recognized the presence of and welcomed Master Mark Merdes, son of the General Legal Counsel; D.H. Rhee, President of Seoul (Korea) Junior Chamber; Vicente A. Olguin Baca, President of Camara Junior de Argentina; Jack James, President-Elect of New Zealand Jaycee Inc; (338)

and Manual Rivera Rio, President of Asociacion Nacional de Camaras Junior de la Republica Mexicana.

JCI CONFERENCE BIDDING PROCEDURE :

Executive Vice-President Figge recommended that the Constitution be amended in 1966 to institute new bidding procedures, whereby LOMs should bid through NOMs for the hosting of JCI Conferences. O'Brien suggested that a formal procedure for the bidding of JCI Conferences was needed, and that the Secretary General should be requested to draw up standards and regulations for the conduct of JCI Conferences, to be presented to the 1966 Board of Directors. (339)

Figge moved, O'Brien seconded, that a select committee be appointed by the 1966 President to study appropriate procedures for JCI Conference bidding, to report to the XXI Congress in Kyoto. (340)

Shechter moved, Ramaswamy seconded, an amendment that the select committee also study the 'format' of the conference and participation. (341)
- MOTION AS AMENDED CARRIED -

WELCOME :

The President recognized the presence of and welcomed Mr. Graham Sinclair, Regional Governor in New Zealand, and his wife Helen. (342)

ADMISSIONS COMMITTEE APPOINTMENTS :

Shechter moved, Baker seconded, that the following appointments by the President to serve as the Admissions Committee be approved : (343)

Edward A. Merdes (Chairman)
Frederik A. Figge
Eduardo Romero
Philippe Abravanel
Nagamitsu Nishio

JCI SECRETARIAT AND BUILDING LOCATION :

The Board considered a procedural recommendation of the Executive Committee for review of the various bids received for the permanent location of the JCI Secretariat. (344)

Ahrsjo moved, Fine seconded, that the special Secretariat site committee, after the meeting with the bidding Chambers, report back to the Board. (345)
- MOTION CARRIED -

Groom moved, Lapeyre seconded, that the Board Meeting to which the Secretariat site committee reports be made a closed session. (346)
- MOTION CARRIED -

The Board then agreed that the following procedure be recommended to General Assembly for approval : (347)

(1) That, at its first session on Monday, November 22, General Assembly approve that all bidding cities be allowed to present bids to General Assembly at 9:00 AM, Thursday, November 25; and

(2) subsequent to these presentations before General Assembly the Executive Officers be constituted as a 'Special Secretariat Site Committee' to interview the bidders and to study the written bids in detail; and

(3) that the Secretariat Site Committee reports back to the Board of Directors; and

(4) that the Board make a recommendation to General Assembly on Friday, November 26, for final consideration.

PROPOSED JCI CONFERENCE IN EL SALVADOR :

The proposed JCI World Economic Conference in El Salvador was discussed. The Legal Counsel referred members to the JCI Constitution By-Law 20-1 and By-Law 20-9. The Secretary General read extracts from a letter dated October 15, 1965, from Jose Canjura R. to Carlos Sanz de Santamaria outlining details, including the proposed topics and speakers, for the Conference. A further letter from Jose Canjura R. advised that the Conference Director would be Mario Duarte B. El Salvador had not yet paid the US$200 Conference deposit to JCI, due to exchange control, but this, plus the JCI Conference Contract, had been promised shortly. (348)

The President ruled that the proposed conference topics did not comply with By-Law 20-1 of the JCI Constitution, and would therefore need to be approved by the General Assembly in terms of By-Law 20-9. (349)

The General Legal Counsel advised that in his opinion the correct procedure to follow would be to refer the application to the Economic Affairs Planning Session to consider the proposed Conference. The recommendations of this Planning Session would then come before the Board Meeting on Wednesday night. The President therefore ruled accordingly. (350)

JCI CONFERENCE IN VIENTIANE :

Abravanel moved, Nishio seconded, that the present Board recommend to the Executive Committee that the Vientiane bid to host a JCI Conference be approved, as soon as it is confirmed by the Local Chapter. (351)
- MOTION CARRIED -

WELCOME :

The Chair recognized the presence of and welcomed Mal Binnie - Vice President, John Ainscough - Executive Vice-President, and Peter Harris, of the Sydney (Australia) Junior Chamber. (352)

REPORT BY JCI VICE-PRESIDENT DETTINGER :

Vice-President Dettinger reported on his trip to Africa in September. He had succeeded in getting a new nucleus of African membership, and as a result of his visits, the Junior Chambers there received greater support from some of the Governments. (353)

He stated that South Africa is a strong, well-organized and well functioning NOM. (354)

Rhodesia was not seeking affiliation, as they felt they were too weak as yet. However, Dettinger persuaded them to change their minds, and feels that they will seek affiliation in 1966. (355)

On his visit to the Congo, Dettinger told of meeting a past JCI Executive Assistant, who had since left the organization and spread terrible ideas around Africa, doing much damage to JCI. This past member had told Dettinger that he did not believe in JCI, in God, or the JCI Creed. (356)

Nigeria was encouraging, as although almost no contact was made and no replies to correspondence were received from them, when he was there they appeared keen and active. Dettinger visited the President of the Chamber of Commerce in Nigeria, because he felt there was some envy among Chamber of Commerce members towards Junior Chamber of Commerce. The result of his visit was that the President of the Chamber of Commerce promised to support Junior Chamber of Commerce in future. (357)

There were no answers to correspondence written to Dahomey, but when Dettinger informed them he was going to visit there, he received a letter straight back telling him not to come! On his arrival, he found that the (supposed) President, Maurice Gbaguidi, was no longer President at all, but still received mail from JCI and threw it away, thus his successors never saw any mail. (358)

Liberia had no Junior Chamber movement when he arrived, but the State President, greatly interested in Junior Chamber, had invited Dettinger to come and start the movement there. This resulted in the setting up of a Junior Chamber Committee. The President gave public support to the movement, and this should give much prestige to Junior Chamber. (359)

Dettinger felt that his visit to Africa had stimulated Junior Chamber in that continent. (360)

He recommended that Junior Chamber should never be encouraged and promoted in Africa with any promises of financial help, as the wrong people would join and very soon be disappointed. It must be pointed out that JCI is a self-help organization and does not give money away. (361)

Dettinger moved, Nishio seconded, that the report of Vice-President Dettinger be received and adopted. (362)
- MOTION CARRIED -

The President thanked Dettinger for his efforts, particularly during the first part of the year when he travelled through Germany gaining knowledge of the areas to which he was to travel in Africa. (363)

Dettinger moved, Romero seconded, that JCI Vice-Presidents assigned to African countries should speak French and English. (364)
- MOTION CARRIED -

Dettinger moved, Groom seconded, that visits to African countries should not depend on the financial status of the NOMs in those countries. (365)
- MOTION CARRIED -

APPLICANTS FOR AFFILIATION :

The President announced that two applications had been received : (366)

(1) from Zambia for Full Membership; and
(2) from Spain for Provisional Membership.

Assigned Vice-President Dettinger recommended that the application for affiliation from Zambia be approved. (367)

Assigned Vice-President Philippe Abravanel recommended that Spain's application for a renewal of Provisional affiliation be approved. (368)

The President announced that these applications would be referred to the Admissions Committee. (369)

STATUS OF NOMS :

(a) Nigeria : Fine moved, Abravanel seconded, that consideration of the status of Nigeria be deferred until the Secretary General was able to discuss their dues position with their National President, who would be attending this Congress. (370)
- MOTION TO DEFER CARRIED -

(b) Pakistan : Fine moved, O'Brien seconded, that membership of Pakistan be terminated, and such action be recommended to General Assembly. (371)
- MOTION CARRIED, BY THE REQUIRED $\frac{2}{3}$ MAJORITY -

(c) Portugal : Abravanel moved, Ahrsjo seconded, that this Board recommend to General Assembly the disaffiliation of Portugal. (372)
- MOTION CARRIED, BY THE REQUIRED $\frac{2}{3}$ MAJORITY -

(d) Swaziland : Figge moved, Periquet seconded, that this Board recommend to General Assembly the disaffiliation of Swaziland. (373)
- MOTION CARRIED, BY THE REQUIRED $\frac{2}{3}$ MAJORITY -

CONSIDERATION OF REPORTS ON SELECT COMMITTEES :

(a) Select Committee on JCI's Leadership Training Guide : Peter Baker commented that this Committee had done a fantastic job. (374)

Baker moved, Shechter seconded, that the Report of the Chairman of the Select Committee on JCI's Leadership Training Guide be received, and the recommendations contained therein referred to the Leadership Development Planning Session. (375)
- MOTION CARRIED -

(b) Select Committee to Review JCI's Dues Structure : After discussion on this report, Fine moved, Groom seconded, that the report be received and the recommendations contained therein be referred to the Finance Committee. (376)
- MOTION CARRIED -

(c) Select Committee on JCI Greeting Cards : Baker advised that the original person approached to be Chairman of this Committee could not assume office, and the present Chairman was only appointed in June, so there was not much time available for correspondence etc. (377)

Baker moved, Ramaswamy seconded, that the report be received and referred to the Leadership Development Commission for further consideration. (378)
- MOTION CARRIED -

(d) Select Committee on Name Change : The meeting deferred consideration of this report so as to gain further information from the Committee's planned meeting at this Congress. (379)

(e) Select Committee on Jaycee Training Consultants : Baker moved, Shechter seconded, that the report be received and referred to the Leadership Development Commission. (380)
- MOTION CARRIED -

(f) Select Committee for Junior Chamber's 50th Anniversary : O'Brien moved, Baker seconded, that this report be approved and adopted. (381)
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of and welcomed Ken Johnstone, President of Junior Chamber Burnie, Tasmania, Australia. (382)

SELECT COMMITTEE REPORTS (Contd.) :

(g) Select Committee to Study Questions Concerning Senators : Conrad O'Brien stressed that a JCI Senatorship is the finest award that JCI can give. The Senate is an informal association of current and past members who, from time to time, enjoy good fellowship and help to develop better international relations between people. The Senate should never, in any way, interfere with the operation of Junior Chamber at any level. (383)

O'Brien moved, Ramaswamy seconded, that the report of the Select Committee be received and adopted. (384)
- MOTION CARRIED -

(h) Select Committee on JCI Voting System : Mackay moved, Rogers seconded, that Recommendations 1-3 in the circulated report be adopted. (385)
- MOTION CARRIED -

Mackay moved, Rogers seconded, that the Board of Directors recommend consideration by General Assembly at the next Congress of the amendment of Article 5-7, and the Secretary General carry out the notice provisions of Article 31-1 of the JCI Constitution. (386)
- MOTION CARRIED -

Fine moved, Ramaswamy seconded, that the votes recorded against NOMs with 3 LOMs be referred to the General Assembly, with the Board's recommendation for approval of the Secretary General's action, in according them one vote in terms of Section (a) of Schedule (1) of Article 5-7 of the JCI Constitution. (387)
- MOTION CARRIED -

Mackay moved, Rogers seconded, that the report of the Select Committee be received and adopted. (388)
- MOTION CARRIED -

(i) Select Committee to Study the Expansion of Membership and Extension in Metropolitan Areas : The Board was advised that the Chairman of this Committee, John Doyle, had conveyed apologies for his absence, and would be in Sydney on Monday, November 22. (389)

Groom moved, Baker seconded, that the report of this Committee be received and referred to the Extension Commission. (390)
- MOTION CARRIED -

REVIEW OF GENERAL ASSEMBLY AGENDA :

The President advised the following additions to the General Assembly Agenda : (391)

Item 2 : The Creed will be rendered at the Opening General Assembly Session by Executive Vice-President Lapeyre.

Item 3 : Invocation by Vice-President Dettinger.

Item 12 (a) :
Special Order of the Day for 2:30 PM on Monday, November 22, for candidates for Executive Office to address General Assembly.

Item 15 (d) :
Presentation of Secretariat site bids, Special Order of the Day at 9:05 AM on Thursday, November 25.

Item 20 (a) :
Report by Kyoto on the XXI Congress, at 11:00 AM on Friday, November 26.

Second addresses by candidates for Executive Office will be 11:15 AM on Friday, November 26. (392)

(Length of time for addresses is to be approximately 3 minutes each on Monday, and 5 minutes on Friday.)

Abravanel moved, Ahrsjo seconded, that the Agenda for the General Assembly, as submitted with alterations, be given the approval of this Board. (393)
- MOTION CARRIED -

REFERRALS TO COMMISSIONS OF PROGRAM PROPOSALS RECEIVED :

Figge moved, Baker seconded, that the Business Management Course Program Proposal as submitted to the Economic Affairs Commission be transferred to the Leadership Development Planning Session. (394)
- MOTION CARRIED -

Figge moved, West seconded, that the Board of Directors recommend to General Assembly that the late Program Proposal submission of New Zealand, entitled 'International Sample Exchange', be accepted and put on the Agenda of the Economic Affairs Commission. (395)
- MOTION CARRIED -

Figge moved, Periquet seconded, that this Board ratify the referral of the programs as submitted to the various commissions. (396)
- MOTION CARRIED -

REPORT ON NOMINATIONS RECEIVED FOR JCI OFFICE IN 1966 :

The Nominations Committee Chairman, Conrad O'Brien, reported that there were currently 38 candidates for JCI Office in 1966 (as per Secretary General's Special Circular 23/65 dated October 2, 1965). (397)

The President said that he would recommend to General Assembly that they keep nominations for the Presidency open until Wednesday. (398)

RECESS : The meeting recessed at 7:00 PM. (399)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 6

SATURDAY
November 20, 1965
9:02 AM - 12:50 PM

Menzies Hotel
Sydney
Australia

CALL TO ORDER :

The meeting was called to order at 9:02 AM by President John L. Rundle. (400)

BID FOR SITE OF XXII JCI WORLD CONGRESS (1967) :

The Immediate Past President of the Toronto Junior Board of Trade and proposed Chairman of the XXII JCI World Congress Organizing Committee, W. Ross DeGeer, presented the bid of the Toronto Junior Board of Trade for the site of the XXII World Congress in 1967, into which five years' work had been put. He mentioned that 1967 would be Canada's centenary year. The bid had been prepared in the three official languages of JCI, even though this was not a requirement of bidding cities. (401)

Since preparing the printed bid, certain changes had been made and these had been sent to the JCI Secretary General. (402)

In answer to questions from members of the Board, DeGeer stated that hotel rates would range from $10 to $12.50 per night for single rooms, $15 to $17.50 per night for double rooms. The entire Congress could be held in the one hotel. However, three other hotels could be used for delegates within one block of the General Assembly hotel. (403)

DeGeer confirmed that any charter flights might land in Canada at the Toronto International Airport so long as they complied with IATA regulations. When asked if non IATA airlines were allowed to charter into Canada, DeGeer replied that he was unable to answer the question at that time. The General Legal Counsel asked if Toronto had made commitments to name an airline as the official airline of the proposed Congress and on learning that no such arrangement had yet been entered into he strongly advised that the organizers get advice from an airlines expert as to the effect of receiving advertising benefits etc. in return for naming an official airline to the Congress, to make sure no restrictions would apply as had been the case in Australia. (404)

Vice-President Abravanel commented on the seriousness and enthusiasm of the Toronto Junior Board of Trade in the preparation of the Congress bid. (405)

The Chair thanked the representative of the bidding city for attending the meeting of the Board of Directors and for presenting the Toronto Junior Board of Trade bid. (406)

CONSIDERATION OF MOTIONS SUBMITTED BY MEMBERS OF THE BOARD OF DIRECTORS :

(a) Figge moved, Groom seconded, that this Board recommend to General Assembly that By-Law 8-2 be amended to read : "The President shall have served at least one year on the current or preceding JCI Executive Committee or on the current Board of Directors." (407)
- MOTION CARRIED -

(b) The Chair moved, Abravanel seconded, that this Board recommend to General Assembly that, as a further duty of the Executive Vice-President for Development, there be added after By-Law 11-1(c) (between existing duties (c) and (d)) : "Promotion of International Exchange Programs". (408)
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of and welcomed Bahar Ramchandani, National President of the Hong Kong Junior Chamber of Commerce. (409)

CONSIDERATION OF MOTIONS SUBMITTED BY MEMBERS OF THE BOARD OF DIRECTORS (Contd.) :

(c) Figge moved, Nishio seconded, that this Board recommend to General Assembly that By-Law 19-4 (d) read : "Reporting as required to the JCI Executive Vice-President for Programs". (410)

Groom moved, Ramaswamy seconded, an amendment that the words "Reporting as required to" be deleted and the words "Liaison with" be substituted. (411)

- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

(d) After discussion on the requirements of By-Law 19-8 (Section 1), Rogers moved, Nishio seconded, that a new "Policy 19-6 - Program Material" be added to read : "Program proposals have submitted with such proposals, draft copies of suggested or available program material". (412)
- MOTION CARRIED -

WELCOME : The Chair recognized the presence of and welcomed Dr. Heinz Otto, National President of the Juniorenkreise der Deutschen Unternehmerschaft; John Hegarty, Past JCI Vice-President, Ireland; Don Lang, President of the Shepparton Junior Chamber, Australia; Juan Carlos Faidutti, National President of the Asociacion Nacional de Camaras Junior del Ecuador; and Dr. Chek Dhanasiri, National President of the Junior Chamber of Thailand. (413)

CONSIDERATION OF MOTIONS SUBMITTED BY MEMBERS OF THE BOARD OF DIRECTORS (Contd.) :

(e) Abravanel moved, Romero seconded, that (414) this Board recommend to General Assembly that By-Law 20-2 be amended to read : "PRESIDING OFFICER: JCI Conferences shall be convened and chaired by the Vice-President for Operations assigned to the host National Organization Member. However, if more than one Conference is organized in the same year in the same area, another Vice-President for Operations may be assigned to convene and chair one Conference."

By unanimous consent, the Chair ruled that the words "in the same area" be substituted by "in his assigned countries" in the above motion.
- MOTION CARRIED -

SELECT COMMITTEE ON NAME CHANGE :

The President announced that, very regrettably, (415) one of the members of the Select Committee on Name Change, namely Stavy Ernst, was in the hospital, and would not be attending Congress. Roger van Boxel, of the Jeune Chambre de Belgique, had been appointed by the President to serve on this Committee in his stead.

WELCOME :

The Chair recognized the presence of and welcomed (416) Roger van Boxel, a JCI Senator from the Jeune Chambre de Belgique; Peter Perry, Past National President of Junior Chamber Australia; and Geoffrey Brothers, Executive Secretary of the XX World Congress Organizing Committee.

REPORT BY CONGRESS DIRECTOR, XX JCI WORLD CONGRESS :

The Congress Director reported that registrations (417) now stood at 1,460. The Senator registration figure was over 300.

CONSIDERATION OF MOTIONS SUBMITTED BY MEMBERS OF THE BOARD OF DIRECTORS (Contd.) :

(f) Merdes moved, Ahrsjo seconded, that (418) this Board recommend to General Assembly that By-Law 21-1 be amended to read : "A Life Membership entitled JCI Senator, may be awarded to Individual Members, Past Members or Non-Members as a means of honoring them for rendering outstanding service to the Junior Chamber organization."

O'Brien moved an amendment that a new (419) Section 3 under By-Law 21-7 be added to read : "Non-Members : A Senatorship may be awarded to Non-Members for unusual and singularly outstanding service to Junior Chamber, and it shall be incumbent upon the proposing LOM or NOM President to present full written information to the JCI President supporting such application."

By unanimous consent this was accepted as a substitute motion. (420)

Abravanel moved an amendment to the substitute motion that the words "By-Law 21-1" be altered to read "By-Law 4-6" and that the first two words of the motion "Non-Members:" be substituted by the words "Honorary Memberships:". (421)

Groom moved, Barrera seconded, that this matter and its related discussions be referred to the Resolutions Committee, and that the Senate Chairman be coopted by that Committee to discuss the entire matter and bring it back to the Board at a later stage. (422)
- MOTION OF REFERRAL CARRIED -

WELCOME : The Chair recognized the presence of and welcomed Dudley Pieterse, President of the Johannesburg Junior Chamber of Commerce; Reg. Mason, National President Elect of the South African Junior Chamber of Commerce; Julio M. Ruiz, National President of the Asociacion Nacional de Camaras Junior de Panama; and Bob Rundle, brother of the JCI President, from Adelaide, Australia. (423)

CONSIDERATION OF MOTIONS SUBMITTED BY MEMBERS OF THE BOARD OF DIRECTORS (Contd.) :

(g) Fine moved, Ramaswamy seconded, that this Board recommend to the Finance Committee that, whenever the general financial reserves (as distinct from reserves specifically set aside for stated purposes) of Junior Chamber International exceed US$100,000, any surplus over that figure at annual balance date shall be available for use as operating income for the following year. (424)

WELCOME : The Chair recognized the presence of and welcomed Mrs. Marna Mackay, the wife of the Secretary General and son Andrew A. Mackay. (425)

CONSIDERATION OF MOTIONS SUBMITTED BY MEMBERS OF THE BOARD OF DIRECTORS (Contd.) :

(g) (contd.)

Groom moved, O'Brien seconded, an amendment that the following words be added at the end of the last sentence : ", provided that this recommendation shall not be operative until such time as JCI has its own permanent Secretariat." (426)
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

(h) Mackay moved, O'Brien seconded, that the following provisions be added to Policy 23-6: "The promotion of any JCI designated item of jewelry or supplies shall be handled exclusively by JCI, and any new item proposed shall be referred to the Secretary General for consideration. (427)

"The sale or resale of any item of supply which might bear the name or names, insignia or creed of this association shall first be approved by the Secretary General, who shall be empowered to place any restriction on the sale or distribution thereof."

"All orders for supplies or jewelry must be accompanied by cash, money order or check."

"Only the jewelry and supplies provided by the Supplies Department of Junior Chamber International shall be sold at the annual World Congress and JCI Conferences."

Ahrsjo moved an amendment to delete from the fourth paragraph the words "and JCI Conferences". (428)
- AMENDMENT DEFEATED -

Fine moved, Groom seconded, an amendment to add another paragraph: "Jewelry and supplies from sources other than the Supplies Department of Junior Chamber International, may be sold at a World Congress or a JCI Conference subject to the approval of the JCI Secretary General". (429)
- AMENDMENT CARRIED -

Fine moved, Baker seconded, an amendment that at the end of the second paragraph of the main motion, after the word "shall", the words "with the approval of the President" be added. (430)
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

WELCOME :

The Chair recognized the presence of and welcomed Eugene Falk, National Secretary Elect of Junior Chamber Australia; Mitsuo Nitta, Director of the Japan Junior Chamber of Commerce; Michael Burke, JCI Senator from Ballarat, Australia; David Karmouche, President of the Ballarat Junior Chamber, Australia; and K. Ross Burnside, Area Director of Junior Chamber Australia from Geelong. (431)

REVIEW OF PROVISIONS OF JCI CONFERENCE CONTRACT :

The Board reviewed the contents of the current JCI Conference Contract, as circulated at the meeting. (432)

Periquet moved, Thomas seconded, the adoption of the JCI Conference Contract. (433)

Shechter moved, Ramaswamy seconded, that Clause 10 of the Conference Contract be amended to read : "All National Organization Members shall be entitled to participate at the JCI Conference and those in good standing and present shall each have one vote." (434)
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

(For revised Contract, see Attachment 1 to these Minutes.)

WELCOME : The Chair recognized the presence of and welcomed Mrs. Nancy Rogers, wife of JCI Vice-President for Operations Bob Rogers; Joseph Conroy, JCI Senator from Ballarat, Australia; Keith Hankin, JCI Senator and Past President of Ballarat Junior Chamber, Australia; Mahendra Patel, President-Elect of the Ba Jaycees, Fiji; and "Y. P." Reddy, Past National President of the Fiji Jaycees. (435)

Fine moved that the Board recess at 12:45 PM and reconvene at 8:00 PM. (436)
- MOTION CARRIED -

CANDIDATES FOR 1966 JCI OFFICE : The Chair announced that a letter has been received from the National President of the Indian Junior Chamber advising that Vice-President K. Subbarao Ramaswamy had withdrawn as a candidate for the office of Executive Vice-President for Development in 1966. (437)

ANNOUNCEMENTS : The Secretary General announced the details of a meeting of "41 International", to be held in the General Assembly Hall at 8:30 PM on Monday, November 22. (438)

The Chairman of the Nominations Committee announced that there would be a briefing session for all candidates for JCI office in 1966 - excluding candidates from the 1965 Board of Directors - at 10:00 AM on Sunday, November 21, and requested that all Vice-Presidents for Operations inform candidates from their assigned areas of this meeting. (439)

The Congress Director announced that the office of the Council of the Chamber of Commerce would be available for the meeting of this Board from 8:00 PM onwards. (440)

CANDIDATES FOR 1966 JCI OFFICE : Executive Vice-President for Operations Augusto H. A. Lapeyre announced with deep person regret, the withdrawal of his nomination for JCI President, due to business reasons. (441)

RECESS : The meeting recessed at 12:45 PM. (442)

JUNIOR CHAMBER INTERNATIONAL, INC.
JCI CONFERENCE CONTRACT

WHEREAS Junior Chamber International, Inc., a corporation of the State of Florida, in the United States of America (hereinafter called JCI) desires the Local Organization of the City of _____ (hereinafter known as Host City) to host a JCI Conference in the year 19____; and

WHEREAS it is the desire of the parties hereto to enter into an agreement in writing concerning the actions governing the conduct of the relations between the parties;

NOW, THEREFORE, IN CONSIDERATION of the mutual benefits accruing to and to accrue by virtue of this instrument, the parties do hereby covenant and agree as follows :

1. Host City hereby designated _____ (name), _____ (address), _____ (city), _____ (country), as the Conference Director with whom JCI may deal with full authority to act with relation to this contract.
2. The JCI Conference shall be convened and chaired by the JCI Vice-President for Operations (hereinafter known as Chairman) assigned to the National Organization Member with which Host City is affiliated.
3. The JCI Conference shall have a duration of not less than three days.
4. The JCI Conference shall adhere to the following purposes :
   (a) To promote and fulfill the purposes of Junior Chamber;
   (b) To conduct seminars and group discussions on Junior Chamber matters;
   (c) To educate delegates in the aims, objects and programs of Junior Chamber;
   (d) To consider plans for future JCI programs and submit them to the JCI Board of Directors; and
   (e) To afford the opportunity for exchange of ideas and thoughts among the Individual Members of JCI.
5. A minimum of two-thirds (2/3) of the time allotted to business meetings during the JCI Conference shall be devoted to Junior Chamber subjects, and shall include seminars for national and local officers and seminars on program implementation.
6. At least sixty (60) days prior to the opening of the JCI Conference, the Chairman shall submit the agenda to the JCI Executive Vice-President for Operations for his approval, and the approved agenda shall be submitted by the Chairman at least thirty (30) days prior to the opening of the JCI Conference to all National Organization Members particularly invited to participate.
7. The JCI Conference shall receive services from JCI as prescribed in the JCI Policy Manual.
8. The Host City shall submit to the Chairman the theme of the JCI Conference for his approval.

9. The Host City shall submit to the JCI Secretary General for approval all major sponsorships and related agreements or undertakings pertaining to the Conference. (Host City is encouraged to obtain maximum sponsorships; however, no sponsorship shall be considered which would be in conflict with JCI Sponsorship Policy or currently established sponsorships).

10. All National Organization Members shall be entitled to participate at the JCI Conference and those in good standing and present shall each have one vote.

11. Host City at each JCI Conference shall afford up to three courtesy registrations to JCI Officers or Staff Officers attending in the execution of their official duties, as designated by the JCI President.

12. Host City shall be responsible for all expenses and arrangements in connection with the JCI President in the event of his attendance at the JCI Conference.

13. Host City, in promoting the JCI Conference, shall endeavour to obtain representation from all assigned NOMs.

14. Host City shall make arrangements to reserve suitable hotel accommodations, meeting rooms, and other facilities for the Conference.

15. A deposit of US$200.00 shall accompany this form to secure the obligations of the Host City. Such deposit shall be refunded immediately by JCI upon receipt of the report from the assigned Vice-President, indicating the satisfactory conclusion of the Conference, and upon receipt of the report of proceedings from the Conference Director, by JCI.

16. Upon mutual consent, this agreement may be altered to conform with current organizational changes concerning Conferences of JCI which may be approved during the year prior to the Conference for which Host City is responsible.

17. JCI promises and agrees to the holding of a JCI Conference in the City of _____, _____, from _____ to _____ 19_____. The title of the conference to be JCI Conference _____. (Using either the name of the city or country hosting.)

18. This document may be translated into any other of the official languages of JCI, but, in all events, the English text shall be considered the official document.

19. This document shall be considered to have been executed and delivered by the parties in the State of Florida in the United States of America and shall be governed by the laws of said State in the event that any interpretation is necessary, whether by the parties or by a court of law.

20. This contract shall be binding upon the parties hereto, their successors and assigns and shall not be varied except in writing signed by the parties to this contract.

(Continued.....)

EXECUTED THIS _____ day of _____, 19 _____.

_____

Host Local Organization (full name)

Witness : _____ Signed : _____

Local President

_____

Host National Organization (full name)

Witness : _____ Signed : _____

National President

Witness : _____ Attest : _____

JCI Secretary General

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 7

SATURDAY
November 20, 1965
8:15 PM - 11:30 PM

Council Room
Sydney Chamber of Commerce
161 Clarence Street,
Sydney.

RECONVENE : The President reconvened the meeting at 8:15 PM. (443)

WELCOME : The President recognized the presence of and welcomed to the meeting Tsuyoshi Matsuzoe, Vice-President for Programs, Japan Junior Chamber of Commerce, and Pierre Fisch, Chief Delegate of Jeune Chambre de Belgique. (444)

RECOMMENDATION TO GENERAL ASSEMBLY : Mackay moved, Fine seconded, that the Board recommend to General Assembly that a subsidy on the basis of cost, up to a maximum of US$0.50 per member per annum, be granted to countries which produce regular (identical form) language editions of JCI WORLD other than in the English, French and Spanish languages. (445)
- MOTION CARRIED -

The General Legal Counsel advised that Policy 25-1 of the JCI Policy Manual would require amendment and that this could be passed by General Assembly by a 2/3rds majority without previous notice being given. (446)

PROPOSED JCI REPRESENTATION AT INTERNATIONAL LABOUR ORGANIZATION : Vice-President Abravanel outlined the history of the International Labour Organization, which commenced in Geneva after the First World War and to-day has a membership of 112 countries. Because of the similarity of the work of the Organization and that of Junior Chamber International he considered that Junior Chamber International should co-operate with the International Labour Organization. He considered that there should be co-operation with the Organization through the exchange of documents and attendance at meetings. (447)

Merdes advised that under By-Law 7-23 of the JCI Constitution the President was authorized to make this contact, but stressed that we should be careful not to use the words 'affiliation' or ' association' in this regard. (448)

Abravanel moved, Barrera seconded, that the President and Secretary General of Junior Chamber International be authorized to investigate such contact with the International Labour Organization. (449)
- MOTION CARRIED -

JCI OFFICERS TRAINING SCHOOL :

The Secretary General tabled the program for the JCI Officers Training School to take place at the end of World Congress in the Student Union of the University of Sydney. (450)

After some discussion of the program it was agreed that the Board should attend the sessions for the whole day on Monday, November 29th and conclude the business on the Monday evening, when the outgoing Board would hand over their files to the new members. (451)

Ramaswamy moved, Barrera seconded, that the agenda for the Post-Congress Board Meeting and JCI Officers Training School be approved. (452)
- MOTION CARRIED -

FINANCIAL STATUS OF NIGERIA :

The Secretary General reported that he had communicated with the National President of Nigeria, re the financial status of that NOM. It seemed that while membership had been declared for thirty members and billed on this basis, in actual fact Nigeria had far fewer members. An amount of US$22.00 has now been paid by Nigeria. (453)

Dettinger moved, O'Brien seconded, that Nigeria be accorded financial status, the amount of US$22.00 being accepted as all JCI dues for 1964 and 1965. (454)
- MOTION CARRIED -

VOTING ENTITLEMENT OF UNFINANCIAL NOMS :

The Secretary General commented on the advice of the General Legal Counsel, that in terms of By-Law 5-7 of the JCI Constitution, NOMs should be accorded a number of votes up to the amount of dues they had paid, even though there may still be other unpaid dues. (455)

Ahrsjo moved, Abravanel seconded, that the General Legal Counsel's interpretation of By-Law 5-7 that NOMs should be accorded a number of votes up to the amount of dues actually paid, but that liability for these dues is not hereby remitted under any circumstances. (456)
- MOTION CARRIED -

MESSAGE OF GREETING :

The Secretary General read a message of greeting from Jose Canjura R., JCI Program Manager, to all members of the 1965 Board of Directors. (457)

REPORTS FOR INTERNATIONAL RELATIONS COMMISSION :

It was agreed that the late program proposal called 'Movement for Correct Understanding of Foreign Countries' be referred to General Assembly for approval on Monday, November 22nd. (458)

APPROVAL OF BOARD MINUTES, SESSIONS 1, 2, 3 and 4. :

Figge moved, Myatt seconded, that the Minutes of Sessions 1, 2, 3 and 4 of the Board of Directors, be adopted. (459)
- MOTION CARRIED -

SENATE AWARD RESOLUTION :

Immediate Past President O'Brien requested (460) that the two matters concerning the Senate committee which were referred to a sub-committee, be tabled until the meeting of the Board to be held on Wednesday evening, November 24th.

O'Brien moved, Barrera seconded, that the (461) matters raised by the sub-committee be tabled for the Board meeting on Wednesday evening.
- MOTION CARRIED -

PRESENTATION OF SPECIAL AWARDS :

The Immediate Past President advised that (462) Mr. John Armbruster, Senator No. 3, a founding member and Honorary Vice-President of The United States Jaycees, author of "1st 25 Years of Junior Chamber", editor of "The Log" and "The Elder Statesman", and official historian of the United States Jaycees for the first twenty five years, would be attending the XX World Congress.

For some years now Senator Armbruster had (463) substantially contributed to the finance of "The Elder Statesman", which is now circulated to over 5000 Senators per month, and on the occasion of the 50th Anniversary of the Junior Chamber organization the Immediate Past President recommended that Senator Armbruster's outstanding service to Junior Chamber be officially recognized by JCI.

It was unanimously agreed that this Board (464)

1) award John H. Armbruster, on the occasion of the 50th Anniversary of the Junior Chamber Organization, a plaque suitably inscribed, recognizing his services to the organization, and

2) that an Honorary Life Membership be conferred upon Andrew G. Mungenast, a founding member and 1st Secretary of Junior Chamber.

VOTE OF THANKS TO PHILIP MARGETTS :

By unanimous consent it was agreed that a vote (465) of thanks be extended to Philip Margetts, a former JCI Staff Officer, for his outstanding work in connection with the XX JCI World Congress.

GENERAL LONG RANGE PLANNING REVIEW :

Groom moved, Baker seconded, that this Board (466) recommends to the 1966 Executive that, provided funds can be found, the Vice-Presidents for Operations should, when reports indicate that it is desirable, make more than one visit to their assigned NOMs, the first visit being early in the year, to acquaint themselves with the NOMs and to assess their needs.
- MOTION CARRIED -

Groom moved, O'Brien seconded, that this Board (467) decide in principle to employ full-time extension officers to replace ultimately development program managers in developing countries.
- MOTION CARRIED -

Groom moved, Baker seconded, that this Board recommends that in future the JCI Operations Manager and the JCI Staff Officer for Development should visit at least one JCI Conference and World Congress each year. (468)

- MOTION CARRIED -

Discussion took place on ways of providing more finance for Junior Chamber International. (469)

Groom moved, Barrera seconded, that the 1966 President appoint a Select Committee to investigate the following possible sources of finance : (470)

1. Bequests through life assurance and endowment policies.
2. Travel Bureau and Commission on professional services.
3. Translation Services.
4. Sale of Stamps.

- MOTION CARRIED -

RECESS : The President recessed the meeting until 7:30 PM Wednesday, 24th November, 1965. (471)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
BOARD OF DIRECTORS MEETING - SESSION 8

WEDNESDAY
November 24, 1965
8:00 PM - 2:50 AM

Menzies Hotel
Sydney
Australia

CALL TO ORDER : The President called the meeting to order at 8:00 PM. (472)

REPORT OF THE EDUCATION COMMISSION : Vice-President for Programs Aurelio Periquet, Jr., presented the Report of the Education Commission. (473)

The Board considered and approved Recommendation (1). (474)

The Board noted and endorsed Recommendation (2). (475)

The Board considered Recommendation (3). (476)
Fine moved, Groom seconded, that it be recommended to the incoming Executive Committee that it take steps to reactivate the Education Commission of Junior Chamber International and that a budget figure of US$150 be recommended for material for this purpose.
- MOTION CARRIED -

The Board considered and approved Recommendation (4). (477)

The Board considered and approved Recommendation (5). (478)

The Board considered and approved Recommendation (6). (479)

The Board considered and approved Recommendation (7). (480)

The Board considered and approved Recommendation (8). (481)

The Board considered and approved Recommendation (9). (482)

The Board considered Recommendation (10), which was not approved. (483)

REPORT OF THE YOUTH ACTIVITIES COMMISSION : Vice-President for Programs Aurelio Periquet, Jr., presented the Report of the Youth Activities Commission. (484)

The Board considered and approved Recommendation (1). (485)

The Board considered and approved Recommendation (2). (486)

The Board considered and approved Recommendation (3). (487)

The Board considered and approved Recommendation (4). (488)

The Board considered and approved Recommendation (5). (489)

The Board considered and approved Recommendation (6). (490)

REPORT OF THE ECONOMIC AFFAIRS COMMISSION :

Vice-President for Programs Moshe E. Schechter presented the Report of the Economic Affairs Commission. (491)

The Board considered Recommendation (1) and, after discussion, approved it in the following amended form : (492)

RECOMMENDED that an EAC Manual be printed and made available to National Organization Members as soon as possible and that to this end a NOM or NOMs of JCI be invited to supply suitable material to the Secretary General by the 28th February, 1966, to assist the Secretariat in completing the assignment.

Recommenations (3), (4) and (5) were noted and approved by the Board without discussion. (493)

The Board considered Recommendation (6), which was not approved. (494)

The Board considered Recommendation (7) and, after discussion, approved it in the following amended form : (495)

RECOMMENDED that "Flag Discrimination in International Shipping" be retained as a Category 2 Program and that Hubertus Roedenbeck of Sweden be recommended for appointment as Program Manager.

The Board considered and approved Recommendation (8) with the exclusion of the wording "the precise wording to be determined by the Resolutions Committee". (496)

The Board considered and approved Recommendation (9). (497)

The Board considered Recommendation (10), which was not approved. (498)

The Board considered Recommendation (11) and, after discussion, approved it in the following amended form : (499)

RECOMMENDED that the program known as "The Stimulation of Private Enterprise Manual" be a Category 3 Program.

The Board considered Recommendation (12) and, after discussion, approved it in the following amended form : (500)

RECOMMENDED that "Paper Standardization within JCI" be retained in Category 3.

The Board considered Recommendation (13) and, after discussion, approved it in the following amended form : (501)

RECOMMENDED that "Stock Exchange Courses" be retained in Category 3.

The Board considered and approved Recommendation (14). (502)

The Board considered Recommendation (15) and, after discussion, approved it in the following amended form : (503)

RECOMMENDED that "JCI Trade Conferences" be retained as a Category 4 Program.

The Board considered and approved Recommendation (16). (504)

The Board considered Recommendation (17) and, after discussion, approved it in the following amended form : (505)

RECOMMENDED that "International Junior Chamber Membership - Trade Directory" be retained as a Category 4 Program.

The Board considered Recommendation (18) and, after discussion, approved it in the following amended form : (506)

RECOMMENDED that "Seminars Relating to Trade and Economics" be retained as a Category 4 Program.

The Board considered Recommendation (19) and, after discussion, approved it in the following amended form : (507)

RECOMMENDED that "The Study of Free Enterprise" be adopted as a Category 2 Program, and that Toralf Saetre of Norway be recommended for appointment as Program Manager.

The Board considered Recommendation (20) and, after discussion, approved it in the following amended form : (508)

RECOMMENDED that "International Sample Exchange" be adopted as a Category 3 Program.

The Board considered Recommendation (21) and, after discussion, approved it in the following amended form : (509)

RECOMMENDED that "International Co-operation in the Provision of Capital and Economic Aid to The Under-Developed Countries" be adopted as a Category 2 Program, and that Oliver Welsh of the U.S.A. be recommended for appointment as Program Manager.

The Board considered Recommendation (22) and, after discussion, approved it in the following amended form : (510)

RECOMMENDED that all Vice-Presidents for Programs should seek support of NOMs to sponsor the printing of program materials after consultation with and approval of the Secretary General.

REPORT OF THE PUBLIC RELATIONS COMMISSION :

Vice-President for Programs Clifford E. Myatt presented the Report of the Public Relations Commission. (511)

The Board considered and approved Recommendation (1). (512)

The Board considered and approved Recommendation (2). (513)

The Board considered and approved Recommendation (3). (514)

The Board considered and approved Recommendation (4). (515)

The Board considered Recommendation (5) and, after discussion, approved it in the following amended form : (516)

RECOMMENDED that more space in JCI WORLD be given to report case histories of how Local Chapters have implemented JCI programs and that the Vice-President for Programs in charge of Public Relations urge, through letters and copies of IMPACT, the supplying of this information to the Secretariat.

The Board considered Recommendation (6) and, after discussion, approved it in the following amended form : (517)

RECOMMENDED that the Report of the Select Committee for Junior Chamber's 50th Anniversary be received, with the deletion of Paragraph 4 pertaining to The United States Jaycees' non-participation in the observance of this Anniversary.

The Board considered Recommendation (7), which was not approved. (518)

The Board considered and approved Recommendation (8). (519)

The Board considered and approved Recommendation (9). (520)

The Board considered and approved Recommendation (10). (521)

The Board considered and approved Recommendation (11). (522)

The Board considered and approved Recommendation (12). (523)

The Board considered and approved Recommendation (13). (524)

The Board considered Recommendation (14), which was not approved. (525)

The Board considered Recommendation (15), which was not approved. (526)

The Board considered Recommendation (16), which was not approved. (527)

The Board considered and approved Recommendation (17). (528)

The Board considered and approved Recommendation (18). (529)

The Board considered and approved Recommendation (19). (530)

The Board considered Recommendation (20) and, after discussion, approved it in the following form : (531)

RECOMMENDED that LOMs and NOMs be encouraged to publicize the Junior Chamber Purposes to achieve maximum Public Relations and recruiting benefits.

REPORT OF THE RECORDS AND RECOGNITION COMMISSION :

Vice-President for Programs Clifford E. Myatt presented the Report of the Records and Recognition Commission. (532)

The Board considered and approved Recommendation (1). (533)

The Board considered and approved Recommendation (2). (534)

The Board considered and approved Recommendation (3). (535)

The Board considered and approved Recommendation (4). (536)

The Board considered and approved Recommendation (5). (537)

REPORT OF THE LEADERSHIP DEVELOPMENT COMMISSION :

Vice-President for Programs Peter H. Baker presented the Report of the Leadership Development Commission. (538)

The Board considered Recommendation (1) and, after discussion, approved it in the following amended form : (539)

RECOMMENDED that the outline for the "Advanced Leadership Training Guide", as prepared by the Select Committee, be adopted and that the Congress direct the Secretariat to complete the Guide in detail, utilizing the service of the 1965 Select Committee in a consultative capacity.

The Board considered and approved Recommendation (2). (540)

The Board considered and approved Recommendation (3). (541)

The Board considered and approved Recommendation (4). (542)

The Board considered and approved Recommendation (5). (543)

The Board considered Recommendation (6) and, after discussion, approved it in the following amended form : (544)

RECOMMENDED that "SPOKE" and "SPARK PLUG" be continued as a Category 2 Program in 1966.

Vice-President Baker advised that a further Recommendation (6 (a)) was to be included as follows : (545)

RECOMMENDED that "Leadership Training Guide" be deleted from the list of JCI Programs.

The Board considered and approved this Recommendation.

The Board considered and approved Recommendation (7). (546)

The Board considered and approved Recommendation (8). (547)

The Board considered and approved Recommendation (9). (548)

The Board considered and approved Recommendation (10). (549)

The Board considered and approved Recommendation (11). (550)

The Board considered and approved Recommendation (12). (551)

The Board considered and approved Recommendation (13). (552)

The Board considered and approved Recommendation (14). (553)

The Board considered Recommendation (15) and, after discussion, approved it in the following amended form : (554)

RECOMMENDED that "Universite Populaire" be retained as a Category 4 Program.

The Board considered Recommendation (16) and, after discussion, approved it in the following amended form : (555)

RECOMMENDED that "International Flag Project" be adopted as a Category 3 Program.

The Board considered and approved Recommendation (17). (556)

The Board considered and approved Recommendation (18). (557)

The Board considered and approved Recommendation (19). (558)

The Board considered Recommendation (20) and, after discussion, approved it in the following amended form : (559)

RECOMMENDED that all Vice-Presidents for Programs should seek support of NOMs to sponsor the printing of program materials after consultation with and approval of the Secretary General.

The Board considered and approved Recommendation (21). (560)

REPORT OF THE EXTENSION COMMISSION :

Executive Vice-President for Development Harold N. Groom presented the Report of the Extension Commission. (561)

The Board considered and approved Recommendation (1). (562)

The Board considered Recommendation (2) and, after discussion, approved it in the following amended form : (563)

RECOMMENDED that a strong emphasis be placed on the recruitment of all young men, regardless of their personal background or educational level.

The Board considered Recommendation (3) and, after discussion, approved it in the following amended form : (564)

RECOMMENDED that the Secretariat design a suitable Membership Record Card to be standardized throughout JCI.

The Board considered and approved Recommendation (4). (565)

The Board considered Recommendation (5) and, after discussion, approved it in the following amended form : (566)

RECOMMENDED that the 1966 President appoint a further Select Committee to assist the Secretariat in preparing and publishing in English, French and Spanish, a pamphlet for the use of Metropolitan Planning Committees, detailing the requirements and methods of investigation for such Committees.

The Board considered and approved Recommendation (6). (567)

The Board considered Recommendation (7) and, after discussion, approved it in the following amended form : (568)

RECOMMENDED that the Developed and Developing NOM Relationship Program be continued for a further year within the JCI Development Fund Program.

The Board considered and approved Recommendation (8). (569)

The Board considered and approved Recommendation (9). (570)

The Board considered and approved Recommendation (10). (571)

The Board considered and approved Recommendation (11). (572)

The Board considered and approved Recommendation (12). (573)

The Board considered and approved Recommendation (13). (574)

The Board considered and approved Recommendation (14). (575)

The Board considered Recommendation (15), which was not approved. (576)

The Board considered Recommendation (16) and, after discussion, approved it in the following amended form : (577)

RECOMMENDED that each NOM in South East Asia furnish details of an expansion program at the JCI Conference in Hong Kong in 1966, and these programs to be co-ordinated by the appropriate JCI Vice-President for Operations.

Groom moved, Nishio seconded, that Recommendation (16 (a)) be added, as follows : (578)

RECOMMENDED that all NOMs furnish details of expansion programs to the Executive Vice-President for Development.
- MOTION CARRIED -

The Board considered and approved Recommendation (16 (a)). (579)

The Board considered and approved Recommendation (17). (580)

The Board considered Recommendation (18) and, after discussion, approved it in the following amended form : (581)

RECOMMENDED that when the new Extension Kit is compiled, one copy be sent to all NOMs free of charge, and LOMs carrying out Extension be requested to purchase at a nominal charge the required quantity of kits necessary for the Extension.

The Board considered and approved Recommendation (19). (582)

The Board considered Recommendation (20), which was not approved. (583)

REPORT OF THE COMMUNITY DEVELOPMENT COMMISSION :

Vice-President for Programs Aurelio Periquet, Jr., presented the Report of the Community Development Commission. (584)

The Board considered and approved Recommendation (1). (585)

The Board considered and approved Recommendation (2). (586)

The Board considered and approved Recommendation (3). (587)

The Board considered and approved Recommendation (4). (588)

The Board considered and approved Recommendation (5). (589)

The Board considered and approved Recommendation (6). (590)

The Board considered and approved Recommendation (7). (591)

The Board considered and approved Recommendation (8). (592)

The Board considered Recommendation (9) and, after discussion, approved it in the following amended form : (593)

RECOMMENDED that the "Mental Health and Mental Retardation" Program as submitted by United States be adopted as a Category 2 Program, and that Eugene Oberdorfer, Jr., be recommended for appointment as Program Manager.

The Board considered and approved Recommendation (10). (594)

The Board considered and approved Recommendation (11). (595)

The Board considered and approved Recommendation (12). (596)

The Board considered Recommendation (13), which was not approved. (597)

Vice-President for Programs Periquet advised that the following Recommendation (14) should be added : (598)

RECOMMENDED that the budget for Program Managers be increased to US$125.

The Board considered and approved Recommendation (14). (599)

REPORT OF THE INTERNATIONAL RELATIONS COMMISSION :

Vice-President for Programs Moshe D. Shechter presented the Report of the International Relations Commission. (600)

The Board did not consider Recommendation (1) in view of the fact that this Program was already included under Recommendation (7) of the Extension Commission. (601)

The Board considered and approved Recommendation (2). (602)

The Board considered Recommendation (3) and, after discussion, approved it in the following amended form : (603)

RECOMMENDED that "You, and Worl d Tensions" be transferred from Category 2 to Category 3, subject to reference to the Board of Directors regarding clarification of the sponsorship offer, to what extent this decision would affect it, and whether the Secretary General considers the sponsorship offer of US$2, 100 should be accepted only if such acceptance does not involve JCI in excessive expenditure thereon.

The Board considered and approved Recommendation (4) - (see also (10). (604)

The Board considered and approved Recommendation (5). (605)

The Board considered and approved Recommendation (6). (606)

The Board considered and approved Recommendation (7). (607)

The Board considered Recommendation (8) and, after discussion, approved it in the following amended form : (608)

RECOMMENDED that "Reception at Home" be retained as a Category 3 Program in 1966.

The Board considered Recommendation (9) and, after discussion, approved it in the following amended form : (609)

RECOMMENDED that "Holiday House Exchange Scheme" be retained as a Category 4 Program.

By unanimous consent, the Chair ruled that Recommendation (10) be combined with Recommendation (4) and that "JCI Audio Exchange Scheme" be incorporated under "Operation Friendship" and be in Category 2. (610)

The Board considered and approved Recommendation (11). (611)

The Board considered Recommendation (12) and, after discussion, approved it in the following form : (612)

RECOMMENDED that "JCI Brotherhood Program" be adopted as Category 2 and that Angus Taylor of Canada be recommended for appointment as Program Manager.

The Board considered Recommendation (13) and, after discussion, approved it in the following form : (613)

RECOMMENDED that "Movement for Correct Understanding of Foreign Countries" be adopted as a Category 3 Program.

The Board considered and approved Recommendation (14). (614)

The Board considered Recommendation (15), which was not approved. (615)

REPORT OF SELECT COMMITTEE ON NAME CHANGE :

Groom moved, Ahrsjo seconded, that the Report of the Select Committee on Name Change be received. (616)
- MOTION CARRIED -

ADJOURNMENT :

The meeting adjourned at 2:50 AM, Thursday, November 25, 1965. (617)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
GENERAL ASSEMBLY MEETING - SESSION 1

MONDAY
November 22, 1965
10:50 AM - 11:38 AM

Menzies Hotel
Sydney
Australia

CALL TO ORDER : The meeting was called to order at 10:50 AM by President John L. Rundle. (618)

CREED : Executive Vice-President for Operations Augusto H. A. Lapeyre recited the Creed of JCI. (619)

INVOCATION : Vice-President for Operations Hellmuth Dettinger gave the Invocation. (620)

WELCOME AND INTRODUCTION : The President welcomed the members of the General Assembly and observers to this World Congress, and introduced the members of the Board of Directors. (621)

John L. Rundle	President
Conrad E. O'Brien	Immediate Past President
Augusto H. A. Lapeyre	Executive Vice-President for Operations
Frederik A. Figge	Executive Vice-President for Programs
Harold N. Groom	Executive Vice-President for Development
Edward A. Merdes	General Legal Counsel
David Fine	Treasurer
Neville W. Mackay	Secretary General
Philippe Abravanel	Vice-President for Operations
Goran Ahrsjo	Vice-President for Operations
Juan B. Barrera, Jr.	Vice-President for Operations
Hellmuth Dettinger	Vice-President for Operations
Nagamitsu Nishio	Vice-President for Operations
K. Subbarao Ramaswamy	Vice-President for Operations
Robert B. Rogers	Vice-President for Operations
Eduardo Romero	Vice-President for Operations
Jose E. de la Rosa	Vice-President for Operations
Richard W. Thomas	Vice-President for Operations
Fred West	Vice-President for Operations

Aurelio Periquet, Jr.	Vice-President for Programs
Moshe D. Shechter	Vice-President for Programs
Peter H. Baker	Vice-President for Programs
Clifford E. Myatt	Vice-President for Programs

(Vice-Presidents Ramaswamy and Myatt were not present as they were attending the Records and Recognition Commission Planning Session.) (622)

Vice-President for Operations S. John Wooldridge was unable to attend the Congress due to business reasons and had sent his apologies. (623)

A standing ovation was given by General Assembly to the Board of Directors for their outstanding work during the year. (624)

WELCOME :

The Chair recognized the presence of and welcomed the first Secretary of the Junior Chamber movement, Andrew G. Mungenast, from St. Louis, U.S.A.: JCI Senator No. 3, John H. Armbruster, who produces the "Elder Statesman" each month to all JCI Senators; JCI Senator No. 560, Ray G. Mills; long-time member of Junior Chamber Jackson J. Hagen; Mr. Frederick Fleischman, Jr. of the Pepsi-Cola Company - International Division, New York; the Marketing Manager of Pepsi-Cola Australia and past Secretary General of JCI, Graham A. Jennings. (625)

The Chair introduced the members of the JCI Secretariat Staff present, Miss April C. Butterick, Secretary to the Secretary General, and Barry Myers, Operations Manager. (626)

The President welcomed the wives present, including his wife Mrs. Libby Rundle and his mother, Mrs. J.A. Rundle. (627)

ESTABLISHMENT OF A QUORUM :

The quorum for the meeting was 20% of the total possible votes at the Congress. It was established that a quorum was present. (628)

(a) NOM declaration of membership at 30th September, 1965: The Secretary General advised that several NOM declaration forms were still outstanding and requested that these be completed and returned to him as soon as possible after the meeting. (629)

(b) Announcement of current financial status of National Organization Members : The Treasurer reported that in terms of Chapter XXII of the JCI Constitution all National Organization Members were financial with the following exceptions : Argentina, (630)

Congo-Brazzaville, Dominican Republic, France, Lebanon, Pakistan, Portugal, Swaziland, Uruguay.

(c) Confirmation of proxies : The Secretary General confirmed that five proxies had been received, namely, from : (631)

Finland	in favor of Sweden
Luxemburg	in favor of Belgium
Greece	in favor of Sweden
Costa Rica	in favor of Mexico
Peru	in favor of Ecuador
Netherlands	in favor of Switzerland

In accordance with the provisions of Article 5-8 Section 1, Sweden announced that it would hold the proxy of Finland. (632)

(d) Roll call of National Organization Members: A roll call was taken and the following National Organization Members were present, with voting entitlement as advised by the Secretary General : (633)

NOM	Voting Strength	
Argentina	8	
Australia	19	
Belgium	7	(plus proxy Luxemburg 2)
Brunei	2	
Canada	20	
Ceylon	4	
Colombia	7	
Denmark	8	
Ecuador	5	(plus proxy Peru 5)
England, Wales & N. Ireland	8	
Fiji	4	
Germany	8	
Hong Kong	5	
India	11	
Ireland	7	
Israel	4	
Italy	4	
Japan	21	
Korea	3	
Laos	2	
Malaya	5	
Mexico	13	(plus proxy Costa Rica 5)
New Zealand	17	
Nigeria	2	
Panama	5	
Philippines	14	
Puerto Rico	9	
Sabah	3	

NOM	Voting Strength	
Sarawak	4	
Scotland	7	
Singapore	4	
South Africa	9	
Sweden	8	(plus proxy Finland 4)
Switzerland	5	(plus proxy Netherlands 5)
Thailand	4	
U.S.A.	42	
Virgin Islands	3	
West Indies	8	
Votes	319	
Plus Proxies	21	
TOTAL	340	

(e) Announcement of total current voting strength of General Assembly : The Secretary General announced that the total voting strength at this Assembly was 340, giving a majority of 171 and two-thirds vote of 227. (634)

The Secretary General reported that the Board of Directors had accepted and approved a change in the interpretation of Article 5-7, and the above votes had been based on that change; By-Law 5-7 had previously been interpreted to mean that any NOM which had not paid all its current JCI dues would not be entitled to vote at General Assembly. The application of the current interpretation meant that a NOM, although 'non-financial' in that it had not met all its dues obligations - for which it would still be liable - would nevertheless be accorded votes to the extent of the monies it had already paid. (635)

REPORT BY CONGRESS DIRECTOR, XX JCI WORLD CONGRESS : Congress Director Allan C. Butt welcomed all delegates to the XXth JCI World Congress. He reported that registrations currently totalled, 1,474, with at least another 78 delegates to be registered, which would bring the total to 1,552. (636)

MESSAGE OF GREETING : The President read a message of greeting received from President Lyndon B. Johnson of the United States of America. (637)

RECESS : The meeting recessed at 11:38 AM. (638)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
GENERAL ASSEMBLY MEETING - SESSION 2

MONDAY
November 22, 1965
2:30 PM - 5:30 PM

Menzies Hotel
Sydney
Australia

RECONVENE :	The meeting reconvened at 2:30 PM.	(639)
WELCOME :	The Chair recognized the presence of and welcomed the National President of Norway who had taken his seat in General Assembly. Norway's voting entitlement was announced as 6 votes.	(640)
	The Chair also recognized the presence of and welcomed the Chief Delegate of Monaco who had taken his seat in General Assembly. Monaco's voting entitlement was announced as 2 votes.	(641)
VOTING STRENGTH :	With the addition of Norway and Monaco to the General Assembly, the total voting strength was increased to 348, giving a majority of 175 and a two-thirds vote of 232.	(642)
ASSOCIATE LEGAL COUNSEL :	The President announced his appointment of John Doyle of Australia as Associate Legal Counsel in 1965.	(643)
	West Indies moved, India seconded, that this appointment be approved. - MOTION CARRIED -	(644)
	The Chair welcomed the new Associate Legal Counsel.	(645)
WELCOME :	The Chair recognized the presence of and welcomed Past JCI President Peter B. Watts, Australia.	(646)
ADOPTION OF GENERAL ASSEMBLY AGENDA FOR THIS CONGRESS :	The Chair announced the following additions to the agenda :	(647)

Item 12(a)	Addresses by candidates for JCI Executive Office, of 3 minutes each. (3:00 PM, Monday, November 22, 1965)
Item 15(d)	Presentation of Secretariat Site Bids (9:05 AM, Thursday, November 25, 1965)
Item 20(a)	Report by Kyoto on the XXI JCI World Congress (1966). (11:00 AM, Friday, November 26, 1965)
Item 21	The Special Order of the Day was altered to 11:15 AM, Friday, November 26, 1965.

By unanimous consent, the Chair ruled that the title of Item 18 be changed to : "CONSIDERATION OF THE FOLLOWING RESOLUTIONS AND NOTICES OF MOTION TO AMEND THE CONSTITUTION OR POLICY MANUAL, AS NOTIFIED IN SG SPECIAL CIRCULAR 19/65". (648)

Australia advised the Assembly of five resolutions which had been submitted by that National Organization too late for inclusion on the Agenda. Two of the resolutions would be submitted to the appropriate Commission Planning Sessions. (649)

Australia moved, South Africa seconded, that three resolutions pertaining to (1) late program material, (2) the report from the Taiwan Conference on membership of Junior Chambers in South East Asia, and (3) a select committee to report to the 1966 World Congress on the lavishness and expenditure on JCI World Congresses, be discussed at this World Congress. (650)

It was agreed that : (651)

Resolution (2) would be submitted to the Extension Commission and that (1) and (3) would be placed on the General Assembly Agenda as Item 24 (a).
- MOTION CARRIED -

Colombia moved, Ireland seconded, that the Agenda, as amended, be adopted. (652)
- MOTION CARRIED -

POLICY ON RELEASES TO THE PRESS DURING THE CONGRESS :

The General Legal Counsel drew the attention of General Assembly to Policy 6-2. (653)
PUBLICITY: All releases to the press with regard to business at a Congress shall be approved by the President. No releases on business at the Congress shall be made until final action has been taken on that business.

WELCOME :

The President announced that the National President of Okinawa had taken his seat in General Assembly. The voting entitlement of Okinawa was announced as 5 votes. (654)

VOTING STRENGTH :

With the addition of Okinawa, the total voting strength was increased to 353, giving a majority of 177 and a two-thirds vote of 235. (655)

WELCOME :

The Chair recognized the presence of and welcomed Past JCI President Peter Frankel, and his wife Edith. (656)

PRESENTATION :

On behalf of Past JCI President A. de O. Sales (1956), the Hong Kong Junior Chamber of Commerce presented an ivory gavel to Junior Chamber International. The President thanked Hong Kong and asked that the appreciation of JCI should be expressed to Past President Sales. (657)

APPROVAL OF XIX WORLD CONGRESS GENERAL ASSEMBLY MINUTES :

The Chair announced that copies of the Report of Proceedings of the XIX JCI World Congress in Oklahoma City had been distributed to all National Organization Members and delegates attending that Congress. (658)

Puerto Rico moved, Mexico seconded, that the Minutes of General Assembly at the XIX JCI World Congress be approved and adopted. (659)
- MOTION CARRIED -

MATTERS ARISING FROM PREVIOUS MINUTES :

There were no matters arising from the Minutes of the XIX JCI World Congress. (660)

APPLICATIONS FOR NATIONAL ORGANIZATION MEMBERSHIP :

Consideration of recommendations from Admissions Committee : The Chairman of the Admissions Committee, Edward A. Merdes, was called upon to present the report of that Committee, as follows. The Committee was comprised of Messrs. Edward A. Merdes (Chairman), Frederik A. Figge, Philippe Abravanel, Hellmuth Dettinger and Nagamitsu Nishio. (661)

Consideration of Application by Zambia for Full Affiliation : (662)

1. The application discloses the following :

   (1) That the applicant timely filed its application in accordance with the provisions of By-Law 3-3.

   (2) That there are 4 Chapters, one with a membership of 7, 12, 14 and 17.

   (3) That the applicant would not be represented by one of its members at this Congress.

   (4) That the applicant was visited by JCI Officer in 1961 and 1965.

2. Findings :

   (1) That the combined membership of the 4 locals is only 50 and not 60 as required by the provisions of Section 7 of Article 3-2.

   (2) That the applicant will not have a member representing it at this Congress.

   (3) That the applicant and its locals reported a satisfactory history of Jaycee activity, indicating satisfactory organizational stability.

3. Recommendations :

   In light of the non-compliance with Sections 7 and 9 of Article 3-2, it was the unanimous

recommendation of the Admissions Committee, expressly concurred in by Zambia's assigned JCI Vice-President Hellmuth Dettinger, that Zambia be afforded provisional affiliation under the provisions of By-Law 4-1, for the reason that its application was not complete in all matters as to entitle it to be a full member under the provisions of Article 3-2.

Merdes moved, Colombia seconded, that the re- (663)
commendations of the Admissions Committee in relation to the Zambia Junior Chamber be adopted.
- MOTION CARRIED BY THE REQUIRED 2/3RDS MAJORITY -

Consideration of Application by Spain for Provisional Affiliation : (664)

1. History :

Preceding and during the Oklahoma City Congress, Spain was designated as a 1 LOM NOM.

Visitation by the then assigned Vice-President disclosed that this local had one member, was a paper organization only, and for these reasons Spain was dis-affiliated by the General Assembly in Oklahoma City. However, the General Assem at the same time granted provisional affiliation on the basis of a new local in Barcelona.

The current JCI Vice-President assigned to Spain visited the provisional affiliate this last year and found that the one LOM, Barcelona, is vigorously active and indeed demonstrated a high degree of efficiency in Jaycee activity. However, this LOM advised the JCI Vice-President that it believes that until the Joven Camara Economica Espanola is officially recognized by the Government it would not be wise or prudent to extend new LOMs. It further advised that it is working hard on obtaining this recognition and believes it will be forthcoming in the not too distant future.

2. Findings :

That this provisional NOM is not currently in compliance with the provisions of Article 3-1, hence in that it only has one LOM and does not at this time request full affiliation.

3. Recommendations :

That the existing provisional affiliation for Joven Camara Economica Espanola be extended for one year.

Puerto Rico moved, Belgium seconded, that the recommendation of the Admissions Committee in relation to the Joven Camara Economica Espanola be adopted. (665)

- MOTION CARRIED BY THE REQUIRED 2/3RDS MAJORITY -

WELCOME : The Chair recognized the presence of and welcomed Past JCI President Leslie M. Perrott, Jr. (666)

ANNOUNCEMENT : The Chair announced that the first Secretary of Junior Chamber, Andrew G. Mungenast, was celebrating his 70th birthday today, which announcement was received with warm acclamation by the General Assembly. (667)

ADDRESSES BY CANDIDATES FOR EXECUTIVE OFFICE : The candidates for Executive office in 1966 addressed the General Assembly in the following order : (668)

(a) Juan B. Barrera, Jr.
(b) Philippe Abravanel
(c) Clifford E. Myatt
(d) Nagamitsu Nishio
(e) Jose E. de la Rosa
(f) Fred West
(g) Edward A. Merdes

INTERNATIONAL COUNCILLOR DESIGNATION FORMS : The Chair announced that 42 National Organization Members were present, 18 of which had not yet handed in International Councillor Designation Forms, as follows : (669)

Argentina, Canada, England, India, Ireland, Italy, Korea, Laos, Monaco, Nigeria, Okinawa, Panama, Philippines, Puerto Rico, Sarawak, Switzerland, Thailand, Virgin Islands.

These 18 International Councillors were requested to hand in the Designation Forms, duly signed by the NOM President and Secretary, after the meeting.

REPORT OF THE PRESIDENT : The President referred the meeting to his written report, which had been circulated to General Assembly. He added two further comments, however. Firstly, on the subject of Community Development he had noticed during the year that although many, many countries and local chambers claimed that they were active in Community Development, they were, in fact, neglecting to some degree the actual program of Community Development, as in many cases the survey, which is the first step, was not being carried out. Consequently, the second step - "analysis of that survey" - was not carried out. This was not satisfactory and all International Councillors and, indeed, observers present, had the responsibility when reporting to their respective communities, Local Chambers and NOMs, to rectify this position. (670)

Secondly, he believed that the Commission System had been taken much further than it was ever designed to be taken. It was designed originally as a system of classification of the type of work which Junior Chambers did, and secondly as a system of communicating those ideas from Local to National to International level and down again. He had found that many Chambers had become very preoccupied with using the Commission System as a system of administration and he did not think this was necessary. He had found in many cases that it was far too time consuming, and good programming was being overlooked because of the Commission System being used as a system of administration. He did not believe that every member of a Local Chamber should be on a standing Commission during the year. There was no reason why the Commission System should not stop at Board or Council level because if a member was restricted to a particular field of work for a year, then he is not getting the overall broadening of outlook and training that he should be getting.

Rundle moved, India seconded, that the report of the President be received.
- MOTION CARRIED -

REPORT OF EXECUTIVE VICE-PRESIDENT FOR OPERATIONS :

Executive Vice-President for Operations Lapeyre advised that his report had been circulated to the General Assembly and he had no further comments to add.

Lapeyre moved, Belgium seconded, that the report of the Executive Vice-President for Operations be received.
- MOTION CARRIED -

Puerto Rico asked whether a supplementary report from Vice-President for Operations, S. John Wooldridge, was to be circulated as he was not present at this Congress, and was informed that a supplementary report had been received and would be duplicated and distributed to General Assembly.
- MOTION CARRIED -

REPORT OF EXECUTIVE VICE-PRESIDENT FOR PROGRAMS :

The report of the Executive Vice-President for Programs had been circulated to General Assembly. A supplementary report dealing with minor modifications to the report had been distributed to the Board of Directors.

Figge moved, Sweden seconded, that the report of the Executive Vice-President for Programs be received.
- MOTION CARRIED -

REPORT OF EXECUTIVE VICE-PRESIDENT FOR DEVELOPMENT :

The Executive Vice-President for Development enlarged upon his report which had been circulated to General Assembly. He regretted to advise that the reaction to the 5-year development plan which JCI had tried to develop during the year had not been quite what had been hoped for, but from indications received he believed that JCI should grow over the next few years at the rate of approximately 8% per annum. JCI's growth of paid up membership this year had been 13.6%. (678)

During the year JCI had had Program Managers for Development in two specific areas and the Executive Vice-President for Development believed that this should be repeated next year. He asked NOMs to stop highlighting differences of approach throughout the world and to start highlighting similarities. (679)

It had been an honor for him to serve JCI this year and thanked General Assembly for its magnificent co-operation. (680)

Groom moved, Colombia seconded, that the report of the Executive Vice-President for Development be received. (681)
- MOTION CARRIED -

India requested that its appreciation be recorded for the sending of a development team to India. (682)

REPORT OF THE SECRETARY GENERAL :

The report of the Secretary General had been distributed to General Assembly, covering the operation of the six departments of the Secretariat and the various other functions he had been called upon to perform as Secretary General. (683)

The Secretariat was operating well and at full peak. The Staff had not altered substantially for the last two years and was therefore coming under an increasing pressure of work from the growing demands made upon it. A truly international character at the Secretariat had been maintained on the Staff, and the Secretary General considered it important that this should be followed in the future. (684)

He reported on the institution of a direct LOM service, on a selected LOM basis, during the latter part of 1965. It was necessary to proceed with some caution and with careful planning in developing this challenging service. The Secretariat was set up to co-ordinate the activities of its member nations and to support the officers, and the institution of a system of serving Locals directly on a world-wide basis was something which the Secretariat was not properly geared to handle. The service had been instituted on an experimental basis to 14 NOMs with 44 LOMs, involving 1,496 individual Members. The next step would expand to another 68 NOMs, embracing almost 16,000 members. (685)

The Secretary General advised that generally, JCI WORLD was being well received throughout the world.

Mackay moved, Argentina seconded, that the report of the Secretary General be received.
- MOTION CARRIED -

The President affirmed that he had invited Secretary General Mackay to continue in office until the end of 1966, and he had accepted.

REPORT OF TREASURER :

The written report of the Treasurer had been circulated to General Assembly. In accordance with the Constitution, the audited accounts for the year ended December 31, 1964, had been presented to the General Assembly. Quarterly reports had also been circulated, the last of which was for the period ended September 30, 1965.

JCI's income in 1965 was US$450,000 but even with such an income JCI was not able to provide for such things as out-of-pocket expenses for the World President, full expenses of the administration and travel of officers, etc. The Treasurer believed that the day was fast approaching when JCI must look very closely at whether the US$1.00 per member dues is adequate to cover what members expect and receive from Junior Chamber International.

The Treasurer reported that at September 30th JCI had 334,203 members in 80 member nations. Of those 80 member nations, all but 8 were now 100% individual Member Nations of JCI.

Fine moved, New Zealand seconded, that the report of the Treasurer be received.
- MOTION CARRIED -

APPRECIATION :

The President expressed his appreciation and gratitude, and that of the General Assembly, to the Executive Committee and the members of the Board of Directors for 1965. He appreciated the work they had done this year and the diligence they had shown in doing that work. He mentioned particularly the work of the Secretary General and his staff. He commented that the magnificent esprit de corps which existed at the Secretariat among the staff never ceased to amaze him and this came from the top down. JCI owed the Secretary General gratitude for the work he had done and the way he led his staff.

WITHDRAWALS OF CANDIDATES FOR JCI OFFICE IN 1966 :

The Chair read a letter from the National President of the Indian Junior Chamber advising the withdrawal of the nomination of Bharat S. Shethia for the office of JCI Vice-President for Programs.

India announced the withdrawal of the nomination of K. Subbarao Ramaswamy for the office of JCI Executive Vice-President for Development. (695)

The U.S.A. announced the withdrawal of Dan Stewart, Jr., as a candidate for Executive Vice-President for Programs. (696)

Malaya announced the withdrawal of Ken Appadurai as a candidate for Executive Vice-President for Operations and Executive Vice-President for Development. (697)

MESSAGES OF GREETING :

The Secretary General announced that further messages of greeting had been received from Otto Kerner, Governor of the State of Illinois, U.S.A., and Past JCI President Douglas L. Hoge, U.S.A. (698)

LATE SUBMISSION PROGRAM PROPOSALS :

The Secretary General announced that two late Program Proposals had been received, namely : (699)

(a) "INTERNATIONAL SAMPLE EXCHANGE" (submitted by New Zealand Jaycee Inc.)

(b) "MOVEMENT FOR CORRECT UNDERSTANDING OF FOREIGN COUNTRIES" (submitted by the Japan Junior Chamber of Commerce.)

He confirmed that the requirements of By-Law 19-8(5) had been met. Both Proposals had been recommended by the Board of Directors for inclusion in Commission Planning Session agenda. (700)

With the unanimous consent of the meeting, the Chair ruled that the two late submission Program Proposals be placed on the appropriate Commission Planning Session Agenda. (701)

NOMINATION DEADLINE :

(a) Receipt of nominations for JCI Office : The President advised that all nominations were closed, with the exception of those for the office of President in terms of By-Law 7-11, Section 2A(1). (702)

Australia moved, Colombia seconded, that nominations for the position of World President be extended until 8:30 AM on Tuesday, November 23, 1965. (703)

Scotland moved, South Africa seconded, an amendment that nominations for the position of World President be extended until 9:00 AM on Thursday, November 25th, 1965. (704)

- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

(b) Receipt of JCI awards entries : U.S.A. moved, India seconded, that the deadline for receipt of JCI awards entries be set at 6:00 PM, Monday, November 22nd, 1965. (705)

Philippines moved a substitute motion that the deadline be set at 6:00 PM, Tuesday, November 23rd, 1965. (706)

The U.S.A. had no objection to the substitute motion and the substitute motion was unanimously accepted as the motion. (707)
- MOTION AS SUBSTITUTED CARRIED -

(c) Receipt of notices of intention to bid for site of XXII (1967) JCI World Congress : (708)
India moved, Israel seconded, that the deadline be fixed at 9:00 AM, Tuesday, November 23rd, 1965.
- MOTION CARRIED -

(d) Presentation of Secretariat site bids : (709)
The Chair ruled that this item be numbered Item 15.B(a) on the Agenda.

PRESENTATION OF SECRETARIAT SITE BIDS : The Chair advised that this matter would be dealt with under Item 17 of the Agenda, as a recommendation from the Board of Directors. (710)

APPROVAL OF APPOINTMENTS :

(a) Finance Committee : The President advised that the Finance Committee was comprised of members of the Executive Committee with four other members appointed by him with the approval of General Assembly. One of the President's appointees had advised that he would not after all be attending Congress and the President would appoint a replacement. (711)

West Indies moved, Sweden seconded, that approval be given to the following appointments to the Finance Committee : (712)

Knut Inge Kvaal (Norway)
Manual Rivera Rio (Mexico)
Jim Wesberry (U.S.A.)

- MOTION CARRIED -

The meetings of the Finance Committee would be held in the Secretary General's office on the 8th Floor of Shaw House. (713)

(b) Nominations Committee : West Indies moved, Israel seconded, that approval be given to the following appointments to the Nominations Committee : (714)

Conrad E. O'Brien (Chairman)
Hellmuth Dettinger
Aurelio Periquet Jr.

- MOTION CARRIED -

(c) Resolutions Committee : Canada moved, Virgin Islands seconded, that approval be given to the following appointments to the Resolutions Committee : (715)

Edward A. Merdes
Augusto H. A. Lapeyre
Philippe Abravanel

- MOTION CARRIED -

NSIDERATION OF
ECOMMENDATIONS
EXECUTIVE
MMITTEE OR
ARD OF DIRECTORS :

The Secretary General advised that the following Minutes had been distributed to General Assembly : (716)

Executive Session 1 (English, French and Spanish)
Executive Session 2 (English, French and Spanish)
Board Session 1 (English, French and Spanish)
Board Session 2 (English, French and Spanish)
Board Session 3 (English, French and Spanish)
Board Session 4 (English and Spanish)
Board Session 5 (English)

I CONFERENCES :

The following resolution of the Executive Committee was noted : (717)

"Fine moved, Lapeyre seconded, that the Executive approves the following six sites for JCI Conferences in 1966 :

Tegucigalpa (Honduras); Hong Kong; Paramaribo (Suriname); Helsinki (Finland); Westchester (California, U.S.A.); Quito (Ecuador)."

- MOTION CARRIED -

ROPOSED JCI
CONOMIC
NFERENCE IN
L SALVADOR :

The Secretary General read a minute from the Board of Directors Meeting for the information of General Assembly, under the heading of "PROPOSED JCI CONFERENCE IN EL SALVADOR": (718)

"The President ruled that the proposed conference topics did not comply with By-Law 20-1 of the JCI Constitution, and would therefore need to be approved by the General Assembly in terms of By-Law 20-9."

ECRETARIAT
TE BIDS :

South Africa moved, India seconded, that the following recommendation of the Board of Directors be adopted : (719)

"(1) That, at its first session on Monday, November 22, General Assembly approve that all bidding cities be allowed to present bids to General Assembly at 9:00 AM, Thursday, November 25; and

(2) subsequent to these presentations before General Assembly the Executive Officers be constituted as a 'Special Secretariat Site Committee' to interview the bidders and to study the written bids in detail; and

(3) that the Secretariat Site Committee reports back to the Board of Directors; and

(4) that the Board make a recommendation to General Assembly on Friday, November 26, for final consideration."

- MOTION CARRIED -

It was noted also that the Board Meeting to which the Secretariat Site Committee was to report was to be made a closed session. (720)

DISAFFILIATION OF NOMS :

The General Assembly considered the recommendations of the Board of Directors that Pakistan, Portugal and Swaziland be disaffiliated. The President gave the background to these recommendations. The Secretary General advised that Pakistan was non-financial in respect of its dues for the past 3 years, and Portugal and Swaziland were non-financial for the past 2 years. The appropriate notice of disaffiliation had been given to each of the NOMs. (721)

Scotland moved, Colombia seconded, that the National Organization Members in Pakistan, Portugal and Swaziland be disaffiliated. (722)
- MOTION CARRIED -

VOTING ENTITLEMENT :

India moved, Fiji seconded, that the action of the Secretary General in according NOMs with 3 LOMs one vote in terms of Section (a) of Schedule (1) of Article 5-7 of the JCI Constitution, be approved. (723)
- MOTION CARRIED -

PRESIDENTIAL QUALIFICATIONS :

Australia moved, U.S.A. seconded, that By-Law 8-2 be amended to read: "The President shall have served at least one year on the current or preceding JCI Executive Committee or on the current Board of Directors." (724)
- MOTION CARRIED -

The Secretary General advised that there were a number of other recommendations from the Board of Directors in the Minutes of its meetings, Sessions 6 and 7, which had not yet been distributed. The Chair ruled that further consideration of these recommendations be deferred until the Minutes were distributed in the three official languages of JCI. (725)

CONSIDERATION OF RESOLUTIONS AND NOTICES OF MOTION TO AMEND THE CONSTITUTION OR POLICY MANUAL :

England moved, Ecuador seconded, that : (726)

"WHEREAS, The British Junior Chambers of Commerce deprecates the lack of charter landing rights at the 1965 World Congress in Sydney, it hereby proposes

THAT, in future all bids for World Congresses shall incorporate detailed information as to landing rights for any and all charter flights."

- MOTION CARRIED -

ANNOUNCEMENTS :

Australia offered to provide Australian Jaycees to sit in on the Commission Planning Sessions on behalf of the International Councillors of the smaller delegations, with a view to briefing them on the discussions and findings of the Planning Sessions. (727)

WELCOME :	The Chair recognized the presence of and welcomed the National President of the United States Jaycees, James A. Skidmore, Jr.	(728)
REPORT FROM MEXICAN NATIONAL CONVENTION :	Mexico read a report from its National Convention urging the unification of young men in countries and particularly supporting this concept as it would apply to the separate Junior Chamber organizations in Canada today.	(729)
RECESS :	The meeting recessed at 5:45 PM.	(730)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
GENERAL ASSEMBLY MEETING - SESSION 3

THURSDAY
November 25, 1965
9:00 AM - 12:00 NOON

Menzies Hotel
Sydney
Australia

RECONVENE : The meeting reconvened at 9:00 AM. (731)

WELCOME : The Chair recognized the presence of and welcomed the Chief Delegate from France who had taken his seat in General Assembly. France's voting entitlement was announced as 14 votes. (732)

The Chair recognized the presence of and welcomed the Chief Delegate of China who had taken his seat in General Assembly. The voting entitlement of China was announced as 5 votes. (733)

PROXY : The Secretary General announced that Bermuda had given the United States a proxy to vote on their behalf, increasing the United States' voting entitlement to 44 votes. (734)

The Secretary General also announced that Bolivia had authorized Argentina to vote on their behalf, giving Argentina a voting entitlement of 12 votes. (735)

VOTING STRENGTH : The revised total voting strength was increased to 378, giving a majority of 190, two-thirds vote of 252 and a four-fifths vote of 303. (736)

WELCOME : The Chair recognized the presence of and welcomed to the meeting Mayor Elliott Roosevelt, Mayor of the City of Miami Beach, and Mrs. Roosevelt. (737)

PRESENTATION OF SECRETARIAT SITE BIDS :
SPECIAL ORDER OF THE DAY : The President advised that a ballot had been conducted and the bidding cities would be required to speak in the following order : (738)

Shannon - Ireland, Monaco, City of Miami Beach - United States.

Mr. Patrick Hickey, Chief Delegate of Ireland, presented the bid for location of the JCI Secretariat in Shannon, Ireland, giving the following points in support of the application : (739)

1. The building would be erected on land owned by the Shannon Free Airport Development Company in the new town centre now in the course of construction, on a 99 years lease, at a nominal rental of US$146 per year. (a)

2. A building of 12,000 square feet, minimum, would be erected, with provision for extension, parking facilities, and accommo- (b)

dation for the Secretary General, at a cost of approximately US$280,000.

3. Maintenance, internal and external, would be undertaken by the Company, free of charge. (c)

4. The design of the building could be by international competition. (d)

5. The Irish Shipping Company has given an undertaking to transfer the JCI records from Miami Beach to Shannon if the bid is successful. (e)

6. The town of Shannon is the center of an international air terminal, convenient to all parts of the world. (f)

7. Living expenses, and other expenses generally, are lower in Ireland than in many parts of the world, therefore more Jaycees would be encouraged to visit the World Headquarters. (g)

8. Modern printing facilities, 24 hour post and telegraph services, are available. (h)

9. Accommodation for JCI staff would be available in fully serviced apartments and 3-4 bedroom houses. (i)

10. Full education facilities are available. (j)

11. The building of the JCI Secretariat in Shannon would have the full support of the Irish Junior Chambers of Commerce and the Government. (k)

Mr. Agnelly, Chief Delegate from Monaco, spoke in support of locating the JCI Secretariat in Monaco, commenting as follows : (740)

1. The Principality of Monaco has given an undertaking, in a letter addressed to the World President, to make available a building, the size of which was requested in a circular sent to Chambers, and invites the Secretary General and a representative of JCI to choose the site with a full knowledge of what is available and what is best suited to the prestige of JCI. (a)

2. Monaco is the center for many international organizations, because of its central location, and is a city of full economic expansion located in the heart of European tourism. (b)

3. Adequate postal and telegraphic services are available. (c)

4. Monaco is 14 miles from Nice, which is an international airport and there is adequate daily transport to Nice. (d)

5. Monaco has a building suitable for conferences which will hold 1500 delegates, and has all modern facilities. (e)

6. Non-French residents do not have to pay taxes on income. (f)

The Chief Delegate of United States presented the bid for the location of the JCI Secretariat in the City of Miami Beach and requested that Mayor Roosevelt, who had come specially to this XX JCI World Congress to support this bid, be allowed to speak. (741)

Mayor Roosevelt thanked the President for the opportunity of speaking to the General Assembly and stated that he was very happy to represent his City, his State and the American Nation in its bid for the permanent headquarters of JCI. (742)

He stated that he recognized in this organization of 386,000 members (sic.) the fact that they represented the leadership of the world of tomorrow. You are the people upon whom the future of the world will depend for the peaceful existence of our nations in the future. Because of your Creed you are the people who are spreading the gospel of fellowship and service to each other throughout the world. (a)

He stated that the City of Miami Beach had granted to JCI for their headquarters US$50,000 to be used in the construction of a building to be erected on a parcel of land which will be leased on a 99 year basis. The lease will be nominal inasmuch as our price for the lease includes the complete maintenance of the grounds and upkeep of the building for the 99 year period. The site will be of sufficient size to guarantee the expansion of the headquarters due to the growth of the organization. (b)

The site proposed is one in the heart of the city where the City of Miami Beach proposes to build their new City Hall. Adjacent to this is a convention hall which currently seats 12,000 people but will be enlarged in the next year to seat 26,000. It has an auditorium and Arts Center to seat 3,500 people. (c)

In Miami Beach we have 30 Consulates. It has every major airline of the world with direct services to South America, Africa, the Middle East, and Europe. In addition, the population for the most part, is bilingual, and the climate is unsurpassed. (d)

Miami Beach has a new project called 'Interama' which will be built on 650 acres of land. The twenty American States will have individual centers there in which they will exhibit the culture, the industries, and the history of their country, and there will be built a high tower of 1,000 feet which will look out over the flat lands of the surrounding country and from where the islands of the Bahamas will be visible. We expect that over the next ten years every nation will have a location in this pavillion. We are taking in the fact that we must be a citizenry which all Jaycees in any country can be proud of and it is hoped that if you consider our offer that we will be able to show you by next June that you will have a home that all will be able to come to. No Jaycee will have to pay anything but a minimum rate in any of our hotels. (e)

Mayor Roosevelt then presented to the Executive Committee, "our friendly competitors", and the head of our host delegation in Australia, keys to the City of Miami Beach. (743)

PRESENTATION OF KEYS :

The President thanked Mayor Roosevelt for his interest in coming to this Congress and for presenting the Secretariat bid on behalf of The United States. (744)

The President advised that a bid had been received from Freeport, Bahamas, and this would be studied by the special committee at its meeting. (745)

QUESTIONS RE SECRETARIAT SITE BID :

Norway asked if Ireland was able to give further specific information on the saving in costs of operations of the Secretariat if the site was located in Shannon. (746)

The Chief Delegate advised that the Vice-President for Ireland, who was present at the time, would be able to give these details to the Finance Committee. (747)

Puerto Rico asked for the comparative population figures and Jaycee membership in each bidding city, and the figures were advised as follows : (748)

Ireland	Population In Limerick	65,000
	Junior Chamber Membership	95
City of Monaco		30,000
	Junior Chamber Membership	31
City of Miami Beach		1,200,000
	Junior Chambers	12
	Junior Chamber Membership in the immediate area	3,000

New Zealand moved, Canada seconded, that the bids be received and submitted to the Secretariat Site Select Committee, to study these in detail. - MOTION CARRIED -

MESSAGES OF GREETING :

The Secretary General read messages of greeting received from the following : (750)

Past JCI President M. Sexton
The Governor of Alaska
Bharut Shethia, India
Director of Lions International, Belmont
Philip G. Givens, Mayor of Toronto
Jaycees in Alberta, Canada - 100 signatures were attached to this message of greeting.

PRESS STATEMENTS :

The President reaffirmed the ruling in relation to Press statements and stated that no press announcements on behalf of Junior Chamber international should be issued without the authority of the JCI President. (751)

He also requested any press representatives present to consult with Chief Delegates if they desired to publish any information. (752)

BOARD OF DIRECTORS MEETING APPROVAL OF PROGRAMS OR PROJECTS FOR 1966 :

The President advised that the Board met to consider the approval of programs for 1966 between 8:00 PM and 3:00 AM. The programs proposed for 1966 had now been considered in detail by the Planning Sessions and by the Board of Directors. (753)

EDUCATION COMMISSION :

Vice-President for Programs Aurelio Periquet, Jr., presented the report of the Education Commission. (754)

Periquet moved, Scotland seconded, that the report of the Education Commission be received. - MOTION CARRIED - (755)

REPRESENTATION OF SURINAME :

The Immediate Past President advised that due to an oversight the Secretary of Suriname Junior Chamber, as official representative of that country, was not given an official certificate in writing allowing him to vote at this Congress. The General Legal Counsel advised that unanimous approval by the General Assembly could give this delegate the opportunity to vote at this Congress. (756)

VOTING STRENGTH :

The unanimous approval of General Assembly was given to the Suriname delegation and the Secretary General advised that their voting entitlement was 2, bringing the total to 380. (757)

EDUCATION COMMISSION :

Periquet moved, Scotland seconded, that Program Managers be given space of at least one page in each issue of IMPACT, which space shall not be taken away from that at present allocated to the corresponding JCI Vice-President for Programs. - MOTION CARRIED - (758)

Periquet moved to recommend to the Finance Committee that the administrative budget of Program Managers be increased to US$125 per annum. (759)
- MOTION CARRIED -

Vice-President Periquet advised that the Board of Directors recommended a substitute motion in lieu of the third recommendation in the report and moved (760)

That the incoming Executive take steps to re-activate the Education Commission of JCI and that a budget of US$150 be appropriated for materials for this purpose. (761)
- MOTION CARRIED -

Periquet moved that the Program 'Junior Achievement Company' be retained in Category 2 for 1966. (762)
- MOTION CARRIED -

Periquet moved that 'Operation Library' be retained as Category 3 Program for 1966. (763)
- MOTION CARRIED -

Periquet moved, Puerto Rico seconded, that 'Exchange of Children's Art and Crafts' be retained as a Category 3 Program for 1966. (764)
- MOTION CARRIED -

Periquet moved, Sabah seconded, that 'Youth Speaking Contest' be retained as a Category 3 Program for 1966. (765)
- MOTION CARRIED -

Periquet moved, Fiji seconded, that 'National Scholarship Program' be retained as a Category 3 Program for 1966. (766)
- MOTION CARRIED -

Periquet moved, Canada seconded, that 'Essay Competition' be retained as a Category 3 Program for 1966. (767)
- MOTION CARRIED -

Periquet advised that the Board did not recommend the adoption of recommendation 10 of the Education Commission and moved that recommendation 10 be not approved. The motion was seconded by Scotland. Vice-President Rogers suggested that the Assembly be consistent and that the motion be that 'Youth Day in Business' be retained in Category 4. (768)

New Zealand moved, Norway seconded, an amendment that the project 'Youth Day in Business' be transferred from Category 4 to Category 3 for 1966. (769)
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

COMMUNITY DEVELOPMENT COMMISSION :

(770) Vice-President for Programs Periquet presented the report of the Community Development Commission.

(771) Vice-President Periquet moved, India seconded, that the report be received.
- MOTION CARRIED -

VOTING STRENGTH :

(772) Vice-President Dettinger moved, Ireland seconded, that the delegate for Ivory Coast, now present in the General Assembly, be authorized to exercise votes for Ivory Coast.
- MOTION CARRIED -

(773) The Secretary General advised that the revised voting strength was now 382.

ADOPTION OF CATEGORY 1 PROJECTS :

(774) The President advised that under the Constitution General Assembly was prevented from adopting more than one External Category 1 Program.

(775) Periquet moved that 'Community Development Program' be transferred from Category 2 to Category 1 (World-Wide) JCI Program for a period of three years.
- MOTION CARRIED BY REQUIRED $\frac{3}{4}$ MAJORITY -

(776) Periquet moved, Ecuador seconded, that 'Blood Bank' be continued as a Category 2 Program for 1966.
- MOTION CARRIED -

(777) Periquet moved, Israel seconded, that 'Staggering of Working Hours' be continued as a Category 2 Program for 1966.
- MOTION CARRIED -

(778) Periquet moved, New Zealand seconded, that 'Campaign Against Narcotics' be transferred from Category 2 to Category 3 for 1966.
- MOTION CARRIED -

(779) Periquet moved, Colombia seconded, that 'Hire the Handicapped' be continued as a Category 3 Program for 1966. Australia moved an amendment that recommendations 5 and 12 be combined to read that 'Employ the Handicapped' be continued as a Category 3 Program for 1966.
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

(780) Periquet moved, Switzerland seconded, that 'Renewal of Historical Areas' be continued as a Category 3 Program for 1966.
- MOTION CARRIED -

(781) Periquet moved, Denmark seconded that 'Traffic Safety Campaign' be transferred from Category 4 to Category 3 for 1966.
- MOTION CARRIED -

Periquet moved, Switzerland seconded, that 'Jaycee Courtroom' be transferred from the Public Relations Commission and be adopted as a Category 3 Program within the Community Development Commission for 1966. (782)
- MOTION CARRIED -

Periquet moved, U.S.A. seconded, that the Mental Health and Mental Retardation Program as submitted by U.S.A. be adopted as a Category 2 Program for 1966, and that Eugene Oberdorfer Jr. be recommended as Program Manager. (783)
- MOTION CARRIED -

The Chief Delegate, U.S.A. advised that Mrs. Winthrop Rockefeller, Chairman of the National Advisory Committee on Mental Health and Mental Retardation, had hoped to attend the World Congress and speak on this subject, but owing to a minor accident was unable to attend. She had, however, written a letter giving a brief report on the activities of this committee, which the Chief Delegate read to the Assembly. (784)

In her letter Mrs. Rockefeller praised the work of the Jaycees and said how impressed she was with their vigour and determination to succeed in assisting the work of that organization, and in the proposed extension of the program. The Jaycees had helped to find jobs for mentally retarded people and had also assisted them to find better accommodation. (a)

Through their work in association with this organization Jaycees showed their dedication to the Jaycee Creed - "Service to humanity is the best work of life" and she congratulated and thanked them for their co-operation. (b)

It was unanimously agreed that a cable be sent to Mrs. Rockefeller wishing her a speedy recovery and thanking her for her report. (785)

Periquet moved, France seconded, that the manual on 'Staggering of Working Hours and Leisure Time' be rewritten to include illustrations of recent NOM experiences, and tape recordings be prepared to further explain the program, subject to sponsorship being available. (786)
- MOTION CARRIED -

ELCOME : The President recognized the presence of and welcomed to the meeting His Excellency, The Ambassador of Ireland, to Australia and invited him to address the Assembly. (787)

ADDRESS BY HIS EXCELLENCY DR. MCWHITE; THE AMBASSADOR FOR IRELAND IN AUSTRALIA :

His Excellency thanked the President for the opportunity of addressing the Assembly and was very pleased to have the opportunity of supporting the Junior Chambers of Commerce of Ireland in their bid for the JCI Secretariat site. He stressed the attractiveness of the position at Shannon and the importance of Shannon to World aviation.

His Excellency mentioned that basic running costs in Ireland were well below European and American averages although it was inevitable that these costs will increase but that they should still remain lower than the average for a time to come.

His Excellency mentioned the smallness of Ireland and therefore the comparative ease with which Government officials could be approached.

In closing His Excellency spoke of the high regard in which the Junior Chamber of Commerce is held in Ireland and expressed the hope that the site of Shannon would be chosen for the future JCI Secretariat site.

YOUTH ACTIVITIES COMMISSION :

Vice-President for Programs Periquet presented the report of the Youth Activities Commission.

Vice-President Periquet moved that the report be received.
- MOTION CARRIED -

Periquet moved that NOMs still combining Youth Activities with Education under one Commission be encouraged to divide these fields into two separate Commissions.
- MOTION CARRIED -

Periquet moved, Switzerland seconded, that 'Junior Chamber Youth Clubs' be continued as a Category 2 Program in 1966.
- MOTION CARRIED -

Periquet moved, Colombia seconded, that 'Operation FLOW' be continued as a Category 3 Program in 1966.
- MOTION CARRIED -

Periquet moved, Japan seconded, that 'Inter-Family' be continued as a Category 3 Program in 1966.
- MOTION CARRIED -

RECORDS AND RECOGNITION COMMISSION :

Vice-President for Programs Myatt presented the report of the Records and Recognition Commission.

Vice-President Myatt moved, Puerto Rico seconded, that the report be received.
- MOTION CARRIED -

Myatt moved, Puerto Rico seconded, that 'The Outstanding Jaycee of the World Award' be deleted from the list of JCI Awards. (796)
- MOTION CARRIED -

Myatt moved, England seconded, that 'Livre d'Or' Program be continued as a Category 3 Program in 1966. (797)
- MOTION CARRIED -

Myatt moved, Ireland seconded, that 'Project Libraries' be adopted as Category 3 Program in 1966. (798)
- MOTION CARRIED -

Myatt moved, Philippines seconded, that 'The Philippine Jaycee Award' be adopted in Group 111 in 1966 and that it replace the existing special Award 16(a). (799)
- MOTION CARRIED -

Myatt moved, Sweden seconded, that the 'Pepsi Cola International Youth Project Award' be re-named the 'PepsiCo International Youth Project Award'. (800)
- MOTION CARRIED -

Vice-President Myatt advised that the Commission budget for 1966 was considered. (801)

Commission Chairman Ramaswamy noted his appreciation of the assistance of members who participated in the Commission Planning Session. (802)

ELCOME : The President recognized the presence of and welcomed Mrs. Dorothy Butt, the wife of the Chairman of the XX JCI World Congress Organizing Committee. (803)

ECESS : The President recessed the meeting until 9:00 AM. (804)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
GENERAL ASSEMBLY MEETING - SESSION 4

FRIDAY
November 26, 1965
9:10 AM - 12:02 PM

Menzies Hotel
Sydney
Australia

RECONVENE : The meeting reconvened at 9:10 AM. (805)

PROXY VOTES : The Secretary General advised that three further proxies had been received, namely from : (806)

Honduras in favor of Norway (4 votes)
Guatemala in favor of Puerto Rico (4 votes)
*Greece in favor of Switzerland (3 votes)

*Switzerland advised that it already held the proxy of the Netherlands and could therefore not accept the proxy from Greece.

VOTING STRENGTH : The current voting strength of General Assembly was announced as 390. (807)

REPORT OF LEADERSHIP DEVELOPMENT COMMISSION : Vice-President for Programs Peter H. Baker presented the report of the Leadership Development Commission. (808)

Baker moved, Australia seconded, that the report be received. (809)
- MOTION CARRIED -

Baker moved, U.S.A. seconded, that the outline of the "Advanced Leadership Training Guide", as prepared by the Select Committee, be adopted and that the Congress direct the Secretariat to complete the Guide in detail, utilizing the services of the 1965 Select Committee in a consultative capacity. (810)
- MOTION CARRIED -

Baker moved, Argentina seconded, that appropriate sections of South Africa's publication "Organization of Management Seminars Manual" be included in the JCI's Advanced Leadership Training Guide. (811)
- MOTION CARRIED -

Baker moved, Fiji seconded, that the report from the Select Committee on JCI Greeting Cards be received. (812)
- MOTION CARRIED -

Baker moved, Sweden seconded, that the report of the Select Committee on Jaycee Training Consultants, including Recommendation 1 and Recommendation 2, with alteration of the word "manual" to "guide", be received and adopted. (813)
- MOTION CARRIED -

Baker moved, Puerto Rico seconded, that "Chapter and Individual Development" be continued as a Category 1 Program in 1966. (814)
- MOTION CARRIED -

Baker moved, U.S.A. seconded, that "SPOKE" and "SPARK PLUG" be continued as a Category 2 Program in 1966. (815)

India moved, Ireland seconded, an amendment that "Category 2" be replaced by "Category 1" (816)
- AMENDMENT DEFEATED -
- MOTION CARRIED -

Baker moved, South Africa seconded, that "Leadership Training Guide" be deleted from the list of JCI Programs. (817)
- MOTION CARRIED -

Baker moved, Switzerland seconded, that "Machinery of Government" be continued as a Category 2 Program in 1966. (818)
- MOTION CARRIED -

Baker moved, Fiji seconded, that "Training Courses for NOM Office Bearers" be transferred from Category 2 to Category 3 in 1966. (819)
- MOTION CARRIED -

Baker moved, Switzerland seconded, that "Operation Lettergram" be continued as a Category 3 Program. (820)
- MOTION CARRIED -

Baker moved, France seconded, that "National Speaking Contest" be continued as a Category 3 Program. (821)
- MOTION CARRIED -

Baker moved, England seconded, that "Executive Training Center" be transferred from Category 3 to Category 4 in 1966. (822)
- MOTION CARRIED -

Baker moved, Switzerland seconded, that "Management Is Responsible" be continued as a Category 3 Program in 1966. (823)
- MOTION CARRIED _

Baker moved, Monaco seconded, that "UNICEF Greeting Cards" be continued as a Category 3 Program in 1966. (824)

Australia moved, U.S.A. seconded, that Recommendation (7) of the Public Relations Commission Report, "That JCI produce a Greeting Card each year through the JCI Secretariat for sale to LOMs", be considered at the same time as the previous motion. (825)

It was noted that Recommendation (7) of the Public Relations Commission Report did not have the approval of the Board of Directors. (826)

General Assembly then considered Recommendation (7) of the Public Relations Commission Report. The U.S.A. suggested that the question of JCI producing a Greeting Card could be a referral to the Select Committee proposed in Recommendation (19) of the Leadership Development Commission Report. The Chair took a straw vote and decided that Recommendation (7) would not be considered at this time. (827)
- ORIGINAL MOTION CARRIED -

Baker moved, Canada seconded, that "Jaycee Training Consultants" be transferred from a Category 4 to a Category 3 Program in 1966. (828)
- MOTION CARRIED -

Baker moved, Norway seconded, that "Universite Populaire" be retained as a Category 4 Program in 1966. (829)
- MOTION CARRIED -

Baker moved, Philippines seconded, that "International Flag Project" be adopted as a Category 3 Program in 1966. (830)
- MOTION CARRIED -

Baker moved, South Africa seconded, that "Business Management Courses" be adopted as a Category 3 Program in 1966. (831)
- MOTION CARRIED -

Baker moved, Suriname seconded, that "Conference Leadership" be withdrawn from the agenda as a Program Proposal. (832)
- MOTION CARRIED -

Baker moved, Argentina seconded, that a Select Committee be appointed to examine suggested proposals for new sources of JCI finance as submitted by the Executive Vice-President for Development - and any others - the Committee to pay particular regard to administrative techniques to be used in implementing the program. (833)
- MOTION CARRIED -

Baker moved, Argentina seconded, that all Vice-Presidents for Programs should seek support of NOMs to sponsor the printing of program materials after consultation with and approval of the Secretary General. (834)
- MOTION CARRIED -

Baker moved, U.S.A. seconded, that delegates to all future Commission Planning Sessions be provided with adequate materials on budgets and programs so that more thorough consideration may be given to them. (835)
- MOTION CARRIED -

In conclusion, Vice-President Baker thanked all the members who participated in the Leadership Development Planning Sessions, and expressed his personal appreciation to the Chairman and Secretary of the Session. (836)

EPORT OF
OMINATIONS
OMMITTEE :

Chairman of the Nominations Committee, Conrad E. O'Brien, gave a verbal report. Due to pressure of work, Vice-President Aurelio Periquet, Jr., had not been able to serve on the Nominations Committee, as had been advised to General Assembly at the 2nd Session. The President had appointed Executive Vice-President for Operations Augusto H. A. Lapeyre in his stead. The Committee had been comprised of Conrad E. O'Brien (Chairman), Hellmuth Dettinger, and Augusto H. A. Lapeyre. (837)

The Chairman confirmed the following withdrawals of candidature for 1966 JCI Office : (838)

Position	Name	Country
Executive Vice-President for Operations	Ken Appadurai	Malaya
Executive Vice-President for Programs	Dan Stewart, Jr.	U. S. A.
Executive Vice-President for Development	Ken Appadurai	Malaya
	K. Subbarao Ramaswamy	India
Vice-President for Programs	Bharat S. Shethia	India

Candidate for Vice-President for Operations, John K. C. Liu (China), had not found it possible to attend this Congress, and not having attended a previous Congress, was not eligible to be a candidate for JCI Office. (839)

Candidate for Vice-President for Programs, Alfonso A. Altiveros (Philippines), had not found it possible to attend this Congress, and not having attended a previous Congress, was not eligible to be a candidate for JCI Office. (840)

Candidate for Vice-President for Operations, Miguel A. Mejia h. (Honduras) had not been able to attend this Congress due to the serious illness of his business partner. He had attended the XIX World Congress in Oklahoma City, however. To the best of the Nomination Committee's knowledge, his other qualifications were in order. However, Honduras did not have an International Councillor present to represent Mejia as was required under By-Law 7-13 of the Constitution. (841)

O'Brien moved, Argentina seconded, that By-Law 7-13 be waived in respect of the candidature of Miguel A. Mejia h. for the office of JCI Vice-President for Operations in 1966. (842)

- MOTION CARRIED BY THE REQUIRED 2/3RDS MAJORITY -

Candidates for Vice-President for Operations, Agustin R. Aramburu (Argentina) and G. Raymond Burn (England) had not found it possible to attend this Congress. Their respective International Councillors had appeared before the Nominations Committee and, except for the lack of documentary proof of their ages, their qualifications were in order. The International Councillors concerned had confirmed that the two candidates were within the JCI age limits. (843)

The final list of nominations for 1966 office therefore was : (844)

Position	Name	Country
President	Edward A. Merdes	U.S.A.
Executive Vice-President for Operations	Jose E. de la Rosa	Philippines
	Fred West	Canada
Executive Vice-President for Programs	Clifford E. Myatt	Puerto Rico
	Nagamitsu Nishio	Japan
Executive Vice-President for Development	Philippe Abravanel	Switzerland
	Juan B. Barrera, Jr.	Panama
Vice-Presidents for Operations (12 to be elected)	Agustin R. Aramburu	Argentina
	Asad Ali Asgar	Fiji
	Roger van Boxel	Belgium
	G. Raymond Burn	England
	Bruce M. Carran	New Zealand
	Juan Carlos Faidutti E.	Ecuador
	Olof Forsgren	Sweden
	Luis T. Gandia	Puerto Rico
	Birendra Kumar	India
	N. Tilt Kurtz	U.S.A.
	Tsuyoshi Matsuzoe	Japan
	Miguel A. Mejia h.	Honduras
	Bahar Ramchandani	Honduras
	Manuel Rivera Rio H.	Mexico
	Julio M. Ruiz A.	Panama
	Moshe D. Shechter	Israel
	K. Sam Wimalasekera	Ceylon
	Kiichi Yamagata	Japan

Position	Name	Country
Vice-Presidents for Programs (4 to be elected)	John G. Ash	New Zealand
	Zeev Hartavi	Israel
	Vicente A. Olguin B.	Argentina
	Masataka Ono	Japan
	Robert B. Rogers	Australia
	Eduardo Romero A.	Peru

The Chairman of the Nominations Committee confirmed that all the above candidates had satisfied the Committee that they met JCI's qualifications to be candidates. (845)

O'Brien thanked Hellmuth Dettinger and Augusto H. A. Lapeyre for their excellent contribution and assistance in the functioning of the Nominations Committee. (846)

LCOME : The Chair recognized the presence of and welcomed Mr. Axel Khan, Trade Commissioner for India. India had pleasure in informing the Assembly that Mr. Khan had been a Jaycee from Seattle, Washington, U.S.A., since 1954. (847)

FOR HOSTING XXII WORLD NGRESS (1967) TORONTO : The Immediate Past President of the Toronto Junior Board of Trade and proposed Chairman of the XXII JCI World Congress Organizing Committee, W. Ross DeGeer, addressed General Assembly on Toronto's bid to host the World Congress in 1967. (848)

Canada would be celebrating its 100th Anniversary as a nation in 1967. It was proposed that the 1967 JCI World Congress would follow immediately upon the last day of the Montreal World Trade Fair. (a)

The Headquarters Hotel for the Congress would be the Royal York Hotel, with rooms ranging from US$10.00 upwards. It would be possible to house the entire Congress under the one roof. Toronto International Airport had excellent connections to and from all parts of the world. DeGeer stated that there was no limitation upon charter flights landing in Canada providing they were organized under IATA regulations. (b)

The Toronto Junior Board of Trade had 650 members, all eager to host the JCI World Congress in 1967. The Toronto Senators had already prepared a tentative program and intended a vigorous campaign to get as many Senators as possible to attend. (c)

To be given the opportunity to host the JCI World Congress in 1967 would help stimulate Junior Chamber in Canada, and Canada would be greatly honored and looked forward to having Jaycees from around the world with them during their 100th Anniversary year. (d)

England raised the question of charter flights under IATA regulations, and suggested that Canada make direct approaches now to the aviation authorities in Canada to ask if something better than the present IATA discounts could be allowed. (849)

Mexico enquired about customs facilities and was informed that Toronto had been in touch with the Customs authorities, as was required by the bid form. (850)

The Chair thanked Toronto for the presentation of their bid to host the XXII JCI World Congress. (851)

BIDS FOR FUTURE CONGRESSES :

Mexico advised that it would be bidding for the XXIV World Congress to be held in 1969. Argentina also stated that it would be bidding for the 1968 XXIII Congress. (852)

REPORT OF INTERNATIONAL RELATIONS COMMISSION :

Vice-President for Programs Moshe D. Shechter presented the report of the International Relations Commission. (853)

Shechter moved, West Indies seconded, that the report be received. (854)
- MOTION CARRIED -

Vice-President Shechter advised that the Board of Directors had not considered the first recommendation in view of the fact that the "Developed and Developing NOM Relationships" Program was already included under Recommendation (7) of the Extension Commission report. (855)

Shechter moved, Hong Kong seconded, that "Project Concern" be retained as a Category 2 Program in 1966 and that Joseph Conroy of Australia be recommended as Program Manager. (856)

Australia asked whether in the event of a Jaycee from Australia being appointed Program Manager for "Project Concern", the U.S.A. would be prepared to provide a member from near the border to assist him. The U.S.A. replied that they would be very happy to do whatever is necessary to assist with the program. The Chair said this would be borne in mind by the Executive Committee. (857)
- MOTION CARRIED -

Shechter moved, Norway seconded, that "You, and World Tensions" be transferred from Category 2 to Category 3 in 1966 and that sponsorship from the Council on World Tensions be accepted for this program subject to the arrangements receiving the approval of the Secretary General. (858)
- MOTION CARRIED -

Shechter moved, Israel seconded, that "Operation Friendship" be retained in Category 2 in 1966. (859)
- MOTION CARRIED -

Shechter moved, England seconded, that "International Student Program" be retained in Category 2 in 1966. (860)
- MOTION CARRIED -

Shechter moved, Norway seconded, that "JCI World Invitational Polo Match" be deleted as a JCI Program. (861)
- MOTION CARRIED -

Shechter moved, Argentina seconded, that "International Goodwill Week" be retained in Category 3 in 1966. (862)
- MOTION CARRIED -

Shechter moved, Switzerland seconded, that "Reception At Home" be retained as a Category 3 Program in 1966. (863)
- MOTION CARRIED -

Shechter moved, Switzerland seconded, that "Holiday House Exchange Scheme" be retained as a Category 4 Program in 1966. (864)
- MOTION CARRIED -

Shechter moved, Israel seconded, that Recommendation (10) be combined with Recommendation (4) and that "JCI Audio Exchange Scheme" be incorporated under "Operation Friendship" and be in Category 2 in 1966. (865)

New Zealand moved, Scotland seconded, an amendment that the reference to "JCI Audio Exchange Scheme" being incorporated under "Operation Friendship" be deleted, and that "JCI Audio Exchange Scheme" be adopted as a Category 2 Program in 1966 with the following amendments to the Program Proposal and Guide: (866)

> "BUDGET: delete all the words appearing thereafter and insert: "New Zealand Jaycee, Inc. would underwrite cost of implementing the Project"."

- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

On behalf of General Assembly, Scotland expressed appreciation to New Zealand for the very generous offer to sponsor this Program. (867)

Shechter moved, Argentina seconded, that Neil Hattaway of New Zealand be recommended as Program Manager for "JCI Audio Exchange Scheme" (868)
- MOTION CARRIED -

PORT BY XXI
WORLD
NGRESS
GANIZERS :

The organizers of the XXI JCI World Congress, to be held in Kyoto, Japan, offered their sincere congratulations to the Organizing Committee of the XX JCI World Congress on its magnificent (869)

achievements. They hoped that the XXI World Congress would be as successful, if not more so, as that in 1965.

The Official Opening Ceremony of the XXI JCI World Congress would be held on November 7, 1966, and the Congress would be in session until November 12. (a)

Delegates to the Congress would see some of the industrial and social progress of Japan. Japan had gained much in preparing for the 1964 Olympic Games and the Congress Organizers hoped to be as successful with the Congress as the Olympics had been. (b)

Kyoto was a city of 1,300,000 inhabitants, blessed in natural beauty. It was easily accessible from all landing points, being about a one-hour drive from Osaka Airport. Charter flights were allowed to land so long as they complied with IATA regulations. (c)

Reservations had already been made of the following buildings for the Congress: The Municipal Gymnasium and the Kyoto Municipal Hall, also at the International Convention Center which would be completed in March or April of 1966. Rooms had been reserved in six Western-style hotels as well as Japanese-style hotels. (d)

The National Convention of the Japan Junior Chamber of Commerce in 1966 would be held at Kobe a few days prior to the opening of the XXI JCI World Congress. About 4,000 members were expected to attend the National Convention. The Congress Organizers expected the Kyoto Congress to be the largest ever held, Australia now having that honor. (e)

Ireland asked if simultaneous translation would be available at all the halls of the Congress and were assured that all halls would be equipped with simultaneous translation equipment. (870)

In answer to a question from the floor, the representative from Kyoto informed the Assembly that the average cost of a hotel room in Kyoto would be US$6.00 per room and up. (871)

The Chair thanked Kyoto and thoroughly recommended a visit to Kyoto, Japan, and to the next World Congress. (872)

WELCOME : The Chair recognized the presence of and welcomed the General Manager of the Guardian Assurance Company, one of the sponsors of this Congress, Mr. Pat Adams; Mr. Alan Reed, Managing Director of Baillieu Insurances Pty. Ltd., and partner of the Congress Director Allan Butt; (873)

and the Consul General for Germany, Dr. Brückmann. The Chair expressed JCI's gratitude to Dr. Brückmann and to his Government, particularly for the assistance given by the Government to JCI Vice-President Hellmuth Dettinger who travelled extensively on behalf of JCI during 1965.

DRESSES BY NDIDATES FOR EXECUTIVE FICE IN 1966 :

The candidates for JCI Executive office in 1966 addressed General Assembly in the following order, each address being of five minutes duration : (874)

Nagamitsu Nishio
Clifford E. Myatt
Jose E. de la Rosa
Fred West
Philippe Abravanel
Juan B. Barrera, Jr.
Edward A. Merdes

SSAGES OF EETING :

The Secretary General announced that further messages of greeting had been received from the Chief of the Cabinet in Monaco; Philip C. Givens, Mayor of Toronto; Raymond Melouney, former JCI Vice-President, South Africa; Murray Kaufman, JCI Program Manager, New York, U.S.A.; Miguel A. Mejia, National President of Honduras and candidate for 1966 JCI Vice-President for Operations. (875)

CESS :

The meeting recessed at 12:02 PM. (876)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
GENERAL ASSEMBLY MEETING - SESSION 5

FRIDAY
November 26, 1965
7:45 PM - 2:15 AM

Menzies Hotel
Sydney
Australia

RECONVENE :

The meeting reconvened at 7:45 PM. (877)

REPORT OF INTERNATIONAL RELATIONS COMMISSION (Contd.):

Shechter moved, Israel seconded, that "Movement for Correct Understanding of Foreign Countries" be adopted as a Category 3 Program in 1966. (878)
- MOTION CARRIED -

Shechter moved, Switzerland seconded, that JCI encourages every Jaycee throughout its member organizations who travels or visits other cities to contact the local Chapter in that city or community and attend a meeting, and if there is no meeting scheduled, to communicate with local officers or Jaycees with the purpose of exchanging ideas and promoting fellowship towards better international understanding and relations and thereby strengthening the Junior Chamber movement. (879)
- MOTION CARRIED -

New Zealand moved, Australia seconded, that the recommendation that JCI produce a LOM directory (and that all NOMs be directed to forward their national directories to the JCI Secretariat for this purpose) be adopted. (880)
- MOTION DEFEATED -

Shechter reported that the 1966 Proposed Commission Budget was considered and submitted to the Finance Committee. (881)

Shechter moved, Canada seconded, that "JCI Brotherhood Program" be adopted as Category 2 in 1966 and that Angus Taylor of Canada be recommended for appointment as Program Manager. (882)
- MOTION CARRIED -

Australia moved, France seconded, that this program be transferred from the International Relations Commission to the Education Commission. (883)
- MOTION CARRIED -

REPORT OF THE ECONOMIC AFFAIRS COMMISSION :

Vice-President for Programs Moshe Shechter presented the report of the Economic Affairs Commission. (884)

Vice-President Shechter moved, Scotland seconded, that the report be received. (885)
- MOTION CARRIED -

Shechter moved, Denmark seconded, that an EAC Manual be printed and made available to National Organization Members as soon as possible and that to this end a NOM or NOMs be invited to supply suitable material to the Secretary General by the 28th February, 1966, to assist the Secretariat in completing the assignment. (886)
- MOTION CARRIED -

Shechter moved, Sweden seconded, that NOMs suggesting programs to World Congress send sufficient material concerning them so that they could be made available to other NOMs upon request. (887)
- MOTION CARRIED -

Shechter moved, Sweden seconded, that NOMs exchange information and materials with one another. (888)
- MOTION CARRIED -

Shechter moved, Suriname seconded, that funds be made available for translating material received from NOMs concerning programs adopted at World Congress into the official languages of JCI. (889)
- MOTION CARRIED -

Shechter moved, Denmark seconded, that National Commission Representatives be encouraged to write to JCI WORLD about projects which were successfully conducted in their countries. (890)
- MOTION CARRIED -

U. S. A. Moved, India seconded, that a committee comprised of three members, under the Chairmanship of the assigned 1966 Vice-President for Programs, be appointed by the President to study and select possible subjects appropriate to a Stimulation of Private Enterprise Manual, to determine where source material for such subjects may be obtained, and to report its findings with recommendations to the Economic Affairs Commission Planning Session at the XXI World Congress in Kyoto, Japan. (891)
- MOTION CARRIED -

Shechter moved, Sweden seconded, that "Flag Discrimination in International Shipping" be retained as a Category 2 Program in 1966 and that Hubertus Roedenbeck of Sweden be recommended for appointment as Program Manager. (892)
- MOTION CARRIED -

Shechter moved, Sweden seconded, that the following resolution be adopted: "That the XX JCI World Congress, Sydney, November 1965, refers to the decision taken by the JCI World Congress, Tel-Aviv 1963, adopting as an active (893)

Category II Project 1964 "Flag Discrimination in International Shipping with Particular Regard to Its Consequences for the World Trade"; further, refers to the unanimous support rendered to the project by the multinational Junior Chamber Conference, Berlin 1963 as well as the multinational Junior Chamber Conference, Copenhagen 1964; and

further, refers to the unanimous support of the project by the XIX JCI World Congress, Oklahoma City 1964, in particular the General Assembly's Resolution opposing flag discrimination as contrary to free enterprise and to liberal trading and shipping principles; and

reaffirms its firm belief that the free and competitive circulation of goods and services is essential to the orderly development of a prosperous world economy; and welcomes and encourages efforts being made through other international forums to remove existing barriers to the free and competitive exchange of goods and services among all countries of the free world; and

stresses the importance of new efforts to inform businessmen and leaders of all countries as to the substantial harm to international trade caused by policies restricting the carriage of goods to vessels of particular flags; and

expresses once again the firm opposition of Junior Chamber International to the continuation of flag discrimination policies throughout the free world."
- MOTION CARRIED -

(894) Shechter moved, England, Wales & North Ireland seconded, that "Junior Chamber International World Economic Conference" be retained in Category 2 for 1966.
- MOTION CARRIED -

(895) The recommendation that a JCI World Economic Conference be held March 23 through 26 in El Salvador, subject to the Executive Committee's satisfaction that the NOM is able to conduct such a program, was referred to the 1966 Executive for consideration.

(896) Shechter moved, Switzerland seconded, that the program known as "The Stimulation of Private Enterprise Manual" be a Category 3 Program in 1966.
- MOTION CARRIED -

(897) South Africa moved, Sweden seconded, that "Paper Standardization within JCI" be included as a Category 2 Program in 1966, and that John DeRuco of South Africa be recommended for appointment as Program Manager, subject to South Africa being able to seek sponsorship

to finance the cost of the Program Manager carrying out this project.

South Africa moved, Norway seconded, that the words "within JCI" be deleted from the motion.
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

South Africa moved, Denmark seconded, that "Stock Exchange Courses" be transferred from Category 3 to Category 2 in 1966, and that Jim Pearce of South Africa be appointed as Program Manager. (898)
- MOTION CARRIED -

The offer of South Africa to contribute US$125 to JCI for use in promoting the program "Stock Exchange Courses" was noted with appreciation. (899)

Shechter moved, Sweden seconded, that "New Industry for Under-Employed Areas and Local and Regional Economic Expansion" be retained as a Category 3 Program in 1966. (900)
- MOTION CARRIED -

Shechter moved, India seconded, that "JCI Trade Conferences" be retained as a Category 4 Program in 1966. (901)
- MOTION CARRIED -

Shechter moved, Israel seconded, that "Diligent City" be deleted as a JCI Program. (902)
- MOTION CARRIED -

Shechter moved, Switzerland seconded, that "International Junior Chamber Membership - Trade Directory" be retained as a Category 4 Program in 1966. (903)
- MOTION CARRIED -

Shechter moved, England seconded, that "Seminars Relating to Trade and Economics" be retained as a Category 4 Program in 1966. (904)
- MOTION CARRIED -

Shechter moved, Sweden seconded, that "The Study of Free Enterprise" be adopted as a Category 2 Program in 1966, and that Toralf Saetre of Norway be recommended for appointment as Program Manager. (905)
- MOTION CARRIED -

Shechter moved, Israel seconded, that "International Sample Exchange", be adopted as a Category 3 Program in 1966. (906)

New Zealand moved, Norway seconded, an amendment that "International Sample Exchange" be adopted as a Category 2 Program in 1966.
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

The offer of Norway to contribute US$125 to JCI for use in promoting the Program "International Sample Exchange" was noted with appreciation. (90

Shechter moved, U.S.A. seconded, that "International Co-operation in the Provision of Capital and Economic Aid to the Under-Developed Countries" be adopted as a Category 2 Program in 1966, and that Oliver Welsh of the U.S.A. be recommended for appointment as Program Manager. (908
- MOTION CARRIED -

Shechter moved, Israel seconded, that all Vice-Presidents for Programs should seek support of NOMs to sponsor the printing of program materials after consultation with and approval of the JCI Secretary General. (909
- MOTION CARRIED -

Shechter reported that the 1966 proposed Commission budget was considered and submitted to the Finance Committee. (910

REPORT OF THE PUBLIC RELATIONS COMMISSION :

Vice-President for Programs Clifford E. Myatt presented the Report of the Public Relations Commission. (911

Myatt moved, Sweden seconded, that this report be received. (912
- MOTION CARRIED -

Myatt moved, Switzerland seconded, that serious consideration be given by each NOM and LOM to recognize the need and responsibility of a Public Relations Representative, by making him a member of the Board of Directors and of the other Commissions. (913
- MOTION CARRIED -

Myatt moved, Puerto Rico seconded, that, if possible, a Jaycee with Public Relations experience and training be assigned as an advisor to the Public Relations Commission. (914

Australia moved an amendment, that the words 'if possible' be deleted.
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

Myatt moved, Philippines seconded, that the Public Relations Representative emphasize not only news releases, but concern himself with internal public relations; he should determine that his NOM is passing on all important information to the LOMs and to JCI; he should take an active part in preparing seminars, obtaining guest speakers and ensuring that every Jaycee is knowledgeable of the organization as a whole so that they, in turn, sell Junior Chamber at every opportunity. (915
- MOTION CARRIED -

Myatt moved, Puerto Rico seconded, that every LOM should have a "Bosses' Night and Press Day" each year at different occasions. Bosses should be invited to learn about Junior Chamber and what their employees are accomplishing; Members of the Press, Radio, etc. should be invited and not only honoured at a luncheon or dinner, but informed of the Chamber's activities and purposes. (916)

West Indies moved, Norway seconded, an amendment that the word "Night" be changed to "Day".
- AMENDMENT CARRIED -
- MOTION AS AMENDED CARRIED -

Myatt moved, Italy seconded, that more space in JCI WORLD be given to report case histories of how Local Chapters have implemented JCI programs and that the Vice-President for Programs in charge of Public Relations urge, through letters and copies of IMPACT, the supplying of this information to the Secretariat. (917)
- MOTION CARRIED -

Myatt moved, Switzerland seconded, that the Report of the Select Committee for Junior Chamber's 50th Anniversary be received, with the deletion of paragraph 4 pertaining to the United States Jaycees' non-participation in the observance of this Anniversary. (918)
- MOTION CARRIED -

Myatt moved, Italy seconded, that the recommendation that JCI produce a greeting card each year through the JCI Secretariat for sale to LOMs, be not adopted. (919)
- MOTION NOT TO ADOPT CARRIED -

Myatt moved, Colombia seconded, that "Jaycee Week" be continued as a Category 2 Program in 1966. (920)
- MOTION CARRIED -

Myatt moved, Argentina seconded, that "JCI History" be transferred from Category 3 to Category 4 Program in 1966. (921)
- MOTION CARRIED -

Myatt moved, France seconded, that "JCI Slides" be continued as a Category 3 Program in 1966. (922)
- MOTION CARRIED -

Myatt moved, Switzerland seconded, that "Jaycee Distinguished Service Award" be transferred from a Category 3 Program to a Category 4 Program in1966. (923)
- MOTION CARRIED -

Myatt moved, Sweden seconded, that "JCI Signs" be continued as a Category 4 Program in 1966. (924)
- MOTION CARRIED -

Myatt moved, Puerto Rico seconded, that "Ten Outstanding Young Men" be continued as a Category 3 Program in 1966. (925)
- MOTION CARRIED -

Australia moved, Philippines seconded, that "JCI WORLD Advertising" be adopted as a Category 2 Program for 1966, with the following amendments to the Procedure of the Program Proposal and Guide as originally submitted : (926)

(a) Delete the words : "approximately 500".

(b) Add closing paragraph : "This procedure shall not be put into effect until opportunity has been given by the Program Manager for each NOM to approve a List of Businesses to be approached. If the NOM does not take the opportunity to approve the List of businesses with reasonable speed, the Program Manager may, at his own discretion, proceed with all approaches".

– MOTION CARRIED -

Switzerland moved, England seconded, that a Program Manager be appointed for "JCI WORLD Advertising" Program. (927)
- MOTION CARRIED -

Australia pointed out that they would be prepared to recommend a Program Manager for this program, namely Mr. John Morris. (928)

New Zealand moved, Canada seconded, that a Public Relations Manual be produced by the JCI Secretariat for sale through JCI and NOM Secretariats and that the Manual be in two parts, as follows : (929)

Part 1 - Compact, and dealing with the principles and practice of Public Relations;

Part II - Comprising loose-leaf sheets covering such individual topics as internal public relations, magazine production, news gathering, face-to-face meetings (with community leaders), news releases (TV, Radio, Press), JCI Programs (slides, history, etc.), NOM Programs,

and that NOMs should produce local information for inclusion in the Manual when being locally used.
- MOTION CARRIED -

U.S.A. moved, Australia seconded, that the President refer to a Select Committee the investigation of the production and sale of a Public Relations Manual. (930)
- MOTION TO REFER CARRIED -

Myatt moved, Switzerland seconded, that all LOM Project Chairmen be encouraged to appoint a person to their project committee to be responsible for the liaison on all Public Relations and Publicity matters with the Chamber's Public Relations Officer. (931)
- MOTION CARRIED -

Myatt moved, France seconded, that immediately after a National Award is won, news releases suitable for all media be sent to the successful Chamber and all affected local media by the NOM. (932)
- MOTION CARRIED -

Myatt moved, France seconded, that after an International Award is won, news releases suitable for all media be sent to the successful NOM or LOM and all affected local media by the JCI Secretariat. (933)
- MOTION CARRIED -

Myatt moved, South Africa seconded, that LOMs and NOMs be encouraged to publicize the Junior Chamber Purposes to achieve maximum Public Relations and recruiting benefits. (934)
- MOTION CARRIED -

ORT OF
EXTENSION
MISSION :

Executive Vice-President for Development Harold N. Groom presented the Report of the Extension Commission. (935)

Groom moved, Scotland seconded, that the Report be received.
- MOTION CARRIED -

Groom moved, Canada seconded, that all NOMs encourage their LOMs to maintain detailed records of their membership, including the occupation of said members to determine the reasons for turnover. (936)
- MOTION CARRIED -

Groom moved, South Africa seconded, that a strong emphasis be placed on the recruitment of all young men, regardless of their personal background or educational level. (937)
- MOTION CARRIED -

Groom moved, Suriname seconded, that the Secretariat design a suitable Membership Record Card to be standardized throughout JCI. (938)
- MOTION CARRIED -

Groom moved, Argentina seconded, that NOMs establish Metropolitan Planning Committees in appropriate cities for the purpose of investigating, planning and co-ordinating extension and increase of membership within large cities. (939)
- MOTION CARRIED -

Groom moved, Argentina seconded, that the 1966 President appoint a further Select Committee to assist the Secretariat in preparing and publishing in English, French and Spanish, a pamphlet for the use of Metropolitan Planning Committees, (940)

detailing the requirements and methods of investigation for such Committees.
- MOTION CARRIED -

(941) Groom moved, Scotland seconded, that the JCI Commission responsible for Development emphasize the responsibilities of Sponsoring Chapters in relation to new Chapters for two years from inauguration.
- MOTION CARRIED -

(942) Groom moved, Virgin Islands seconded, that the Developed and Developing NOM Relationship Program be continued for a further year within the JCI Development Fund Program.
- MOTION CARRIED -

(943) Groom moved, Argentina seconded, that "National Extension Surveys and Goals" be continued in Category 2 in 1966.
- MOTION CARRIED -

(944) Groom moved, U.S.A. seconded, that the following recommendations be adopted :

that "National Extension Kit" be continued in Category 3 in 1966.

that "National New Chapter Kit and Basic Program" be continued in Category 3 in 1966.

that "Induction Period for Potential Members" be retitled "Orientation Period for Potential Members" and be continued as a Category 4 Program in 1966.

that "Advisory Service for Members" be discontinued as a JCI Program.

that "National Jaycee Contacts and Transfer Register" be discontinued as a JCI Program.

that "Extension Month" be discontinued as a JCI Program.

- MOTION CARRIED -

(945) Groom moved, Hong Kong seconded, that the recommendation that the original Committee composed of Bill Goodwin of New Zealand and one or two members of Asian countries study the question of Membership in South East Asian Chambers, not be adopted.
- MOTION NOT TO ADOPT CARRIED -

(946) Groom moved, Philippines seconded, that each NOM in South East Asia furnish details of an expansion program at the JCI Conference in Hong Kong in 1966, and these programs to be co-ordinated by the appropriate JCI Vice-President for Operations
- MOTION CARRIED -

Groom moved, South Africa seconded, that all NOMs furnish details of expansion programs to the Executive Vice-President for Development. (947)
- MOTION CARRIED -

Groom moved, Sweden seconded, that JCI obtain all Extension material available from NOMs and compile a comprehensive Extension Kit or Manual for use in Extension of new LOMs, which shall contain a detailed step-by-step Extension Program and also include a copy of the "SPOKE" Program. (948)
- MOTION CARRIED -

Groom moved, Suriname seconded, that when the new Extension Kit is compiled, one copy be sent to all NOMs free of charge, and LOMs carrying out Extension be requested to purchase at a nominal charge the required quantity of kits necessary for the Extension. (949)
- MOTION CARRIED -

Groom moved, Philippines seconded, that the JCI Vice-President for Operations be instructed to enquire from the National Presidents of his assigned NOMs as to the effective use of the Extension Kit. (950)
- MOTION CARRIED -

U. S. A. moved, France seconded, that the recommendation that a universal office-bearers' training manual, in relation to Extension, be prepared and distributed, be not adopted. (951)
- MOTION NOT TO ADOPT CARRIED -

ECESS : There was a recess from 10:30 PM until 10:55 PM. (952)

ROXY VOTES : The Secretary General advised that a further proxy had been received, namely : (953)

Netherlands Antilles in favour of Virgin Islands (2 votes).

The current total voting strength was reported at 392.

CRETARIAT TE BIDS : The President advised that the matter of the Secretariat Site Bid was first discussed at the Mid-Year Executive Meeting in June this year, when discussion on the future Secretariat was given. It was felt that the time had arrived for JCI to have a permanent headquarters rather than be on a short term lease as had been the history in the past. When the Executive convened here on Wednesday of last week, they discussed the matter further. At the Board Meeting, the Board also discussed the matter of the Secretariat Site and of the bids, as a result of which a recommendation came to General Assembly that a special Secretariat Site Committee be appointed, comprising the Executive Officers, for the purpose (954)

of investigating and examining in detail the bids that had been received. This Site Committee met for $6\frac{3}{4}$ hours. It interviewed the representatives of the bidding cities and asked innumerable questions, following which the Special Secretariat Site Committee reported to the Board of Directors last night. From the facts presented the Board had made a recommendation for General Assembly to consider:-

The bid received from Freeport was not properly (955) concrete, and it was the Board's opinion that this particular bid should not be considered any further. Details of other bids were given as follows :

1. The Land :

Shannon : A 99 year lease at a rental of US$146 per annum. The land value is estimated at US$7,500.

The lease is not saleable, and in the event that JCI vacated the property, the lease would revert to the Development Company which owns the site.

Miami : A 99 year lease at a rental of US$7,500, which includes interior and exterior maintenance, plus cleaning and janitorial service, the cost of which is estimated by the Secretariat Site Committee at US$10,000 per annum. The land is valued at US$175,000.

The lease is probably not saleable.

The landscaping surrounding the property will be maintained by the City.

Monaco : Three different suggestions, but not one concrete proposal. A piece of land was offered, but there was no size or area specified.

Long term was mentioned but there is no documentary evidence, no precise, written commitment by the Government of the Principality of Monaco.

2. The Building :

Shannon : There seemed to be a little confusion regarding the size of the building, but it is from 10,000 to 15,000 sq. ft. Cost US$280,000.

Includes penthouse for Secretary General, site inspection, architect's fees, and associated costs.

Also offered temporary accommodation from June 1966 until 1967 upon the completion of the new building, this accommodation being rent free.

Building costs roughly US$17 per square foot.

Miami : Size of the building 9,000 square feet.

Offers made - cash offer of US$50,000 by City of Miami Beach, cash offer of US$100,000 from Florida Jaycees State Organization, including the Senators of Florida - a total of US$150,000.

Location next to the Miami Beach auditorium, in Civic Centre.

Building costs vary from US$12 to US$15 per square foot.

Monaco : A new building on this land, but no sums of money were offered. An existing building, but no photographs or details were given.

One or two floors of office space to meet our requirements in an existing building, but no details.

3. Transport :

Shannon : In summer, 19 jets per day. In winter 10 jets per day.

On line travel from London to Shannon and return at no extra costs.

Serviced by 11 international air lines.

Miami : 75 international air lines operating; 450 jet flights per day.

Monaco : No airport, nearest airport being 20 Kms. from city.

4. Facilities :

Shannon : Printing works at Limerick, 13 miles distant.

2 primary schools, up to 12 years.

One comprehensive school to Leaving Standard.

Secondary schools at Limerick.

Universities at Galway and Cork.

Miami : All schooling is available.

10 nationalities are employed at the Secretariat.

Monaco : Letter from the Prime Minister offering what facilities we require, not specific.

5. Staff :

Shannon : Available from Limerick, population 65,000 and from Ennis, population 9,000.

Salaries for general stenographers - US$19.60 to US$33.60.

Salaries for private secretaries - US$33 to US$44.

Miami : Staff is available.

Salaries for stenographers - US$50 to US$85.

Monaco : Staff is available.

Stenographer's salary - US$120 per month.

English speaking staff would cost 50% more.

6. Consulates :

Shannon : All Consulates in Dublin, 120 miles away.

Miami : 31 Consulates in Miami Beach area.

Monaco : No information.

7. Savings on Staff Salaries :

Shannon : 32% - 35% on staff salaries other than executive staff. US$22,000 per annum.

Miami : Savings are nil, but site is attractive to overseas staff.

Monaco : Approximately US$17,500 per annum.

8. Effects :

Shannon : Transfer of goods and materials to Shannon would be free; this is subject to confirmation.

Estimated one month's dislocation of Secretariat operation.

Approximately US$1,500 compensation sould have to be paid to staff members for the loss of their apartment leases.

The cost of transferring staff to Shannon is estimated at US$12,500, anticipating half the staff relocates.

Miami : Estimated one week's dislocation of operation in transferring to new site.

The retention of trained and experienced staff which are currently employed at the Secretariat.

The opportunity of long term contracts with the staff.

Monaco : One month's dislocation of operation of the Secretariat.

Estimated US$1,500 compensation to staff.

Estimated US$12,500 to transfer the staff.

9. Effect on the Movement :

Shannon : Losing all ties with the U.S. Jaycees.

An increase in postage costs.

A loss of the staff connection with the U.S. Jaycee Headquarters.

A stimulation of the movement in Europe.

Miami : A continuation and improvement of the present trend of awareness of JCI and co-operation with JCI by 80% of this organization's members.

Exposure to approximately 2,000,000 people per year, including foreigners.

Situated in the largest Jaycee country in the world.

Maintenance of the status quo and the consequent lack of misunderstanding of change of address within the Jaycee world.

Proximity to major potential sponsors.

The last ten years' connection with local suppliers, printers and the like.

Monaco : Same as Shannon.

The President concluded by saying that there must (956)
be a very real advantage to move from a satisfactory location. The Board believed that it was in the best long term interests of this organization to RETAIN THE SECRETARIAT IN THE CITY OF MIAMI BEACH, therefore the Board of Directors recommended to this General Assembly unanimously that the bid of Miami Beach be accepted. This was the unanimous recommendation of the Board to General Assembly.

After discussion, Ireland formally notified the (957)
meeting that they withdrew their bid.

India moved, West Indies seconded, that the bid (958)
submitted by the City of Miami Beach, Florida, U.S.A., be accepted.
- MOTION CARRIED -

U. S. A. thanked Ireland and Monaco, and pledged to give JCI as quickly as possible the finest headquarters that a world organization could have. (95)

Ireland offered congratulations to the Miami Beach Jaycees and the U.S. Jaycees, and said that they knew that the new headquarters would be of benefit to the organization, and they would give their support at any stage. (96)

The President moved a vote of thanks and appreciation to those cities and Jaycees who bid for this Secretariat Site, and said that he was happy and proud to move that motion from the Chair. (96)
- MOTION CARRIED BY ACCLAMATION -

1966 BUDGET :

Mexico moved, France seconded, that General Assembly considers the budget tomorrow morning. (96)
- MOTION CARRIED -

EXECUTIVE VICE-PRESIDENT FOR DEVELOPMENT :

The Chair moved, West Indies seconded, that, as a further duty of the Executive Vice-President for Development, there be added after By-Law 11-1(c) (between existing duties (c) and (d)) : "Promotion of International Exchange Programs" (96)
- MOTION CARRIED -

Figge moved, Nishio seconded, that By-Law 19-4(d) read : "Liaison with the JCI Executive Vice-President for Programs". (96)
- MOTION CARRIED -

Abravanel moved, Romero seconded, that By-Law 20-2 be amended to read: "PRESIDING OFFICER : JCI Conferences shall be convened and chaired by the Vice-President for Operations assigned to the host National Organization Member. However, if more than one Conference is organized in the same year in his assigned countries, another Vice-President for Operations may be assigned to convene and chair one Conference." (96)
- MOTION CARRIED -

JCI WORLD :

Mackay moved, Fine seconded, that a subsidy on the basis of cost, up to a maximum of US$0.50 per member per annum, be granted to countries which with JCI approval produce regular (identical form) language editions of JCI WORLD in other than the English, French and Spanish languages. (96)
- MOTION CARRIED -

JCI JEWELRY AND SUPPLIES :

Philippines moved, Canada seconded, that the following provisions be added to Policy 23-6 : "The promotion of any JCI designated item of jewelry or supplies shall be handled exclusively by JCI, and any new item proposed shall be referred to the Secretary General for consideration. (96)

The sale or resale of any item of supply which might bear the name or names, insignia or Creed of this association shall first be approved by the Secretary General who shall, with the approval of the President, be empowered to place any restriction on the sale or distribution thereof.

All orders for supplies or jewelry must be accompanied by cash, money order or check.

Only the jewelry and supplies provided by the Supplies Department of Junior Chamber International shall be sold at the annual World Congress and JCI Conferences.

Jewelry and supplies from sources other than the Supplies Department of Junior Chamber International, may be sold at a World Congress or a JCI Conference, subject to the approval of the JCI Secretary General."
- MOTION CARRIED -

EPORT OF THE ELECT OMMITTEE ON AME CHANGE :

Select Committee Chairman Habib moved, Belgium seconded, that the report of the Select Committee on Name Change be received. (968)
- MOTION CARRIED -

The Chair called for a vote on a motion : That, notice of this change be given to Junior Chamber International at the XXI World Congress in Kyoto, with a recommendation that it should be changed from this General Assembly. (969)
- MOTION DEFEATED -

Lapeyre moved a motion of appreciation to members of the Select Committee on Name Change for their hard work and sincere study of the question of a name change. (970)
- MOTION CARRIED -

ECESS :

The President recessed the meeting at 2:15 AM, Saturday, November 27th. (971)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
GENERAL ASSEMBLY MEETING - SESSION 6

SATURDAY
November 27, 1965
9:05 AM - 12:25 PM

Menzies Hotel
Sydney
Australia

RECONVENE : The meeting reconvened at 9:05 AM. (972)

PROGRAMMING MATERIAL : Australia announced that in view of the fact that they had covered the question of the production of programming material under the subject of "Chapter and Individual Development" and had also had occasion to discuss this with the Secretary General, they were withdrawing the motion, of which notice had been given at a previous session of General Assembly. (973)

CANADA : Canada informed General Assembly that representatives of the Canada Junior Chamber of Commerce and La Federation des Jeunes Chambres du Canada-Francais had held meetings over the last three months and, in fact, had held meetings at this Congress. The purpose of these meetings had been to resolve a basis of unification of the two organizations - organizations which shared the same aims and objectives. As a result of these meetings, Canada was pleased to report that both organizations were hopeful that unification would take place in the very near future. Canada assured the Assembly that the JCI Executive Committee would be kept informed of all progress. (974)

COST STRUCTURE OF WORLD CONGRESSES : Australia moved, Scotland seconded, that the President set up a Select Committee to investigate the cost structures of World Congress, to submit a report to the XXI World Congress. (975)
- MOTION CARRIED -

RECOGNITION TO FOUNDING CITY : Puerto Rico moved, Philippines seconded that (976)

WHEREAS, on the thirteenth of October 1915, thirty-two young men under the leadership of Henry Giessenbier, met at the Mission Inn, St. Louis, Missouri, U.S.A., to form the Young Men's Progressive Civic Association, and

WHEREAS, this organization established sound methods of training young men for leadership through service to their community, and

WHEREAS, the rapidly growing organization changed its name to Junior Chamber of Commerce in 1918, and

WHEREAS, the ideals of this dynamic group spread to many nations, leading to the formation of Junior Chamber International on the eleventh of December, 1944, and

WHEREAS, the concept of Junior Chamber now encompasses nearly 330,000 young men dedicated to improving themselves and 7,500 communities in 80 countries around the world;

NOW, THEREFORE, BE IT RESOLVED that the delegates in attendance at this XXth JCI World Congress at Sydney, Australia, in the fiftieth year of founding of Junior Chamber, do hereby acknowledge and recognize St. Louis, Missouri, U.S.A., as the FOUNDING CITY, and

BE IT FURTHER RESOLVED that a special message of gratitude and goodwill be conveyed to the citizens and leaders of the City of St. Louis, Missouri, U.S.A., from the delegates assembled at this XXth Junior Chamber International World Congress and the thousands of young men they represent around the world, on this GOLDEN ANNIVERSARY.

- MOTION CARRIED BY ACCLAMATION -

WARDING OF ENATORSHIPS O NON-EMBERS :

Senate Chairman Conrad O'Brien advised the Assembly that the Resolutions Committee had discussed the resolution regarding the awarding of Senatorships to non-members, but had been equally divided on the question. (977)

O'Brien moved, Switzerland seconded, that a new Section 3 be added to By-Law 21-7 of the JCI Constitution, as follows: (978)

Senatorships on a selected basis may be awarded to non-members to honor them for outstanding and for valuable service to Junior Chamber, upon the written recommendation of a NOM President and the approval of the President of JCI. A detailed biographical report on a form prepared by the Secretary General should accompany the Senate application.

- MOTION DEFEATED -

EPORT OF THE INANCE OMMITTEE :

The Treasurer gave the report of the Finance Committee on the Budget for 1966. (979)

Accounts Receivable :

Fine moved, Philippines seconded, that in view of the disaffiliation of Pakistan, Portugal and Swaziland, the unpaid Accounts Receivable from these NOMs be written off. (980)

- MOTION CARRIED -

Accounts Payable :

The Accounts Payable as at the 15th October, 1965, totalled US$23,494, and had been reviewed and found to be satisfactory by the Finance Committee. (981)

Jewelry and Supplies :

A list of the total Jewelry and Supplies of the organization, of a total value of US$9,920, had been reviewed and found to be satisfactory by the Finance Committee. (982)

1965 Budget :

During 1965, at the request of the World President, General Legal Counsel Merdes had been requested to visit Tulsa, U.S.A., in connection with the JCI Senate program. (983)

Fine moved, France seconded, that an amount of US$500 be appropriated for this purpose. (984)
- MOTION CARRIED -

1966 Budget :

A Budget for the year 1966 had been prepared by the Finance Committee and had been distributed to General Assembly, showing a deficit on operations for the coming year of US$11,794. One item which required comment was that an allowance to the President of US$5,000 had been included to cover his out-of-pocket expenses during his year of office. (985)

Fine moved, Suriname seconded, that the 1966 Budget and Report and Recommendations of the Finance Committee be adopted. (986)
- MOTION CARRIED -

Fine moved, Sabah seconded, that should the annual accounts of JCI for the year ended 31st December, 1965, show a surplus, that surplus, up to a maximum sum of US$5,000, shall be appropriated as a Presidential allowance for this year's (1965) World President. (987)
- MOTION CARRIED -

The Treasurer placed on record his thanks to his Committee for the tremendous efforts they had made, both on the 1966 Budget and on financial policy generally. (988)

The Chair expressed appreciation to the Treasurer for the work he had put in during the year on the finances of the organization and, in particular, on the Budget during the last few weeks. (989)

CONSIDERATION OF JCI DUES INCREASE :

The Finance Committee had considered the report of the Select Committee to Review JCI's Dues Structure, which had been circulated to General Assembly, and recommended that the (990)

US$1.00 per member individual membership dues basis, having already been established, is a basis for the initial payment towards the operating and overhead costs of the international association. Further, the Committee believed that in order to develop the existing services and to extend these to meet the growing demand for services from JCI - and the JCI Secretariat in particular - that an additional dues levy had become a matter of prime urgency to the unstinted development of the worldwide membership of JCI.

Fine moved, France seconded, that commencing January 1, 1967, Individual Membership dues be as follows : (991)

For NOMs with up to 25,000 members,
US $1.60 per Individual Member;

For NOMs with over 25,000 members,
US $1.30 per Individual Member;

which shall continue until January 1, 1969, when the Individual Membership dues shall be :

For NOMs with up to 25,000 members,
US $2.00 per Individual Member;

For NOMs with over 25,000 members,
US $1.50 per Individual Member.

U.S.A. moved, West Indies seconded, an amendment that the second part of the motion commencing with the words "which shall continue until January 1, 1969....." be deleted.

New Zealand moved, U.S.A. seconded, an amendment to the amendment that that second part of the motion commencing with the words "which shall continue until January 1, 1969....." be replaced by "and that at the World Congress in 1967 a Committee be set up to investigate the dues with a view to bringing forward a recommendation for implementation on the 1st January, 1969."
- AMENDMENT TO AMENDMENT CARRIED -
- AMENDMENT AS AMENDED CARRIED -
- MOTION AS AMENDED CARRIED -

The Finance Committee also considered that the principle should be accepted that an International LOM Service be provided for those who want it on the basis of the user paying for the service received. The Committee had in mind a figure of US$3 or US$4 per Individual Member. (992)

OTING SYSTEM : The Secretary General explained the voting procedure. (993)

OTING STRENGTH : A roll call was taken. The total voting strength in the Assembly was 392, giving a majority of 197. It was noted that China was not present and had given its proxy to the Philippines. (994)

SCRUTINEERS : (995) India moved, Fiji seconded, the appointment of the following Scrutineers: Conrad E. O'Brien (Chairman), and Warwick Kent; and the following to assist: Leslie M. Perrott, John Hegarty, Bill Orme, and Peter B. Watts.
- MOTION CARRIED -

CONGRESS BIDS : (996) Australia moved that the ballot for bids for the XXII JCI World Congress be not conducted and that the bid by the Toronto Junior Board of Trade be accepted by acclamation.
- MOTION CARRIED BY ACCLAMATION -

ELECTION OF 1966 VICE-PRESIDENTS FOR PROGRAMS : (997) After the first ballot, the President announced that 4 candidates for the offices of Vice-President for Programs had received the required number of votes and were elected, as follows :

John G. Ash	New Zealand
Masataka Ono	Japan
Robert B. Rogers	Australia
Eduardo Romero A.	Peru

FUTURE CONGRESS BIDS : (998) Denmark advised that Copenhagen would be bidding next year to host the 1968 World Congress. France announced that Nice would also be bidding for that Congress, and India announced that Delhi was proposing to bid to host the 1968 World Congress as well.

(999) West Indies was considering making a bid to host the 1969 Congress in Port-of-Spain, Trinidad, but was aware that Mexico was also interested in bidding for that year. Trinidad would therefore possibly bid for 1970 instead. Mexico confirmed that a bid would be put forward to host the 1969 World Congress.

ADOPTION OF MINUTES : (1000) Denmark moved, Scotland seconded, the adoption of the Minutes of Sessions 1 and 2 of the General Assembly.
- MOTION CARRIED -

MESSAGES OF GREETING : (1001) Messages of Greeting had been received from: H. R. Fidge, Mayor of the City of Geelong; John P. Roberts, Prime Minister of Ontario, Canada; His Excellency Tun Lim Yew Hock, High Commissioner for Malaysia in Australia and New Zealand; Cecil H. Hewitt, Mayor of the City of North Bay, Ontario, Canada.

INTRODUCTIONS : (1002) The Chair introduced the following members of the JCI Secretariat Staff present :

Program Director, Bob Grafflin;
Assistant Community Development Program Manager, Rafael Francia.

Philip C. Margetts, a past JCI Staff Officer assisting at this Congress, was also introduced.

Australia wished to recognize at this General Assembly the President of Honiara.

RESENTATION : On behalf of the General Assembly, the Congress Director made small presentations to the Simultaneous Translators who had worked so hard during the Congress. (1003)

ONORARY LIFE EMBERSHIP : The Chair moved, O'Brien seconded, the following motion conferring Honorary Life Membership on Andrew G. Mungenast : (1004)

That, ANDREW G. MUNGENAST is held in such high esteem by the membership of this organization that it has elected to confer upon him the full rights and privileges of HONORARY LIFE MEMBERSHIP for his outstanding devotion to duty while serving Junior Chamber International.
- MOTION CARRIED BY ACCLAMATION -

ERTIFICATE F MERIT : The Chair moved, O'Brien seconded, that this Assembly grant to John H. Armbruster for outstanding services rendered to JCI and the JCI Senate, a Special Certificate of Merit on this 50th Golden Anniversary of Junior Chamber. (1005)
- MOTION CARRIED BY ACCLAMATION -

PPRECIATION : Fiji expressed appreciation to Australia and New Zealand for the assistance received from these two NOMs during the past year. (1006)

The Chair expressed to Congress Director Allan C. Butt and to his Organizing Committee, the admiration and sincere appreciation of this Assembly for their outstanding work in preparing the XX World Congress. (1007)
- APPROVED BY ACCLAMATION -

LECTION OF 1966 ICE-PRESIDENTS OR PERATIONS : After one ballot, the President announced that 12 candidates for Vice-President for Operations had duly received the required number of votes and were elected, as follows : (1008)

Asad Ali Asgar	Fiji
Roger van Boxel	Belgium
G. Raymond Burn	England, Wales & N. Ireland
Bruce M. Carran	New Zealand
Olof Forsgren	Sweden
Luis T. Gandia	Puerto Rico
Birendra Kumar	India
N. Tilt Kurtz	U.S.A.
Tsuyoshi Matsuzoe	Japan
Bahar Ramchandani	Hong Kong
Manuel Rivera Rio H.	Mexico
K. Sam Wimalasekera	Ceylon

ECESS : The meeting recessed at 12:15 PM. (1009)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
GENERAL ASSEMBLY MEETING - CLOSING SESSION (SESSION 7)

SATURDAY
November 27, 1965
4:37 PM - 6:30 PM

Menzies Hotel
Sydney
Australia

RECONVENE :	The meeting reconvened at 4:37 PM.	(1010)
ELECTION OF 1966 EXECUTIVE VICE-PRESIDENT FOR PROGRAMS :	After one ballot, the President announced that Clifford E. Myatt of Puerto Rico had been elected to the office of Executive Vice-President for Programs in 1966.	(1011)
ELECTION OF 1966 EXECUTIVE VICE-PRESIDENT FOR OPERATIONS :	After one ballot, the President announced that Jose E. de la Rosa of the Philippines had been elected to the office of Executive Vice-President for Operations in 1966.	(1012)
ELECTION OF 1966 EXECUTIVE VICE-PRESIDENT FOR DEVELOPMENT :	After one ballot, the President announced that Philippe Abravanel of Switzerland had been elected to the office of Executive Vice-President for Development in 1966.	(1013)
COMMISSION PLANNING SESSIONS :	Figge moved, India seconded, that a Select Committee be appointed by the 1966 President to study the Congress business and format with a view to the possibility of eliminating Commission Planning Sessions, and in their place setting up a mechanism to screen and approve Program Proposals and to introduce an expanded system of seminars on programs and timely topics; the results of this study to be submitted to the XXI World Congress in Kyoto. - MOTION CARRIED -	(1014)
FAREWELL ADDRESS BY PRESIDENT :	President Rundle delivered his farewell address, stating that in the 1960's the Junior Chamber movement had shown tremendous advance, not only in size and in expansion but also particularly in understanding. However, he was still concerned at times at the lack of understanding. Differences between people were vast because of their background, historical, educational, and so on, and it distressed him to find that at times in JCI we had a lack of understanding. This lack of understanding must be dispelled. The one thing other than fellowship that all Junior Chamber members had in common was training.	(1015)
	President Rundle expressed his great gratitude to his wife, Libby. To the Board of Directors, his sincere thanks and he looked forward to a continued association with them.	(1016)

APPRECIATION :

Immediate Past President O'Brien expressed on behalf of Junior Chamber International, deep gratitude to President Rundle and his wife, also to his mother, Mrs. J.A. Rundle Sr. (1017)

O'Brien moved, THAT, WHEREAS the General Assembly of Junior Chamber International, gathered in Sydney, Australia for the XX Congress, representing 334,203 individual members in 80 National Organizations comprising this worldwide association, wishes to record in the Proceedings of this Congress its sincere appreciation to JOHN L. RUNDLE, President 1965, for his untiring efforts in furthering the aims and ideals of Junior Chamber, and for his outstanding and inspiring leadership throughout this Golden Anniversary year of the Junior Chamber movement, be it therefore resolved that, LIFE MEMBERSHIP in Junior Chamber International and all the rights and privileges attached thereto, be conferred upon him. (1018)
- MOTION CARRIED BY ACCLAMATION -

ELECTION OF 1966 PRESIDENT :

Lapeyre moved that this General Assembly elect unanimously as President of Junior Chamber International for 1966, Edward A. Merdes of the U.S.A. (1019)
- MOTION CARRIED BY ACCLAMATION -

INSTALLATION OF 1966 PRESIDENT :

1966 President Edward A. Merdes was sworn in by 1965 President Rundle and gave the Oath of Office. (1020)

ACCEPTANCE SPEECH :

1966 President Merdes delivered his acceptance speech. He thanked his wife, his two children present, the Alaskan Jaycees and their wives, the U.S. Jaycees who had come to Sydney to support him, and all the Jaycees who, since he had joined the organization, had encouraged him along the road. He would endeavour in some small way to repay Junior Chamber for the benefits it had showered on him. (1021)

He talked on the furtherance of understanding, goodwill and co-operation among all people. There lay an awesome responsibility in each and everyone in some small way to work and sacrifice to attain and to ensure that this vital communication process was carried out in this most troubled world. He spoke of expansion of the Junior Chamber movement and of leadership meaning more than good public speaking and Parliamentary procedure, of freedom of conscience and freedom of speech. (1022)

VOTE OF THANKS : The President expressed his thanks to the Scrutineers, to the interpreters and to the technicians. (1023)

CERTIFICATES OF APPRECIATION : The President presented Certificates of Appreciation to those 1965 Program Managers present : (1024)

Torben Nielsen, Denmark
Dr. John Sladdin, Australia
Masataka Ono, Japan
Isaac Schuster, Colombia

The President advised that Certificates of Appreciation to the other Program Managers (who were absent) would be conveyed to them by the Secretary General. (1025)

The President thanked each member of the 1965 Board of Directors and presented a testimonial to each member. (1026)

ADJOURNMENT : The meeting adjourned at 6:30 PM. (1027)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
POST-CONGRESS JOINT EXECUTIVE COMMITTEE MEETING

SUNDAY
November 28, 1965
8:45 PM - 9:45 PM

Menzies Hotel
Sydney
Australia

CALL TO ORDER : President Rundle called the meeting to order at 8:45 PM. (1028)

WORLD ECONOMIC CONFERENCE IN EL SALVADOR : The meeting considered the referral from the Board of Directors Meeting - Session 2. The matter of holding a world Economic Conference in El Salvador was reviewed, but there being no further information available, it was decided that the matter would be deferred, and upon additional information being available, will be determined by mail ballot. The President was asked to make arrangements for an officer of JCI to stop-over in El Salvador on his return home from Congress, to gain the information required. (1029)

1966 JCI CONFERENCE SITE - LAOS : The meeting noted the recommendation of the 1965 Executive Committee Meeting - Session 2, regarding the request of Laos to host a JCI Conference in 1966. (1030)

The Chair moved, de la Rosa seconded, that the 1966 President and Executive Vice-President for Operations be empowered to consider the matter and to make the decision on a Conference in Laos when they had the full facts, including a written application from Laos, before them.
- MOTION CARRIED -

PROGRAM MANAGERS : The Committee noted the recommendation of the Board of Directors Meeting - Session 1, that Program Managers be assigned to all Category 1 and Category 2 Programs. (1031)

VISITS BY VICE-PRESIDENTS FOR OPERATIONS : The meeting noted the recommendation of the Board of Directors Meeting - Session 7, that, provided funds could be found, the Vice-Presidents for Operations should make more than one visit to their assigned NOMs. (1032)

Abravanel moved, de la Rosa seconded, that the Vice-Presidents for Operations be encouraged to visit their assigned countries more than once if possible, even without JCI funds being available. (1033)
- MOTION CARRIED -

PROGRAM MANAGER FOR "PROJECT CONCERN" : The meeting noted the U.S.A.'s agreement to a suggestion by Australia (ref: General Assembly, Session 4) that in the event of a Jaycee from Australia being appointed Program (1034)

Manager for "Project Concern", the U. S. A. would be happy to provide a member from near the border to assist him.

DATE AND PLACE OF 1966 MID-YEAR MEETING :

The Committee discussed a cable received from (1035)
Mr. John M. King of John M. King Resources Co., inviting them to hold the 1966 Mid-Year Executive Meeting at his ranch in Colorado, U. S. A.

The Committee expressed appreciation for (1036)
the kind invitation, but agreed that it would not be able to accept. The Secretary General was directed to write to Mr. King accordingly.

Merdes moved, Abravanel seconded, that (1037)
the 1966 Executive Committee will meet in Miami Beach from Monday, May 2nd, through Friday, May 6th, 1966.
- MOTION CARRIED -

DATES OF 1966 JCI CONFERENCES :

The following JCI Conference sites and dates (1038)
for 1966 were approved subject to the receipt of the required JCI contract and deposit and also subject to a final review of dates by the 1966 JCI President and Executive Vice-President for Operations :

1966 Conference Site	Dates
Tegucigalpa, Honduras	August 4 - 7
Hong Kong	End of May
Paramaribo, Suriname	Between June 21 - July 2
Helsinki, Finland	June 16 - 19
Westchester, California, U. S. A. (Community Development)	October 28 - 30
Quito, Ecuador	March
*Porto Alegre, Brazil	March

*The Committee noted the expressed reservations of Porto Alegre, Brazil, to holding a JCI Conference in the same year as one approved in Quito, Ecuador. In accordance with the decision of the 1965 Executive Committee Meeting - Session 1, this Conference was approved subject to final acceptance by Porto Alegre, Brazil.

ASSIGNMENTS TO 1966 VICE-PRESIDENTS FOR OPERATIONS :

President-Elect Merdes announced the (1039)
following assignment of countries after consultation with the 1966 Vice-Presidents for Operations :

Vice-President	Countries	
ASAD ALI ASGAR	Brunei	Sabah
	Ceylon	Sarawak
	Malaya	

Vice-President	Countries
ROGER VAN BOXEL	Canada Dahomey Italy Gambia) Liberia) Extension Ivory Coast Morocco Spain
G. RAYMOND BURN	Denmark Finland Greece Iceland Lebanon Norway Sweden
BRUCE M. CARRAN	Fiji Western U. S. A.
OLOF FORSGREN	Congo-Brazzaville Germany Malagasy Mauritius Nigeria South Africa (Kenya) - Extension Switzerland Tchad Eastern U. S. A. Zambia
LUIS T. GANDIA	Argentina Bolivia Brazil Dominican Republic Uruguay Chile Mexico Paraguay
BIRENDRA KUMAR	Australia Laos New Zealand Singapore Viet-Nam
N. TILT KURTZ	Belgium France Ireland England, Wales & N. Ireland Luxemburg Monaco Netherlands Scotland
TSUYOSHI MATSUZOE	China Japan Korea Okinawa Philippines
BAHAR RAMCHANDANI	Bahamas Bermuda Guadeloupe Martinique Virgin Islands Netherlands Antilles Puerto Rico Suriname West Indies
MANUAL RIVERA RIO H.	Colombia Costa Rica Ecuador El Salvador Guatemala Honduras Nicaragua Panama Peru Venezuela
K. SAM WIMALASEKERA	Hong Kong India Thailand

The meeting considered the assignment of Israel but the matter was left in abeyance. (1040)

On the question of the assignment of countries to Vice-President Forsgren, the meeting noted the vast area assigned to him. It was agreed that no visit by the Vice-President would be necessary to Mauritius, Nigeria, South Africa and Zambia, and the 1966 President would try to make a special point of visiting these countries. (1041)

ASSIGNMENTS TO 1966 VICE-PRESIDENTS FOR PROGRAMS :

The President-Elect announced the following assignment of commissions to the 1966 Vice-Presidents for Programs : (1042)

Vice-President	Commissions
JOHN G. ASH	Leadership Development
EDUARDO ROMERO A.	Records and Recognition Public Relations
ROBERT B. ROGERS	Community Development Education Youth Activities
MASATAKA ONO	International Relations Economic Affairs

CONTRACT WITH STATE OF FLORIDA JAYCEES AND SENATORS :

The meeting unanimously agreed that the 30 days stipulated in the contract with the State of Florida Jaycees and Senators regarding the payment of US$100,000 towards the new Secretariat be extended to 90 days, and the Secretary General was requested to inform Vice-President Frank Foster of the United States Jaycees accordingly by cable. (1043)

NEW SECRETARIAT BUILDING :

O'Brien moved, Myatt seconded, that this Executive accepts that all matters relating to the choice of design, specific site, etc., in connection with the new Secretariat of JCI, be delegated to the 1966 President and Secretary General. (1044)
- MOTION CARRIED-

APPRECIATION :

O'Brien moved, Groom seconded, on behalf of the members of the 1965 Executive Committee, very best wishes to the President-Elect and to the new members of the 1966 Executive Committee, for a very successful year. (1045)
- MOTION CARRIED BY ACCLAMATION -

Groom expressed the appreciation of the 1965 Executive Committee to President Rundle, for the excellent manner in which he had conducted all the meetings. (1046)

ADJOURNMENT :

The meeting adjourned at 9:45 PM. (1047)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
1965-1966 JOINT BOARD OF DIRECTORS MEETING - SESSION 1

MONDAY
November 29, 1965
9:15 AM - 12:45 PM

The Students' Union
Building
University of Sydney
Sydney, Australia.

CONVENE : The meeting convened at 9:15 AM. President Rundle welcomed the President-Elect and members of the 1966 Board of Directors and congratulated them on their election. (1048)

INVOCATION : Members were requested to stand while the President-Elect gave the Invocation. (1049)

ATTENDANCE : The following officers and officers-elect were in attendance : (1050)

John L. Rundle	President
Conrad E. O'Brien	Immediate Past President
Augusto H. A. Lapeyre	Executive Vice-President for Operations
Frederik A. Figge	Executive Vice-President for Programs
Harold N. Groom	Executive Vice-President for Development
David Fine	Treasurer
Edward A. Merdes	General Legal Counsel
Neville W. Mackay	Secretary General
Philippe Abravanel	Vice-President for Operations
Goran Ahrsjo	Vice-President for Operations
Juan B. Barrera, Jr.	Vice-President for Operations
Hellmuth Dettinger	Vice-President for Operations
Nagamitsu Nishio	Vice-President for Operations
K. Subbarao Ramaswamy	Vice-President for Operations
Robert B. Rogers	Vice-President for Operations
Eduardo Romero	Vice-President for Operations
Jose E. de la Rosa	Vice-President for Operations
Richard W. Thomas	Vice-President for Operations
Fred West	Vice-President for Operations
Aurelio Periquet, Jr.	Vice-President for Programs
Moshe D. Shechter	Vice-President for Programs

Peter H. Baker	Vice-President for Programs
Clifford E. Myatt	Vice-President for Programs
Asad Ali Asgar	1966 Vice-President for Operations
Roger van Boxel	1966 Vice-President for Operations
Bruce M. Carran	1966 Vice-President for Operations
Olof Forsgren	1966 Vice-President for Operations
Luis T. Gandia	1966 Vice-President for Operations
Birendra Kumar	1966 Vice-President for Operations
N. Tilt Kurtz	1966 Vice-President for Operations
Tsuyoshi Matsuzoe	1966 Vice-President for Operations
Bahar Ramchandani	1966 Vice-President for Operations
Manual Rivera Rio H.	1966 Vice-President for Operations
K. Sam Wimalasekera	1966 Vice-President for Operations
John G. Ash	1966 Vice-President for Programs
Masataka Ono	1966 Vice-President for Programs

The International Councillor for England, Wales & Northern Ireland was also present, representing 1966 Vice-President for Operations G. Raymond Burn. (1051)

WELCOME : The President recognised the presence of and welcomed to the meeting the President of Camara Junior de Argentina, Vincente A. Olguin, and the Vice-President-Elect for Programs of the Japan Junior Chamber of Commerce, Koji Kitayama. (1052)

APPROVAL OF MINUTES : By unanimous consent the Minutes of the Board of Directors Meetings, Sessions 5, 6 and 7, as amended, be approved and adopted. (1053)

RECOMMENDATIONS REFERRED TO THE JOINT BOARD MEETING :

Notice of Motion re Situation in Venezuela, Board of Directors Meeting - Session 2. (1054)

The Immediate Past President advised that the Vice-President assigned to Venezuela in 1965 had reported it was very difficult to communicate with that NOM and it was his opinion that special attention should be given to Junior Chamber in Venezuela in 1966. (1055)

Vice-President Romero advised that he had written 37 letters to the Venezuela Junior Chamber and received no reply and visited that NOM four weeks before Congress without being able to obtain a contact. (1056)

O'Brien moved, Romero seconded, that the Vice-President assigned to Venezuela in 1966 visit that NOM as early as possible and report back to the Mid-Year JCI Executive Meeting on the situation in that NOM. (1057)
- MOTION CARRIED -

APPROVAL OF CONTRACT FOR XXII WORLD CONGRESS :

The Secretary General reported that the Congress Contract for the XXII JCI World Congress in Toronto was in order and the Contract and Bid Bond of US$500 had been received. He requested that approval be given for the signing of the Contract. (1058)

Merdes stated that the Contract should be perused by the General Legal Counsel and the President before the Contract is signed. The Secretary General affirmed that detailed Bid and Revisions had been sent to both officers. (1059)

Fine moved, O'Brien seconded, that approval be given by the Joint Board for the signing of this Contract. (1060)
- MOTION CARRIED -

DATES OF 1967 JCI WORLD CONGRESS :

The Secretary General advised that the proposed dates for the 1967 World Congress were from 29th October - 4th November and the General Legal Counsel recommended that, since most of the Conference would be held in November, as required in the JCI Constitution, that these dates be approved. (1061)

Kurtz moved, Periquet seconded, that the Joint Board meeting approve the dates for the XXII JCI World Conference in Toronto from October 29 - November 4, 1967. (1062)
- MOTION CARRIED -

Accommodation : In reply to several questions the President advised that there would be suitable accommodation at reasonable rates provided delegates registered early, but added that it was desirable for all the Board of Directors to stay at the Headquarters Hotel. (1063)

REVIEW OF 1966 CONFERENCE DATES AND SITES :

The following dates and sites for JCI Conferences in 1966, which were considered and approved by the 1966 Executive Committee, were noted : (1064)

Quito, Ecuador	March
*Porto Alegre	April 6 - 10
Hong Kong	End of May
Helsinki, Finland	June 16 - 19
Paramaribo, Suriname	Between June 21 - July 2
Tecucigalpa, Honduras	August 4 - 7
Westchester, California U. S. A. (Community Development)	October 28 - 30
Vientiane, Laos) San Salvador,) El Salvador)	Subject to confirmation by Executi

* In view of the reservations expressed by the bidders for a JCI Conference in Porto Alegre, this Conference was approved subject to their acceptance.

The President reported that Vice-President Romero had been requested to investigate the holding of the World Economic Conference in El Salvador on his return from this World Congress and to report back to the Secretary General, so that the information may be studied by the President and Vice-President for 1966 assigned to that country. (1065)

JCI CONFERENCES IN AMERICA :

Vice-President West stated that JCI Conferences were not the answer to promoting JCI in America because of the numbers of seminars and other meetings conducted by the U. S. Jaycees Institutes throughout the country. Although excellent advertising and promotion of such JCI Conferences had been carried out the attendances at these Conferences were poor, and usually were attended by American and Canadian Jaycees only. (1066)

Some general discussion took place regarding the U. S. Jaycee Institute meetings and JCI Conferences and it was felt that the U. S. Jaycees should be approached with a view to elevating the U. S. Jaycee Institute meetings to JCI status. (1067)

REPORT BY REPRESENTATIVES OF XXI JCI WORLD CONGRESS ORGANIZING COMMITTEE :

The President welcomed representatives of the XXI JCI World Congress Organizing Committee, Kyoto, Japan, to the meeting. (1068)

Some discussion on air travel, transport and reception of delegates, and hotel accommodation took place. (1069)

Thomas moved, Abravanel seconded, that the report be received and that details regarding accommodation, conference sites and travel arrangements be considered by the Secretary General when he visits Kyoto early in 1966. (1070)

LATE CONGRESS REGISTRATION FEES :

The meeting discussed various suggestions to increase (and to reduce) late registration fees but no agreement was reached. (1071)

CONGRESS SPONSORS :

Gandia moved, Ramaswamy seconded, a motion of appreciation to the following major sponsors involved in the XX World Congress : (1072)

Sponsors - Functions :

PepsiCo - International Division
Bank of New South Wales
The British Motor Corporation (Australia) Pty. Limited
The Council of the City of Sydney
Commercial Banking Company of Sydney Ltd.

Sponsors - General :

State Government of New South Wales
Commonwealth Banking Corporation
The Broken Hill Proprietary Co. Ltd.
Australia and New Zealand Bank Ltd.
Australian National Travel Association
Australian Hotels Association

FINAL REMARKS BY JCI PRESIDENT :

President Rundle said it had been a wonderful year, due to a very large extent, to his Board and Executive in 1965 and to the people who elected him to office in Oklahoma City. He thanked all those present very much and looked forward to seeing them again next year. (1073)

FAREWELL :

Immediate Past President Conrad E. O'Brien delivered a short farewell speech. He asked all those who returned home leaving this great organization 'not to return into their own little shells but to seriously consider moving on into wider fields'. (1074)

The challenge of Junior Chamber International was to make people neighbours and people could be neighbours if they would only tolerate each other and each other's shortcomings.

Finally, he thanked the Secretary General and the members of the Secretariat Staff for the friendship and wonderful assistance they had always given to him.

INSTALLATION OF INCOMING OFFICERS BY JCI PRESIDENT :

The 1966 Officers were sworn into office by President Rundle and presented with their badges of office. He extended to them his congratulations and best wishes for a successful year of office. (1075)

HANDING OVER OF CHAIR TO PRESIDENT-ELECT :

President Rundle handed over the Chair to President-Elect Merdes. (1076)

On behalf of the Board, 1966 Vice-President Manuel Rivera Rio welcomed the President-Elect. (1077)

APPOINTMENT BY 1966 PRESIDENT :

(a) JCI Treasurer : (1078)

The President-Elect announced that he had selected Peter Perry of Australia to be JCI Treasurer in 1966, subject to the approval of General Assembly.

(b) JCI General Legal Counsel : (1079)

The President-Elect announced that he had selected Nagamitsu Nishio of Japan, to be JCI General Legal Counsel in 1966, subject to approval of General Assembly.

(c) JCI Resident Legal Counsel : (1080)

To be announced at a later stage.

(d) JCI Associate Legal Counsel : (1081)

The President-Elect announced that he had selected Edmond J. Gong of the U.S.A. to be JCI Associate Legal Counsel in 1966.

(e) Associate Treasurer : (1082)

The President-Elect announced that he was considering the appointment of an Associate Treasurer in 1966 and invited recommendations from the Board.

(f) Program Managers : (1083)

The President-Elect announced that Harold N. Groom of South Africa had been appointed Program Manager for Development in 1966.

Appointments of all other Program Managers would be announced as soon as possible.

(g) Executive Assistant to the President : (1084)

The President gave notice of his intention to appoint Morgan Doughton of the U.S.A. as an Executive Assistant to the President in the area of sponsorships, subject to acceptance by Morgan Doughton.

(h) Select Committees : (1085)

The President-Elect invited recommendations from the members of the Board for appointments to Select Committees in 1966.

(i) JCI Representatives to the United Nations : (1086)

The JCI Representatives to ECOSOC and UNICEF had not been made and the President-Elect asked for recommendations.

Abravanel moved, Myatt seconded, that the Executive approve the appointment of Harold Groom as Program Manager for Development in 1966. (1087)

- MOTION PUT TO THE EXECUTIVE COMMITTEE CARRIED -

ASSIGNMENTS TO 1966 VICE-PRESIDENTS FOR OPERATIONS :

The President-Elect announced the assignments of countries to the 1966 Vice-Presidents for Operations. After discussion, the final list was agreed. (1088)

Ash moved, Gandia seconded, that the following assignments of countries to the 1966 Vice-Presidents for Operations be approved : (1089)

Vice-President	Countries	
Asad Ali Asgar	Brunei	
	Ceylon	
	Malaya	
	Sabah	
	Sarawak	
Roger van Boxel	Canada	
	Dahomey	
	Italy	
	Ivory Coast	
	Morocco	
	Spain	
	Gambia	Extension
	Liberia	
	Portugal	
	Tunisia	
G. Raymond Burn	Denmark	
	Finland	
	Greece	
	Iceland	
	Lebanon	
	Norway	
	Sweden	
	Turkey	Extension
	Pakistan	
	Iran	
Bruce M. Carran	Fiji	
	Western U.S.A.	
Olof Forsgren	Congo-Brazzaville	
	Germany	
	Malagasy	
	Mauritius	
	Nigeria	
	South Africa	
	Switzerland	
	Tchad	
	Eastern U.S.A.	
	Zambia.	

Vice-President	Countries
Olof Forsgren (Contd.)	Kenya) Extension Austria)
Luis T. Gandia	Argentina Bolivia Brazil Chile Dominican Republic Mexico Paraguay Uruguay
Birendra Kumar	Australia Laos New Zealand Singapore Viet-Nam
N. Tilt Kurtz	Belgium Cyprus France England, Wales & N. Ireland Ireland Israel Luxemburg Monaco Netherlands Scotland
Tsuyoshi Matsuzoe	China Japan Korea Okinawa Philippines
Bahar Ramchandani	Bahamas Bermuda Guadeloupe) LOMs of Martinique) France Netherlands Antilles Puerto Rico Suriname Virgin Islands West Indies
Manuel Rivera Rio H.	Colombia Costa Rica Ecuador El Salvador Guatemala Honduras Nicaragua

Vice-President	Countries
Manual Rivera Rio H. (Contd.)	Panama Peru Venezuela
K. Sam Wimalasekera	Hong Kong India Thailand

- MOTION CARRIED -

NEW SECRETARIAT BUILDING : President-Elect Merdes advised the Board that he wished to invite NOMs throughout the world to avail themselves of the opportunity during the construction of the new international Secretariat, to donate sundry equipment, furnishings or other items, for the construction or interior of the building. A suggestion had been made that a NOM which undertakes the full equipping of a particular office or Board Room, etc., could have the room named after that country. The suggestion was discussed briefly by the Board and it was agreed that it should be pursued on an approved basis by the Secretary General. (1090)

MESSAGES OF GREETING : It was noted with appreciation the receipt of further messages of greeting, as follows : (1091)

Bermuda Junior Chamber of Commerce
Colonel W. B. Rogers, Fiji Government Representative in Australia
Roy Doctofsky, JCI Representative to UNICEF
David Haxton, Peru, Past JCI Secretary General

RECESS : The meeting recessed at 12:45 PM. (1092)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
1965-1966 JOINT BOARD OF DIRECTORS MEETING - SESSION 2

MONDAY
November 29, 1965
1:42 PM - 2:30 PM

The Students' Union Building
University of Sydney
Sydney, Australia.

RECONVENE : The meeting reconvened at 1:42 PM. (1093)

APPOINTMENT : Special Executive Assistant to the President : (1094)

The President announced the appointment of Fred West of Canada as Executive Assistant to the President in the Public Relations area, particularly in the area of "TOYM" sponsorship.

ASSIGNMENTS TO 1966 VICE-PRESIDENTS FOR PROGRAMS : The President-Elect called upon the 1966 Executive Vice-President for Programs to announce the assignment of commissions to the 1966 Vice-Presidents for Programs. (1095)

Kumar moved, Asgar seconded, that the following assignment of commissions to the 1966 Vice-Presidents for Programs be approved : (1096)

Vice-Presidents	Commissions
John G. Ash	Leadership Development
Masataka Ono	International Relations Economic Affairs
Robert B. Rogers	Community Development Education Youth Activities
Eduardo Romero A.	Records and Recognition Public Relations

- MOTION CARRIED -

EXPANSION : The President-Elect suggested that the travelling Vice-Presidents should impose upon themselves membership increase quotas. (1097)

Carran moved, Asgar seconded, that the 1966 Board of Directors take as a goal, or motivating force, an attempt to increase membership by a significant percentage on terms to be arranged with the Executive Vice-President for Operations based on statistics for the past three years furnished by the Secretariat. (1098)

Abravanel moved an amendment to eliminate the words "based on statistics for the past three years furnished by the Secretariat" and to replace them by "based on a thorough analysis of the situation in each NOM". (1099)
- AMENDMENT CARRIED -

The Chair explained that the Vice-Presidents would make an analysis and request the Secretariat to furnish specified statistics. (1100)
- MOTION AS AMENDED CARRIED -

SENATORSHIPS : The President-Elect recommended to the Board members that during their travels they should seek worthy recipients of Senatorships and encourage the respective Local or National Presidents to consider awarding them this honor. (1101)

ADJOURNMENT : The meeting adjourned at 2:30 PM. (1102)

JUNIOR CHAMBER INTERNATIONAL
XX JCI WORLD CONGRESS
POST-CONGRESS MEETING OF 1966 EXECUTIVE COMMITTEE - SESSION 1

MONDAY
November 29, 1965
6:30 PM - 7:00 PM

Room 1116
Menzies Hotel
Sydney, Australia

CONVENE : The President-Elect convened the meeting and advised that the purpose was to consider and approve Program Managers for 1966. (1103)

ATTENDANCE : The following officers were in attendance : (1104)

Edward A. Merdes	President-Elect
John L. Rundle	President
Neville W. Mackay	Secretary General
Clifford E. Myatt	Executive Vice-President for Programs-Elect
Philippe Abravanel	Executive Vice-President for Development-Elect
Nagamitsu Nishio	General Legal Counsel-Elect
Peter P. Perry	Treasurer-Elect
Frederik A. Figge (consultative)	1965 Executive Vice-President for Programs

APPOINTMENT OF PROGRAM MANAGERS : Rundle moved, Myatt seconded, that the following Program Managers for 1966 be approved : (1105)

Education Commission :

Junior Achievement Company	Agustin R. Aramburu, Argentina
JCI Brotherhood Program	Angus Taylor, Canada

Community Development Commission :

Blood Bank	Vincente A. Olguin Baca, Argentina
Staggering of Working Hours and Leisure Time	----------
Mental Health and Mental Retardation	Eugene Oberdorfer, Jr., U. S. A.

Youth Activities Commission :

Junior Youth Clubs	Oscar Medina, Guatemala

Leadership Development Commission :

Chapter and Individual Development	Gibson McDonald, Scotland

Leadership Development Commission : (Contd.)

Machinery of Government	Robert McWatt, England
SPOKE and SPARKPLUG	Joe Caruana, Canada

International Relations Commission :

Project Concern	Joe Conroy, Australia
Operation Friendship	Bill Rowe, Canada
International Student Program	Zeev Hartavi, Israel
JCI Audio Exchange	Neil Hattaway, New Zealand

Economic Affairs Commission :

Stock Exchange Courses	Jim Pearce, South Africa
Flag Discrimination in International Shipping	Hubertus Roedenbeck, Sweden
JCI World Economic Conference	Jose Canjura, El Salvador
Stimulation of Private Enterprise	Goran Ahrsjo, Sweden
Paper Standardization	John DeRuco, South Africa
International Co-operation in the Provision of Capital and Economic Aid to Developing Countries	Oliver Welsh, U. S. A.
Free Enterprise	Toralf Saetre, Norway
International Sample Exchange	Don Bethune, New Zealand

Public Relations Commission :

Jaycee Week	Dave Green, Oregon, U. S. A.
JCI WORLD Advertising	John Morris, Australia.

- MOTION CARRIED -

ADJOURNMENT : The President-Elect adjourned the meeting until (1106) the Mid-Year Executive Meeting in May, 1966.

JUNIOR CHAMBER INTERNATIONAL
- BUDGET FOR 1966 -

	1965 (revised) BUDGET	CHANGE	1966 BUDGET
INCOME	$	$	$
Operating Income	355,051	+ 8,227	363,268
Sponsored Income	97,868	- 750	97,118
TOTAL	$452,919	+$ 7,477	$460,396
EXPENSE	$	$	$
Operating Expense	354,826	+ 20,246	375,072
Sponsored Expense	97,868	- 750	97,118
TOTAL	$452,694	+$19,496	$472,190
Balance being Excess of Expenditure over Income	$ 225	+$12,019	deficit +$ 11,794

JUNIOR CHAMBER INTERNATIONAL

- BUDGET FOR 1966 -

SUMMARY OF OPERATING INCOME AND EXPENSE

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
INCOME		$	$	$
1.	National Organization Member Dues	2,335	- 1,125	1,210
2.	Local Chamber Member Dues	2,860	- 1,420	1,440
3.	Individual Membership Dues	314,922	+ 2,960	317,882
4.	TOTAL DUES	$320,117	+$ 415	$320,532
5.	Jewelry and Supplies	6,640	+ 760	7,400
6.	Congress Fees	8,250	+ 6,750	15,000
7.	JCI World Advertising	6,113	- 173	5,940
8.	JCI World Subscriptions	200	+ 100	300
9.	Bank Interest	2,125	-	2,125
10.	Overhead Expense Reimbursed from Sponsored Programs	11,528	+ 375	11,903
11.	JCI Stamp Resale	78	-	78
12.	TOTAL INCOME	$355,051	+$ 8,227	$363,278
EXPENSE		$	$	$
13.	Administration (Items 18 to 41)	99,925	+ 9,349	109,274
14.	JCI World (Items 42 to 55)	122,576	- 3,606	118,970
15.	Programming (Items 56 to 83)	63,025	+ 8,283	71,308
16.	Officer Travel and Expense (Items 84 to 96)	69,300	+ 6,220	75,520
17.	TOTAL EXPENSE	$354,826	$20,246	$375,072
Excess of Expenditure Over Income		$ 225	$12,019	$ 11,794

JUNIOR CHAMBER INTERNATIONAL

- BUDGET FOR 1966 -

ADMINISTRATION

		1965 (revised) BUDGET		CHANGE	1966 BUDGET
		$		$	$
18.	Salaries including Secretary General, Comptroller, Operations Manager, Accounts Assistant, Three Secretaries, One Administrative Assistant (Stenographer) and One General Stenographer	50,426	+	3,986	54,412
19.	Payroll Taxes	1,569	+	331	1,900
20.	Reserve for Staff Relocation	230	+	228	458
21.	Reserve for Secretary General Changeover	2,000	+	4,211	6,211
22.	Audit Fees	550	+	200	750
23.	Insurance	2,784	-	471	2,313
24.	Fidelity Bond	115		-	115
25.	Postage and Express	9,000		-	9,000
26.	Telephone and Telegraph	3,800	+	200	4,000
27.	Bank Charges and Fees	250	-	100	150
28.	Secretariat Public Relations	970	-	270	700
29.	Office Supplies	6,000		-	6,000
30.	Office Maintenance	6,600	-	600	6,000
31.	Secretary General Travel	3,094	-	240	2,854
32.	Staff Congress Travel	3,900	-	400	3,500
33.	Congress Expense	3,500		-	3,500
34.	Renewal and Replacement Reserve Furniture and Equipment	1,318	+	1,942	3,260
35.	Renewal and Replacement Reserve Furniture and Equipment - Secretary General	180	-	180	-
36.	Furniture and Equipment	1,865	-	94	1,771
37.	Provision for Overtime	694	+	306	1,000
38.	Provision for JCI Car Expenses	1,080	-	580	500
39.	Exchange of Staff with USJC	-	+	280	280
40.	JCI - Building Relocation Expenses	-		-	-
41.	Provision for Replacement of JCI Car	-	+	600	600
	TOTAL	$ 99,925	+ $	9,349	$109,274

JUNIOR CHAMBER INTERNATIONAL

- BUDGET FOR 1966 -

JCI WORLD

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
		$	$	$
42.	Salaries : Editor JCI World, Secretary and Translator (Spanish)	14,800	+ 1,418	16,218
43.	Payroll Taxes	581	+ 199	780
44.	Reserve for Staff Relocation	228	+ 27	255
45.	Telephone and Telegraph	300	-	300
46.	Supplies and Sundry	1,515	- 315	1,200
47.	Travel	375	+ 1,316	1,691
48.	JCI World English - Production (Wichita, Kansas)	61,726	- 8,750	52,976
49.	JCI World English - Distribution	13,941	+ 555	14,496
50.	JCI World Spanish - Production (Miami)	9,945	+ 519	10,464
51.	JCI World Spanish - Distribution	1,016	- 422	594
52.	JCI World French - Production (Miami)	8,398	+ 1,577	9,975
53.	JCI World French - Distribution	445	- 43	402
54.	JCI World Japanese - Production (Tokyo)	7,326	+ 422	7,748
55.	JCI World Japanese - Distribution	1,980	- 109	1,871
	TOTAL	$122,576	-$ 3,606	$118,970

JUNIOR CHAMBER INTERNATIONAL

- BUDGET FOR 1966 -

PROGRAMMING

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
		$	$	$
56.	Salaries : Program Director, Program Assistant, Two Secretaries, Translator (French), Two Staff Assistants (Production)	29,235	+ 5,611	34,846
57.	Payroll Taxes	1,081	+ 506	1,587
58.	Reserve for Staff Relocation	230	+ 25	255
59.	Program Director's Travel	2,000	- 60	1,940
60.	Telephone and Telegraph	150	-	150
61.	Executive Vice-President for Programs, Vice-President for Programs, and Program Managers Initial Expenses	250	+ 550	800
62.	Executive Vice-President for Programs, Vice-President for Programs, and Program Managers and Select Committees Expenses	5,100	+ 400	5,500
63.	Directory	760	+ 140	900
64.	Impact (Commission Publication)	-	+ 1,890	1,890
65.	Commission Brochure	745	- 745	-
66.	Records and Recognition Commission	2,630	- 340	2,290
67.	Constitution and Policy Manual	2,550	- 1,470	1,080
68.	Community Development Commission	-	+ 3,180	3,180
69.	Youth Activities	-	+ 210	210
70.	Economic Affairs Commission	465	- 435	30
71.	Extension Commission	1,035	- 715	320
72.	Education Commission	112	+ 78	190
73.	International Relations Commission	2,100	- 400	1,700
74.	Leadership Development Commission	4,697	- 532	4,165
75.	Public Relations Commission	585	+ 1,040	1,625
76.	Congress Documents	1,000	-	1,000
77.	Staff Assistance - Pre-Congress	500	+ 350	850
78.	Postage and Express	6,500	-	6,500
79.	History	-	-	-
80.	Mileage	100	-	100
81.	JCI Officer Training Program	200	-	200
82.	New Program Development Provision	1,000	- 1,000	-
83.	Provision for New Program Publication	-	-	-
	TOTAL	$ 63,025	+$ 8,283	$ 71,308

JUNIOR CHAMBER INTERNATIONAL

- BUDGET FOR 1966 -

OFFICER TRAVEL AND EXPENSE

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
		$	$	$
	(a) PRESIDENT			
84.	Travel	14,450	+ 50	14,500
85.	Stationery and Supplies	150	-	150
86.	Postage and Express	450	-	450
87.	Telephone and Telegraph	775	- 175	600
88.	Public Relations Receptions	275	+ 125	400
89.	Secretarial Help	500	-	500
	SUB-TOTAL	$ 16,600	-	$ 16,600
89a.	Presidential Allowance	-	+ 5,000	5,000
	TOTAL	$ 16,600	+$ 5,000	$ 21,600
	(b) ALL OTHER OFFICERS			
90.	Executive Vice-President for Operations and Twelve Vice-Presidents' Initial Expenses	1,050	+ 220	1,270
91.	Executive Vice-President for Operations and Twelve Vice-Presidents' Travel and Expense	20,950	-	20,950
92.	Officer Congress Travel and Mid-Year Meeting	29,800	-	29,800
93.	Treasurer - Travel and Expense	300	-	300
94.	Immediate Past President	300	-	300
95.	General Legal Counsel Expense	300	-	300
96.	Emergency Reserve for Travel	-	+ 1,000	1,000
	TOTAL	$ 69,300	+$ 6,220	$ 75,520

JUNIOR CHAMBER INTERNATIONAL

- BUDGET FOR 1966 -

SUMMARY OF SPONSORED INCOME AND EXPENSES

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
		$	$	$
	INCOME			
97.	Community Development Program	55,268	- 3,150	52,118
98.	JCI Senate	42,500	+ 2,500	45,000
99.	Sundry Contributions	100	- 100	-
100.	TOTAL SPONSORED INCOME	$ 97,868	-$ 750	$ 97,118
		$	$	$
	EXPENSE			
101.	Community Development Program (Items 106 to 119)	55,268	- 3,150	52,118
102.	JCI Senate - Overheads (Items 120 to 128)	11,407	+ 4,078	15,485
103.	Extension and Building Fund Appropriations and Transfers (Items 129 to 146)	31,093	- 1,578	29,515
104.	Donation	100	- 100	-
105.	TOTAL SPONSORED EXPENSE	$ 97,868	-$ 750	$ 97,118

JUNIOR CHAMBER INTERNATIONAL
- BUDGET FOR 1966 -
SPONSORED PROGRAM EXPENSES

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
		$	$	$
	COMMUNITY DEVELOPMENT PROGRAM			
106.	Salaries	19,800	+ 1,800	21,600
107.	Payroll Taxes	750	+ 50	800
108.	Hospitalization	330	-	330
109.	Insurance	30	-	30
110.	Travel	9,000	-	9,000
111.	Telephone and Telegraph	600	-	600
112.	Materials	10,000	- 5,000	5,000
113.	Postage and Express	5,000	-	5,000
114.	Public Relations	500	-	500
115.	Awards	2,550	-	2,550
116.	Overheads	5,153	-	5,153
117.	Equipment Service	100	-	100
118.	Miscellaneous	1,000	-	1,000
119.	Staff Relocation	455	-	455
	TOTAL	$ 55,268	-$ 3,150	$ 52,118
		$	$	$
	SENATE			
120.	Promotional Materials and Supplies	2,099	+ 244	2,343
121.	Postage and Express	944	+ 136	1,080
122.	Certificates	570	+ 30	600
123.	Mailing Plates	35	+ 85	120
124.	Chairman	300	-	300
125.	Telephone and Telegraph	84	- 12	72
126.	Overheads	6,375	+ 375	6,750
	SUB-TOTAL SENATE OVERHEADS	$ 10,407	+$ 858	$ 11,265
	SPECIAL EXPENDITURES			
127.	Subsidy to "Elder Statesman"	1,000	-	1,000
128.	Senate Directory	-	+ 3,220	3,220
	Carried Forward	$ 11,407	+$ 4,078	$ 15,485

(Continued... ..)

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
	Brought Forward.....	$ 11,407	$ 4,078	$ 15,485
	EXTENSIONS AND BUILDING FUND APPROPRIATIONS AND TRANSFERS			
129. - 144.	JCI Development Fund	20,055	- 1,799	18,256
145.	National Organization Officer Training Program	-	-	-
146.	Balance to Building Fund Reserve	11,038	+ 221	11,259
	TOTAL	$ 42,500	+$ 2,500	$ 45,000

JUNIOR CHAMBER INTERNATIONAL

- BUDGET FOR 1966 -

JCI DEVELOPMENT FUND EXPENSE

		1965 (revised) BUDGET	CHANGE	1966 BUDGET
		$	$	$
	FIELD OPERATION			
129.	Executive Vice-President for Development - Administration Expenses	1,000	- 300	700
130.	Executive Vice-President for Development - Travel	500	-	500
131.	Program Managers Travel (two officers)	2,000	-	2,000
132.	Travelling Teams	4,000	+ 900	4,900
133.	JCI Conference Assistance	500	-	500
134.	International LOM Service	1,000	-	1,000
	SUB-TOTAL	$ 9,000	+$ 600	$ 9,600
	PUBLICATIONS			
135.	NOM Publications	1,500	- 1,500	-
	OFFICER TRAINING SCHOOL			
136.	Accommodation	720	+ 360	1,080
137.	Sundry Expenses	280	- 60	220
	SUB-TOTAL	$ 11,500	-$ 600	$ 10,900
	SECRETARIAL EXPENSES			
138.	Proportion Staff Salaries Including Staff Officer for Development and Stenographer	7,220	- 1,120	6,100
139.	Payroll Taxes	380	- 179	201
140.	Hospitalization	140	- 70	70
141.	Insurance	15	-	15
142.	Telephone and Telegraph	200	+ 70	270
143.	Postage and Express	500	+ 100	600
144.	Sundry Materials	100	-	100
	TOTAL	$ 20,055	-$ 1,799	$ 18,256

LIST OF AWARD WINNERS - 1965

GROUP I (INDIVIDUALS)

1.	OUTSTANDING JAYCEE OF THE WORLD	Not Awarded.
2.	MERITORIOUS SERVICE AWARD	Not Awarded.
3.	THE JOAQUIN V. GONZALES MEMORIAL AWARD	Norman F. King, U. S. A. Alberto Lacson, Philippines.
4.	THE JUNIOR CHAMBER OF COLOMBIA AWARD FOR THE JCI SENATOR OF THE YEAR	Not Awarded.

GROUP II (NOMS)

1.	THE JOHN ARMBRUSTER AWARD	No Entry.
2.	THE UNITED STATES OF AMERICA AWARD	The Bermuda Junior Chamber of Commerce.
3.	THE NEBRASKA HAROLD SWAN MEMORIAL AWARD	Asociacion Nacional de Camaras Junior de la Republica Mexicana AC.
4.	THE PUERTO RICO AWARD FOR OUTSTANDING PUBLIC RELATIONS	Winner : The Junior Chamber of the Philippines. Certificate of Merit : Asociacio Nacional de Camaras Junior de El Salvador
5.	THE REPUBLICA ARGENTINA AWARD	The Junior Chamber of the West Indies.
6.	THE SPRINGBOK AWARD	No Entry.
7	SPECIAL AWARDS. NATIONAL ORGANIZATION MEMBERS.	(a) No Entry. (b) Junior Chamber Australi (c) No Entry. (d) No Entry. (e) The Junior Chamber of the Philippines. (f) Junior Chamber Denmark

GROUP III (LOMS)

1.	THE NEW ZEALAND JAYCEE AWARD	Winner : The Nowra Junior Chamber of Commerce, Australia. Certificate of Merit : The Calcutta Junior Chamber of Commerce, India. The Dandenong Junior Chamber of Commerce, Australia. The Tawa Linden Jaycee (Inc.), New Zealand.
2.	THE LIBERAL KANSAS AWARD	Winner : The Seoul Jaycees, Korea. Certificate of Merit : The Manila Junior Chamber of Commerce, Philippines. The Windsor Junior Chamber, Ontario, Canada.
3.	THE CANADA JUNIOR CHAMBER OF COMMERCE AWARD	Winner : The Naples Jaycees (Florida), U. S. A.
4.	THE JUNIOR CHAMBER AUSTRALIA AWARD	Winner : The Doncaster/ Templestowe Junior Chamber, Australia. Certificate of Merit : The Port Elizabeth Junior Chamber of Commerce, South Africa.
5.	THE CALIFORNIA GOLDEN STATE AWARD	Winner : The Junior Chamber of Panadura, Ceylon. Certificate of Merit : The Junior Chamber of Surigao, Philippines.
6.	THE MINNEAPOLIS OUTSTANDING CHAMBER OF THE WORLD AWARD	Winner : The Greensboro Junior Chamber of Commerce (North Carolina), U. S. A.

		Certificate of Merit : The Yorkton Junior Chamber of Commerce, Canada.
		The Yao Junior Chamber of Commerce, Japan.
		The Manila Junior Chamber of Commerce, Philippines.
7.	THE "JCI WORLD" AWARD	Winner : The Calcutta Junior Chamber of Commerce, India.
8.	THE PEPSI-COLA INTERNATIONAL YOUTH PROJECT AWARD	Winner : The Junior Chamber of Quezon City, Philippines.
		Certificate of Merit : The Osaka Junior Chamber of Commerce, Japan.
		The Chicago Junior Association of Commerce and Industry (Illinois), U. S. A.
		The Naples Jaycees, (Florida), U. S. A.
9.	THE JEUNE CHAMBRE ECONOMIQUE FRANCAISE AWARD	Winner : The Vancouver Junior Chamber of Commerce, Canada.
		Certificate of Merit : The Davao Junior Chamber Incorporated, Philippines.
10.	THE FRED W. McWANE AWARD	Winner : The Belfast Junior Chamber of Commerce, Northern Ireland.
		Certificate of Merit : The Auckland Junior Chamber of Commerce, New Zealand.
11.	THE ONE WORLD AWARD	Winner : The Camara Junior de Ciudad Obregon A. C., Mexico.

12.	THE DR. JOSE RETA PONCE AWARD	Winner : The Camara Junior de Ciudad Juarez, A.C., Mexico.
13.	THE JAPAN JUNIOR CHAMBER OF COMMERCE AWARD	Winner : The Colorado District One Jaycees, (Colorado), U.S.A.
14.	THE FINLAND AWARD	No Entry.
15.	THE JCI PAST WORLD PRESIDENT RAMON V. DEL ROSARIO AWARD	Winner : The Greensboro Junior Chamber of Commerce (North Carolina), U.S.A.
16.	SPECIAL AWARDS	(a) Winner : The Burnie Junior Chamber, Australia. (b) Winner : The Junior Chamber of Zamboanga, Philippines. (c) Winner : The Corpus Christi Junior Chamber of Commerce, (Texas), U.S.A.

JCI STAFF

BUTTERICK, April C.
GRAFFLIN, Christopher Robert
FRANCIA, Rafael S.
MACKAY, Neville W.
MARGETTS, Philip Charles
MYERS, Barry
PISCHNER, Wolfgang R.

DELEGATES

ARGENTINA

LAPEYRE, Augusto H. A.
OLGUIN BACA, Wincente A.

AUSTRALIA

ADDISON, Arthur
AINSCOUGH, John C. (Lesley)
AITCHISON, Robert S. (Betty)
ALEXANDER, George C.
ALEXANDER, Kevin S.
ALEXANDER, Philip W.
ALLAN, Ralph
ALLEN, Garry K. (Jan)
AMES, Raymond N.
ANDREASSEN, Cyril H.
ANDREWS, Robert T.
ANICH, Joe
ARMAREGO, Herbert
ARMSTRONG, Peter
ARNOTT, Kevin T. (Betty)
ARUNDELL, David T. (Elizabeth)
ASTBURY, Ian
ATKINSON, Brian J.
ATTWOOD, Lowan E.
AUSTIN, Ellis (Pam)
AXARLIS, Dennis
BACHE, John L.
BAILEY, Don
BAKER, Allen F.
BAKER, Peter
BALL, James B. (Helen)
BARRACLOUGH, M.
BARRY, Bruce P.
BARTON, Bruce (Betty)
BEITZEL, John C. (Margaret)
BENNET, Noel E.

AUSTRALIA (Contd.)

BERTRAM, Roland W (Jeanette)
BERZINSKI, Brian J.
BIERMAN, Hank (Helen)
BIGGS, James (Martelle)
BINNIE, Malcolm J. (Dorathee)
BIRD, Graham E. (Helen)
BIRD, Jeffrey C. (Elaine)
BLACK, John A.
BLACKWELL, Daryl F.
BLADIN, Arthur G.
BOLGER, Ray
BONE, David
BOSISTO, Glyn C.
BOURKE, Michael J.
BOWERS, Gavin C. (Jenny)
BOUWMEESTER, Con
BOWMAN, John E.
BRADBURY, Brian
BRAGG, Edgar (Joan)
BREHON, Guy
BRIDE, Graham L.
BROOKS, Peter J.
BROTHERS, Geoffrey (Robyn)
BRUCE, Robert J.
BUCHANAN, Ian
BUDGE, Cliff
BULLIVANT, Donald J. (Heather)
BUNYAN, Grahame J.
BURGESS, David (Mary)
BURGESS, Richard J. (Rosemary)
BURKE, Edward J.
BURKE, Michael P. (Maureen)
BURNETT, Donald W.
BURNSIDE, Kennedy R. (Elizabeth)
BURRELL, Thomas R. (Margaret)
BUSH, Andrew D.
BUTT, Allan C. (Dorothy)
BYRNE, John T.
CAMPBELL, Noel (Helen)
CANNANE, John V
CANNY, Leo G. (Elaine)
CAR, John
CARR, John G. (Moira)
CARTER, Trevor (Roselyn)
CASSON-MEDHURST, Geoffrey P. (Janice)
CAVE, Phil
CHANELL, David N.
CHANTER, Maxwell C. (Helen)
CHASTON, John W
CHATWOOD, John F.

AUSTRALIA (Contd.)

CHRYSILIOU, Mario
CHURCHILL, Cameron
CHURCHWARD, Geoff N.
CLARK, Cyril E.
CLARK, John W
CLARKE, John L. (Zoe)
CLATWORTHY, John (Marie)
CLEMENTS, Peter D. (Barbara)
COCHRANE, Robert J. F.
COHEN, Sheldon A. (Sally)
COLLINS, John R. (Marjorie)
COLQUHOUN, Robert J.
COOPER, Don A. (Betty)
COOPER, Gregory M.
CONNELLY, Joseph D. (Bobby)
CONROY, Joseph
CORDUKES, Peter A. (Irene)
CORNWALL, Norman A.
COX, Kevin J.
CRAVEN, Keith R. (Beverley)
CRISP, Brian
CRONIN, Ronald J.
CROSBY, Harry (Valerie)
CUNNINGHAM, Leslie T. (Iris)
CUNNINGHAM, Robert J.
CUREDALE, Reginald G.
DAKIN, Erle D.
DALTON, John R. (Margaret)
DART, John R.
DAVIDSON, Maurice J.
DAVIS, Kenneth E. (Rose)
DAVIS, John T.
DAY, Raymond E.
DEAGAN, Frederick D.
DENNIS, Garth F
DEOLA, Leo I. (Shirley)
DIMOND, Lionel J.
DIXON, Norman C. (Dorothy)
DOWNING, Ean
DOYLE, John S.
DREHER, Donald P. (Helen)
DROVER, Ron (Ruth)
DRURY, David (Mary)
DUNNCLIFF, Colin C.
DUNN, Ian
DYMOND, William H.
EARNGEY, David (Suzanne)
EDGOOSE, Harry (Joyce)
EFFICK, Neil B. (Jan)
EGER, M.
ELLISON, Don P.
ELVERY, Leonard A. (Genevieve)
EMBERSON, Peter G. (Barbara)
EMPSON, Ross G.

AUSTRALIA (Contd.)

ESSERY, Brian W (Valerie)
EVANS, John D.
EWING, Henry G.
FAHEY, Barry J.
FALK, E. Eugene (Noela)
FARR, Wallace
FERGUSON, Noel O. (Lorraine)
FERRIS, Barry A.
FIFORD, Norman J.
FINLAY, Michael T. D.
FITZSIMMONS, Russel W (Cecelia)
FLANAGAN, Gerald M. (Beverley)
FOGGO, Kenneth G.
FOLEY, Gerald R.
FORBES, Donald
FORDHAM, John F. (June)
FORREST, Ian W
FORREST, Terence A. (Barbara)
FORSTER, Leonard J.
FORSYTH, Bruce R.
FRANKEL, Peter (Edith)
FRANKLIN, Donald J. (Thea)
FRANKS, Stuart J. (Anne)
FRANKS, Don
FRASER, William (Patricia)
FROST, Dick
FROST, Neville R.
GALLOWAY, John A. (Catherine)
GAMBETTA, Brian (Kaye)
GAMBLE, Jon
GARDINER, Frederick W
GENSCH, Alan
GEYLE, Barry J.
GIBSON, Des W
GIBSON, Jack (Betty)
GIFFORD, Ian S.
GILKS, John
GODDARD, John H. (Margaret)
GODFREY, Bruce K.
GOMBOS, George (Jenny)
GOOLD, Angus W.
GORDON, Alan J. (Judy)
GORDON, John L. (Helen)
GORRY, Robert F. (Jacqueline)
GOULDING, Con P. (Eileen)
GRAHAM, Don (Maree)
GRAHAM, Mervyn J. (Shirley)
GRAHAM, Neil (Valmae)
GREIG, Keith A.
GRIFFIN, John G. (Gwendoline)
GRIGG, Roy H.
GRIGOR-SCOTT, Anthony E.
GUMMOW, George P.
HAINES, John McK. (Valerie)

AUSTRALIA (Contd.)

HAMILTON, Neil A.
HANKIN, Keith W. (Elaine)
HANSEN, John
HARRIS, George
HARRIS, John M.
HARRIS, William M. (Christine)
HARPER, Norman J.
HARVEY, Desmond J. (Wendy)
HARWOOD, Leo (Gwen)
HAYES, John (Madge)
HEADING, George (Betty)
HEALEY, Keith (Barbara)
HEATHER, Frederick H. (Nita)
HEAZLETT, Edward J.
HERRIMAN, Ronald B. (Fae)
HEWITT, Noel G.
HILL, Graham B. (Fay)
HILL, John H. (Frances)
HINTON, Eric
HILTON, Vance A.
HODGKINSON, John E.
HODGKINSON, W. Malcolm (Annette)
HOLDEN, Charles H.
HOLMES, Graeme
HOLYOAK, George R.
HOPGOOD, Baden W
HORNE, Colin E. (Judy)
HOSE, Kenneth W.
HOWARD, Paul R.
HUDSON, Neil H. (Diane)
HUGHES, Gordony
HUNT, Maxwell
HYAM, Joe
KINGER, George C.
JACKA, Ross R. (Margaret)
JACOBS, Phillip E. (Roslind)
JAMES, David L. (Margaret)
JENKINS, John F. (Susan)
JENNINGS, Graham A. (Judith)
JEWELL, Cyril (Else)
JOBE, Cecil V
JOHNSTON, Keith R.
JOHNSTON, William T.
JOHNSTONE, Kenneth (Margaret)
JONES, Lloyd L. (Rosemary)
KARMOUCHE, David L. (Jeane)
KARRASCH, John F. (Margaret)
KEAM, Barry J.
KEARINS, Bernard
KELLY, Paul
KENNEDY, Les
KENT, Warwick G.
KERR, Evan G. (Maxine)
KERR, James M.
KERR, John M. (Pam)

AUSTRALIA (Contd.)

KERR, Trevor G. (Margaret)
KINGSFORD, Paul J. (Patricia)
KINGSLEY, Alexander C.
KNOX, Robert G.
KOLDENHOVEN, Henry A.
KULLER, Peter G. (Pia)
KURTZ, Ken (Shirley)
LAMAN, Harry E.
LAMONT, Ray (Maurine)
LANG, William D.
LANGHAM, Robert J. (Janice)
LAPSLEY, Ian F.
LAPPIN, Robert M. (Judith)
LAST, John M.
LAWSON, Charles H. (Doris)
LAWSON, Ross R. (Jeanette)
LAYTON, Terry
LEHRER, Harry
LeMARCHANT, David W
LeMARCHANT, Ross Colin
LENTHALL, Edmund T.
LEWIS, Harry R.
LEWIS, Keith F.
LESLIE, McLean W
LIESCHKE, B. (Majorie)
LOBLEY, Neil J. (Maree)
LOCKHART, Graham R. (Lesley)
LONG, Peter G.
LOUIS, Ray (Laurel)
LOWE, Neville
LUCAS, Ian
LUTON, Frank
LUXTON, W. John
LYNCH, Phillip R. (Leah)
McARTHUR, William B. (Norma)
McBAIN, Bruce L.
McCABE, Leslie J.
MacDONALD, Allan D.
McDONALD, Blair G.
MacCORMICK, Peter
McGOLDRICK, Leo (Peg)
MACKAY, Donald E. (Enid)
McKEOWN, B.
McKENZIE, Graeme G. (Lois)
McKERNAN, John H. (Judith)
McKENZIE, Stewart J.
MACLEAN, William
McKIERNAN, Richard P.
MACKLEY, Ronald J. (Marilyn)
McINERNEY, Gerard A.
McINTYRE, Dick
McLEAN, Geoffrey (Coral)
McMAHON, James T.
McMAHON, Peter K.
MacMILLAN, Ian H.

AUSTRALIA (Contd.)

MARCH, Don (Kay)
MARINDIN, Eden C.
MARSDEN, Ray
MARSH, Lloyd M.
MARTIN, Peter C.
MASON, William A. T (Mitzi)
MATTHEWS, John G.
MAY, Kenneth
MOFFATT, Dalton R.
MOGRIDGE, Graeme
MONTGOMERY, Cyril M.
MOONEY, Bruce G.
MORRIS, Stanley C. (Lois)
MORRIS, John D. (Barbara)
MORROW, John
MILTON, Thomas
MINEKUS, John L.
MINOGUE, David E.
MITCHELL, John McK.
MOORE, John A. (Jill)
MORGAN, John G.
MOSS, Rainald H.
MOULD, Richard L. (Patricia)
MULES, Helen - Observer
MULLER, Graham (Patricia)
MUNRO, Rodney J. (Betty)
MUNROE, Neil
MURPHY, Kenneth J. (Elaine)
MURRELL, James T.
NAVIE, Marvyn
NEILL, Ian (Ann)
NEILSON, Darral G.
NEILSON, John R. (Dawn)
NELSON, Wally
NEWEY, Patrick G.
NICHOLAS, Roy (Shirley)
NICHOLS, Rex C. (Alice)
NIND, Robert G. (Janice)
NOBLE, Raymond G. (Ceciley)
NOLAN, William H.
NORTON, Geoffrey R.
NORTON, Murray (Eva)
O'CALLAGHAN, Terry W (Rene)
O'SHEA, Tom (Marcelle)
OCTOMAN, John C. (Lauraine)
ORME, William J. (Nedra)
PAICE, Paul E.
PALMER, E.
PARNELL, Keith J.
PARSONAGE, Barry K. (Wanda)
PATTESON, Raymond T.
PATERSON, Douglas A.
PATTERSON, James C. (Marlene)
PAULSON, William D.

AUSTRALIA (Contd.)

PEACHEY, Robert L. J. (Valerie)
PEMBER, Maxwell J.
PENGILLEY, Warren J.
PENNISI, Sam
PEPIN, Royce (Joyce)
PERROTT, Leslie M. (Irene)
PERRY, Norm
PERRY, Peter P. (Deirdra)
PETFIELD, Bruce A. (June)
PETHERBRIDGE, George E.
PETRIE, Royston W (Kay)
PHILLIPS, Lindsay B. (Margaret)
PICKELLS, Joseph S. (Rita)
PICTON, John C. (Ruth)
PIPER, Robert M.
PITSON, Robert J. (Beverley)
PIZZEY, Brian M. (Betty)
POBAR, John H.
POBKE, Neil E. (Eileen)
POINT, Maurice J.
POTTS, David (Wendy)
POWER, John
PREST, Peter G.
PRICE, Desmond
PURSLOWE, Brian J.
QUATERMASS, John (Margaret)
QUELCH, Ronald H.
RAMAGE, Ian A. (Nancy)
RAMSTADIUS, Reginald (Mary)
REABY, Barrie E. (Patricia)
REID, Jason E. (Helen)
RICKARD, Trevor M.
RICHARDSON, Kenneth R.
RIDDETT, Stanley A. (Shirley)
RILEY, John
ROBERTS, B.
ROBINSON, Alan
ROBINSON, Bruce H. (Claire)
ROGERS, Robert B. (Nancy)
ROSS, Philip J.
ROSTRON, Peter D. (Kaye)
ROWE, Bill S. (Gladis)
RUMBALL, Brian J. (Shirley)
RUNDLE, John L. (Libby)
RUNDLE, Robert J.
RUNDLE, Mrs. J. A. (Observer)
RUSHWORTH, Peter G.
RUSS, Maurice A. (Betty)
RUSSELL, Peter C.
RYAN, James
RYCROFT, Kelvin L.
SABA, Barry E.
SARGENT, Charles H.
SARGENT, Lionel C.

AUSTRALIA (Contd.)

SAWYER, Trevor
SAXTON, Victor E. (Wendy)
SCHWARZ, W
SCOTT, Barry McG.
SCOTT, Robert G.
SCOTT, William L.
SCOTT, William L.
SCULLY, Edward (Helen)
SCURR, David G.
SEAGLOVE, Victor A.
SEARSON, William G. (Rosemary)
SELBY, Kenneth N. (Mary)
SELLWOOD, Viv (Dorothy)
SEREPESOS, Stephen
SHELDEN, Don
SLADDIN, John N. (Shirley)
SIMPSON, Paul H. (Chris)
SMELLIE, Samuel
SMITH, Malcolm E.
SMITH, Graeme G.
SMITH, Jeffery G.
SMITH, Keith G.
SMITH, Peter T
SMITH, William H. (Genevieve)
SOLOMON, Barry E.
SPRAKE, Brian G.
STACEY, Raymond
STACK, Ian
STAMFORD, Alan
STANTON, John D.
STENNETT, John
STEPHENSON, Harold I.
STEWART, Jack R. (Jean)
STOIOS, Thomas (Fay)
STOLL, Elmore (Elaine)
STUART, James M. (Helene)
STUBBS, Noel M.
STYLE, Peter J.
SUTHERLAND, E. John
SYKES, Des
SZYMONICZEK, George
TANNER, Frederick J.
TANNER, John (Nancy)
TAYLOR, Raymond
TAYLOR, Ron (Florence)
TELFER, Ian F.
THOMAS, Ian N.
THOMAS, Rupert C.
THOMPSON, Len
THOMSON, Brian H.
THOMSON, Graham D. (Jan)
THOMSON, Graham J. (Elaine)
TIERNEY, Peter J.
TIGHE, Hugh M. (Colleen)

AUSTRALIA (Contd.)

TINWORTH, Tony J.
TOGNARINI, Carlo
TOON, John W
TOOVEY, Ronald G.
TORCETTI, Alan J.
TOWNSEND, David T.
TREADWELL, A. (Ness)
TREGONING, John F.
TURNBULL, John
TURNER, David F. L.
Van ESSEN, Ben (Frieda)
WALCH, David A. (Jenny)
WALKER, Edmund (Elizabeth)
WALKER, Robert (Pat)
WALTON, Donald U. (Margaret)
WATERS, Rodney A.
WATSON, Graeme McF.
WATTS, Peter B. (Eileen)
WEBSTER, Mervyn L.
WESTWOOD, Jim (Evelyn)
WHEATLEY, Gordon (Gwen)
WHEATLEY, John S.
WHELAN, Kevin F.
WHINFIELD, Raymond K.
WILKES, Clif
WILKINSON, David (Dorothy)
WILLIAMS, Arnold R.
WILLIAMS, Leonard S.
WILLIAMS, Henry L.
WILSON, Des (Fay)
WILSON, Geoffrey J.
WOOD, Ronald J. (Peg)
WORBOYS, Robert L.
WORNER, Ian C. (Patricia)
WRIGHT, Colin S.
WYNN, L. B. (Helen)
YOUNG, Ian D.
YOUNG, Roy
ZEITZ, Malcolm K. (Dorothy)
ZIMMERLE, Ken

BELGIUM

FISCH, Pierre
Van BOXEL, Roger

BRUNEI

KIM KEE, Ong (Doris)
SIM, Song Juay

CANADA

BACHLY, Dave (Marilyn)
BROWN, Charles
DeGEER, W Ross
DEWDNEY, Frank
FREEMAN, Geoffrey J.
HERMANT, Peter
HOGARTH, Lloyd D. (Ruth)
HOOPER, Philip
KNOWLES, Alan Roy
LEGAULT, Jean-Claude
LEHNER, Friedrich
LEWIS, Donald P. (Beverley)
McBRIDE, John F
MARNOCH, A. M.
RICHARDSON, Don
ROBERGE, Raymond
ROSS, Grant A.
RUTYNA, James S.
SHEARS, Jerry (Esther)
SMALL, Brian
THORKELSON, Theordore (Hazel)
WEST, Fred (Pauline)

CEYLON

WIMALASEKERA, Sam K.

CHINA

HSU, Henry L.

COLOMBIA

PARRA, Hernando
SCHUSTER, Isaac

DENMARK

HANSEN, Torben

ECUADOR

FAIDUTTI, Juan

ENGLAND, WALES AND NORTHERN IRELAND

CURRIE, Gordon A.S.
DODD, Martin W L.
HOPE, Iain E.F. (Fleur)
MICHEL, Wolfgang R.M.
ROGERS, Brian Stovell
WILSON, Geoffrey A.

FIJI

ASGAR, Ali
CHAN, James
CHAND, Rishi
GANDHI, Suresh
KASABIA, Thakurbhai
LAKHAN, Vidhya
LAL, Amrat
LAL, Ramneek
MISTRY, Manubhai H.
NAIDU, Kris M.
NAND, Parma
PATEL, Mahendra
PATEL, Manubhai
PATEL, Mulchand
PATEL, Umakant
PATEW, Sashikant
PRATAP, Lalit
PUNJ, Hari A.
RAO, Divakak
RANA, B. Manoharlal
RANIGA, Jaberi
REDDY, Yanktesh Permal
SHARMA, Deo Datt
SINGH, Dijendra
SINGH, Rai
VINOD, Reginald

FRANCE (including New Caledonia)

BALLESTRA, R. (Josette)
BERNARD, Roger
BESSON, Jean
BONGUE, Claude
CHABRAND, Paul J.
COUDURIER, Jean
EMPRIN, Georges
EVARD, Andre
GATHERON, Francois (Yvonne)
GUENET, Louis

RANCE (including New Caledonia) (Contd.)

UGUES, Andre (Marie-Claude)
ANDUREAU, Jean-Michel
AUBREAUX, Robert
ESCUYER, Christian
ESUR, Jose
ARTIN, Jean-Yves (Marie-Madeleine)
UCHERIE, Jean
COLAY, Michel
ALAZ, Jean-Pierre (Josee)
RA, Jean
ALIN, Gerard
REGEI, Yan Celene
EYRET, Roger
RIGHT, Reginald (Brenda)

ERMANY

ETTINGER, Hellmuth
ERMANNS, Fritz
TTO, Heinz-Werner

ONG KONG

ARMA, Tyebjee
EONG, Cecil
AMCHANDANI, Bahar

NDIA

UMAR, Birenda
AMASWAMY, Subbarao K.

RELAND

EGARTY, John
ICKEY, Patrick
UNTER, Hugh
ORROW, W. Trevor
URPHY, Denis

SRAEL

ARTAVI, Zeev
HECHTER, Moshe

ITALY

PEPE, Giuseppe

IVORY COAST

AMICHIA, Rene

JAPAN

ASHIZAWA, Shinji (Misako)
AZUMA, Keizo
ETO, Motoo
FURUNO, Kiyokata
GOHARA, Shoichi
HOSHINO, Susumu
IKEDA, Hiroshi
INAOKA, Denzaemon
ISHIDA, Syoji
ITO, Hiroshi
KATSUKI, Ikuro
KAWACHI, Seiichi
KITAYAMA, Kimisuke
KOMANO, Koichi
KOMATSUBARA, Chuichi
KOTANI, Ryuichi
KUNIYOSHI, Shinichi
MATSUHASHI, Shoji
MATSUZOI, So
MURAKAMI, Tatsuo
NAKAJIMA, Teruo
NAKANO, Kikuo
NAGAI, Yuzuru
NAYA, Yoshiharu
NIIMI, Kenro
NISHIMURA, Osamu
NISHII, Tomoya
NISHIO, Nagamitsu (Toshiko)
NITTA, Mitsuo
NUMAI, Giichi
ODAJIMA, Minoru
OGAWA, Sandy
OKADA, Akira
OKAMOTO, Akira
ONO, Makoto
ONO, Masataka
SAEGUSA, Eijiro
SAGO, Shigenobu
SANO, Kenichiro
SHINOHARA, Seizo
SUZUKI, Sotaro
TONOMURA, Toru

JAPAN (Contd.)

TSUCHIYA, Isoji
TSUJI, Hyokichi (Masako)
TSUKUSHI, Zenjiro
USHIO, Yoshiro (Keiko)
YAMADA, Yoshinobu
YAMAGATA, Kiichi
YOKOYAMA, Kanehiro
YONEHARA, Masahiro

KOREA

LYUH, Man-Young
RHEE, Dong Hyuk
SHYN, Dong Wook

LAOS

KHAMUONGSA, Lapphoume
NARANJO, Jouito
NGUYEN, Van Sinh
PHRAZAYAVONG, Viliam
THIBAULT, William Louis
VILAY, Kharntoune
VONGTIAREUN, Som Ock

LEBANON

TUENI, Charles

MALAYA

APPADURAI, Ken
BALDEVSHING, Bhar
LIM, Peng Chong

MEXICO

RIVERA RIO, Manual (Martha)
ZAVALA PEREZ, Ricardo (Georgina)

MONACO

AGNELLY, Henri

NEW ZEALAND

ADAMS, Ralph
AGAR, Brian (Carol)
ANDREW, Joseph (Ramari)
ANDREWS, Burness C. (June)
ARCHER, Ian
ASH, John (Jean)
ASHBY, John D. (Betty)
ATKINSON, Derek C.
AUTON, Jack (Joan)
BAIGENT, Maurice R. (Janice)
BEAMS, Barry
BEARD, Trevor
BEATSON, Charles S.
BELL, Norman E.
BETHUNE, Don
BENGE, Michael
BOWN, Paul Atchison
BOYD, Dawson (Isabel)
BOYD, Hector
BRECKON, David (Rita)
BRIDGMAN, Michael (Mary)
BROADMORE, Douglas
BROWN, David (Ruth)
BURGESS, Roland
BURGIS, Roy A.
BURRELL, Eddit
CAMERON, Murry R.
CAMPBELL, Mal. (Greta)
CAPES, David B.
CARRAN, Bruce M.
CARTER, Paul M.
CHATER, Alleyne R.
CLARK, William J. H.
CLOUGHLY, Keith G.
COCKBURN, Brian C. (Jeanette)
COLE, Ronald
COLEMAN, Ashley
COOPER, Merv. (Rona)
CONLON, Alan (Elizabeth)
CUNLIFFE, Brian (Betty)
CURRIE, Max
CUTLER, Kevin
DAVIS, Ernest H.
DAVIS, Fred (Julie)
DAVY, Theo (Gwen)
DAWSON, Bruce W. (Gillian)
De LORENZO, Len
DENNIS, Warren (Phyllis)
DEWSON, Ronald G. (Nola)
DONOVAN, Gary (Margaret)
DOWNING, Keith
DUDER, Raymond (Margaret)
DUNLOP, Bryan (Joan)
ELLINGFORD, Les
ELLIS, Arthur

NEW ZEALAND (Contd.)

ELLMERS, Jack
ESAU, David G. (Lesley)
EVANS, Bruce (Mary)
EVANS, Guy (Jennifer)
FAFEITA, Keith (Rita)
FAIRBAIRN, Robert J.
FOLEY, Brendan (Janice)
FITZGERALD, William (Elsie)
FISHER, Roy James
FOLSTER, William
FOX, Murray (Joan)
FINE, David (Brenda)
FRASER, Archie (June)
FRIEND, Geoff (Patricia)
GARDEN, Roderick (Lorna)
GARLAND, Alan A.
GIBBONS, C.M.
GIBSON, William B.
GLANVILLE, Winston L.
GLEADOW, Lawrence (Bernice)
GOODREDS, Lester
GOODWIN, William A.S. (Mary)
GRACE, Stanley (Kathrine)
GRATTAN, Cliff (Betty)
GREGAN, Patrick
GREGORY, Allan
GRONDIN, Ron (Bernice)
GUERNIER, Sam
HALL, Alistair (Rosemary)
HANSON, Les (Ngaio)
HARPER, Roger (Della)
HASTINGS, Syd
HATTAWAY, Neil (Mary)
HARVEY, Bruce J. (Trixie)
HAWKINS, Gary W.
HAWORTH, Peter
HEALY, John
HEASLIP, Brian
HEYES, Maurice (Pamela)
HICKMAN, Neil
HICKEY, Brian (Patricia)
HILL, John
HILL, Owen (Nola)
HOLT, Trevor J.
HOOK, Stevenson
HOOPER, Bevan D. (Marion)
HOWARD, Kevin
HOUSTON, Neville (Patricia)
HUNT, Edwin
HURLEY, John (Mary)
HYLAND, Keith (Valerie)
ILLSLEY, Jim (Mary)
IRVINE, Barry J.
JACKSON, Peter R.
JAGUSCH, Hermann W

NEW ZEALAND (Contd.)

JAMES, Jack (Lyn)
JARDEN, Lloyd (June)
JENNINGS, John C.
JOHNSON, Russell M.
JOHNSTON, John D.
KELLY, Bill (Gaya)
KELLY, Herbert
KELLY, Thomas (Helen)
KELLY, Tyler
KENNEDY, Desmond
KILHAM, Bruce R.
KLENNER, David
KNIGHT, David
LABES, John (Aileen)
LAMB, John (Adele)
LATTIMER, Nelson K.C.
LINDOP, Peter R.
LOACH, Trevor (Elaine)
LOCK, Bernard
LOVELOCK, Graham (Helen)
LYNCH, Garth (Nesta)
MACKAY, Murry
McIVOR, Brian (Jessie)
McKENZIE, Kevin A. (Lois)
McKEY, Barry
McLEAN, Alexander (Coral)
McSWEENEY, Kerry (Joan)
MAISEY, Gordon
MANNING, Maitland
MARTIN, Trevor (Claire)
MARX, Barry
MASTERS, Brian (Betty)
MATHESON, Graeme T. (Maureen)
MILLER, Russell (Estelle)
MILLS, Brian (Jan)
MITCHELL, Max
MOFFAT, James A. (Annette)
MOODY, Keith E.
MORRIS, Max
MULLIN, Bill
MURRAY, William
MUSSON, George (Marjorie)
O'BRIEN, Barrie
O'HAGAN, Brian (Audrey)
O'HAGAN, Colin M.
OGILVY, John
O'SULLIVAN, John (Cynthia)
PARK, Colin (Lorna)
PARKER, George C.
PARTRIDGE, Ray (Valerie)
PATERSON, Rodney
PICKERING, T.
PONDER, M.
POWELL, Douglas (June)
PRESSWELL, Keith

NEW ZEALAND (Contd.)

PRICE, Ron R. F.
PRIOR, Barry (Jan)
REIDY, Steve (Margaret)
RICHARDSON, Cyril (Valerie)
RIDLEY, Joseph (Beryl)
ROBERTS, Russell Graham
ROBINSON, Bruce (Judy)
ROBINSON, Christopher (Rosemarie)
ROCKETT, William (Natalie)
ROOT, Jack
ROMANES, Harry (Beverley)
ROSS, Bryan
ROSS, Jim (Jane)
ROSSER, Desmond C.
ROSSER, John J.
RYAN, Patrick E. (Judith Anne)
SCOTT, John (Annette)
SCOTT-RAYNSFORD, Frederick J.
SINCLAIR, Graham (Helen)
SHEA, Patrick
SMALL, Malcolm D.
SMITH, Owen (Shirley)
SMITH, Trevor (Anne)
SMYTHE, Richard
SNELL, Ian McKinnon
SPENCER, Peter W
SPOONER, Owen (Barbara)
STARTUP, Keith L. (Iona)
STEWART, James N. R. (Dorothy)
STOTHERS, Richard (Rose)
STRACK, Noel J. C. (Valerie)
STERN, Gordon (Madeline)
STEWART, Jack (Marienne)
SUTTON, Gordon (Elsie)
SYKES, John O. (Yvonne)
TAPPIN, Derek (Miriam)
TAPPIN, Rex H. (Bobye)
TATTON, Rex
TAYLOR, David H. (Rosalene)
TAYLOR, Rex (Lois)
TAYLOR, Ronald L.
THOMSON, Russell H. (Nan)
TOOLEY, Keith
TRETHOWAN, Warwick
TREVELLA, Bruce (Rona)
TRIPP, David
TURNER, Allan
TURNER, Brian
TURNER, Ed. (Cheryl)
UNWIN, George
UTTERIDGE, Barrie (Lyndal)
VINCENT, Gary
VIPOND, Victor R.
VOWELL, Eric Douglas

NEW ZEALAND (Contd.)

WAGENER, Terence A. (Noeline)
WALE, Patrick H.
WALLACE, Donald H. (Valda)
WARD, Robin G.
WAYLAND, Jock (Doreen)
WEBSTER, Fred (Joan)
WEBB, Harold D.
WEBSTER, Ian (Audrey)
WERRY, Bill (Pam)
WESTON, Snow
WHYTE, Graham (Nancy)
WILLEMSE, Peter
WILLIAMS, Allan (Norma)
WILSON, Brian
WILSON, Ian G.
WOLFSOHN, Emanuel
WOOD, Eric
WOOD, Robert
WORSLEY, Don Rex
YEOMAN, William (Jenny)

NIGERIA

SOMUYIWA, Sunday

NORWAY

KVAAL, Knut I.
LILAND, Ingvald

OKINAWA

MATAYOSHI, Koei
SEN, Sho

PANAMA

BARRERA, Juan B.
RUIZ, Julio

PERU

ROMERO, Eduardo (Maritza)

PHILIPPINES

AGN, Manuel L.
BARREDO, Jose
BAUTISTA, Reynaldo
DE LA COSTA, Senen
DE LA ROSE, Jose (Mina)
ESCOBAR, Eduardo Jr.
GONZALES, Emilio V
KING, Angelo
LIWANAG, Firmo
MUTUC, Amelito R.
PERLAS, Jesus
PERIQUET, Aurelio Jr.
SANVICTORES, Arturo
TAN, John
THELMO, Bennett

PUERTO RICO

BANDIA, Luis T. (Emilita)
GONZALEZ, Pedro
MARI, David
MYATT, Clifford E. (Graciela)
ROSAS, Edwin V.

SABAH

CHEN, Michael
KA, Ming Tin
KHOO, Thaw Choon
LIM, Su Kong

SARAWAK

CHENG, Yew Kiew

SCOTLAND

MACDONALD, Gibson T. (Mary)
PAULO, Thomas J.

SOLOMON ISLANDS

KAHL, Donald B. H.

SINGAPORE

HEE, Albert
HUA, Yeo Nguan
KOH, Henry
SOON, Sim Yeong

SOUTH AFRICA

GROOM, Harold N.
MASON, Reginald
PIETERSE, Dudley

SURINAME

VERVUURT, Michael

SWEDEN

AHRSJI, Goran
FORELIUS, Kirill
FORSGREN, Olof (Birgitta)
ROEDENBECK, Hubertus

SWITZERLAND

ABRAVANEL, Philippe
BAUMANN, Francois

THAILAND

DHANASIRI, Chek
KAYANSOMRUAT, Phyont

UNITED STATES OF AMERICA

ALBERT, David E.
ARMBRUSTER, John H. (Eleanor)
ASHER, Donald L.
BLANKENSHIP, Doug.
BOLT, Robert (Ruth)
BOUCHARD, Carroll
BRANDLEY, Kent

UNITED STATES OF AMERICA
(Contd.)

BRIXNER, Jerome F.
BROCK, Kent
BROWN, Charles (Jennifer)
BUFFALOE, Bill
CARUBBI, A. J.
COOK, W. C.
DELISIO, Stephen (Margaret)
DENTON, Reginald J.
DICKINSON, Jon
ELLIS, D. E.
FARRIS, Jerome F. (Jean)
FIGGE, Frederik A.
FINK, Thomas A. (Patricia)
FLEISCHMAN, Frederick
FOSTER, Frank
FRIEDRICH, Jack
GAGE, Larry
GILLILAND, Paul M.
GREBER, Emanuel J. (Marie)
GREEN, David M.
HAGEN, Jackson J. (Sarah)
HAYS, Stokely D.
HEALY, William J.
KURTZ, N. Tilt
LADLEY, Stanley R.
LINE, O. Devere (Mary)
LOEW, Thomas G.
LUTZ, Henry M.
MADGETT, Robb
MATLOCK, Wayne (Patricia)
MERDES, Edward A.
MILLER, Leon
MILLS, Lawrence
MILLS, Ray G. (Millie)
MULLIGAN, Robert B. (Patricia)
MUNGENAST, Andrew (Charlotte)
MURRAY, Robert
MYERS, Jay
NASH, George E.
NOLEN, Allen (Maydie Ann)
O'CONNELL, Robert E.
PALCZYNSKI, John J.
PEREZ, Roger
PETERSON, Bob
PIEPER, Richard R.
RANDLE, Ed
RANDOLPH, Richard (Janice)
REED, Charles
REED, John M.
REED, Sam
REESE, Jim (Jayne)
SANDITEN, Maurice (Charlien)
AGARD, (Mrs. R. I.)

UNITED STATES OF AMERICA
(Contd.)

SANTANGELO, Steve
SIMMS, Robert L. (Robbie)
SIMON, Bill (Arline)
SKIDMORE, James A. (Peggy)
SKOGEBO, Allen A.
SMITH, Ted
STAHL, Albin A.
STANFILL, Stan B.
STEWART, Dan
SPIER, Don
SULLIVAN, Kenneth
TAYLOR, Robert G.
THOMAS, Richard W
THOMPSON, Walter
TOWE, Darden A.
TOY, Walter
TRICE, Thomas
WEBB, Richard L.
WEDEMEYER, Ted
WELCH, H. Oliver
WESBERRY, Jim (Nydia)
WILKINS, Clark
VIRGIN, Kay (Adele)

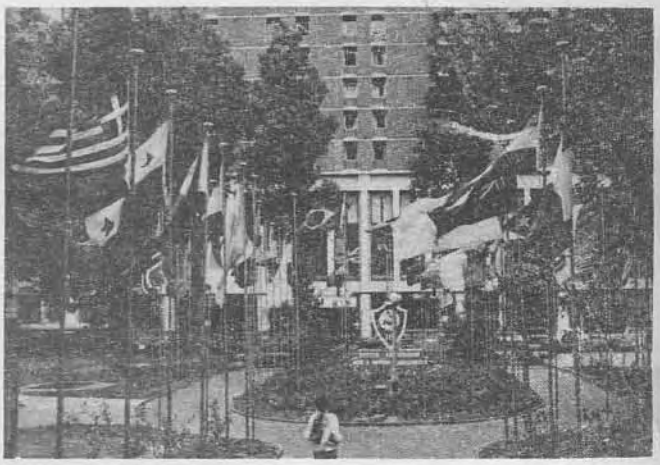
VIRGIN ISLANDS

FIGUEROA, Jose (Helvia)

WEST INDIES

HABIB, Philip A.
HUGGINS, Richard R.
MALELU, David
O'BRIEN, Conrad


BETTER LEADERSHIP FOR A BETTER TOMORROW








COOGEE



WE BELIEVE:

That faith in God gives meaning
and purpose to human life;

That the brotherhood of man
transcends the sovereignty of nations;

That economic justice can best be won
by free men through free enterprise;

That government should be
of laws rather than of men;

That earth's great treasure
lies in human personality;

And that service to humanity
is the best work of life.

NOUS CROYONS:

Que la foi en Dieu donne a la vie
son veritable sens;

Que la fraternite des hommes es transcende
la souverainete des nations;

Que la libre entreprise est le meilleur
moyen de realiser la justice economique;

Que la Gouvernement doit etre fonde sur
des lois plus que sur des hommes;

Que le grand tresor de la terre reside
en la personnalite humaine;

Et que servir l'humanite constitue l'oeuvre
la plus noble d'une vie.

NOSOTROS CREEMOS:

Que la fe en Dois da sentido y
objeto a la vida;

Que la hermandad de los hombres tras-
ciende a la soberania de las naciones;

Que la justicia economica puede ser
obtenida mejor por hombres libres a
traves de la libre empresa;

Que los gobiernos deben ser de leyes
mas que de hombres;

Que el gran tesoro de la tierra reside en
la personalidad humana;

Y que servir a la humanidad es la mejor
obra de una vida.